STATE AND CONSUMER SERVICES AGENCY DEPARTMENT OF GENERAL SERVICES

AUDIT OF OFFICE DEPOT, INC.

FOR COMPLIANCE WITH THE PRICING AND COMMERCIALLY USEFUL FUNCTION PROVISIONS OF OFFICE SUPPLIES CONTRACT NO. 1S-06-75-55

REPORT NO. 8177

OFFICE OF AUDIT SERVICES

JULY 2008

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT REPORT NO. 8177

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STATE OF CALIFORNIA

DEPARTMENT OF GENERAL SERVICES

AUDITOR'S REPORT

DATE:

August 28, 2008

TO:

JAMES BUTLER, Deputy Director

Procurement Division

Department of General Services

This report presents the results of our audit of Office Depot, Inc. (Office Depot) for compliance with the pricing and commercially useful function (CUF) provisions of Contract No. 1S-06-75-55 (Contract) which was entered into to provide office supplies to the State of California and local governmental agencies. The term of the Contract is August 31, 2006 through August 30, 2008. This audit was performed at the request of the Director of the Department of General Services (DGS). The objective of our audit was to determine if Office Depot is complying with the pricing provisions of the Contract and using its Disabled Veteran Business Enterprise (DVBE) and/or small business subcontractors to perform a CUF. Our audit was conducted in accordance with U.S. generally accepted auditing standards.

Although our audit identified a number of other areas for improvement in Office Depot's compliance with Contract pricing requirements, we noted one area of significant concern that, in our opinion, needs to be immediately addressed prior to allowing the Contract to continue in operation. Specifically, we found that Office Depot has sold a large dollar amount and quantity of products to Contract customers without the application of an approved category basket discount. As discussed on Page 10, Office Depot has added a third category of pricing that it applies to products that are not sold as core or non-core items under the Contract. In correspondence and discussions with the audit team, these items have been referred to by Office Depot as "non-contract" or "off contract" items even though the items are offered for sale within the hard copy catalog and/or online ordering system maintained under the terms of the Contract.

Our review of the terms and conditions of the Contract determined that it only provides for two pricing categories: Core items and Non-core, or category basket, items. We could not find any provision within the Contract that allows a third category of products, i.e., off contract or non-contract items, to be offered and sold to Contract users by Office Depot. This view of Contract pricing provisions was confirmed by both the DGS Procurement Division's (PD) executive management and contract acquisition and management staff. The PD conducted the Contract solicitation and is responsible for the ongoing Contract administration function.

In brief, the products priced as core items represent those products commonly purchased by the State. Prices for core items are fixed for the first two years of the contract. The non-core items represent the remaining products allowed to be sold under the contract. To determine the pricing of a non-core item, the product is placed in one of 13 category baskets, e.g., desk accessories, paper products, etc., which have an assigned discount percentage which range from 25% to 40% off of Office Depot's commercial list price.

As noted in the chart on Page 9, through February 2008, approximately \$14.2 million has been spent by Contract customers for approximately 16,000 products that were not sold as core

James Butler August 28, 2008

items or placed in one of the 13 category baskets provided in the Contract for non-core products. This amount represents approximately 35% of the total amount of \$40.7 million spent under the Contract.

It should be noted that, upon identification, we promptly brought this finding to the attention of both PD and Office Depot management during our audit fieldwork. At that time, both parties actively began discussions to block the items from future purchase and to resolve the issue of an additional discount not being provided for items included in the third category of pricing. We are pleased with the prompt action taken by both parties to begin addressing our finding and recommended actions.

Our audit also disclosed the following other issues involving Office Depot's product pricing functions and activities. Recommendations to address the following issues are presented in this report.

- Office Depot's practices are not ensuring that items which are excluded from the Contract
 are effectively blocked from purchase by customers. Specifically, during our sample tests,
 we observed numerous transactions that were for products of a type which should have
 been blocked from purchase under the terms of the Contract. The products included digital
 cameras, televisions, computer monitors, printers, virgin copy paper, cleaning supplies,
 trash liners, fans, bandages, vacuums, paper towels, and various food items.
- Overall, we concluded that Office Depot is accurately pricing products that have been approved by the State as core or non-core items. However, our reconciliation of item prices approved under the Contract to actual prices charged for an item disclosed a number of overcharges that are significant enough to warrant recovery by the State. These exceptions total \$34,399, which is .13% of the total of \$26,432,744 in core and non-core sales through February 2008. It should be noted that we are recommending that any undercharges not be offset against the amount owed due to the Contract providing for maximum and not minimum pricing. The total overcharges found during our audit are as follows:
 - 1. During the early stages of the Contract, i.e., through November 2006, a large number of transactions were noted with incorrect prices charged to Contract customers. The total overcharges for this period were \$28,306, while undercharges totaled \$18,285. In the great majority of instances, Office Depot revised its online ordering system to reflect correct pricing in November or December 2006.
 - 2. Beginning in early October 2007, a significant number of non-core items began being charged at a price that did not agree with the approved catalog price. We were advised by Office Depot that during the transition period to a new catalog in August 2007, it came to an agreement with the State on which of the 13 category baskets items fell within for pricing purposes. Subsequently, Office Depot inadvertently failed to upload the correct file containing all of the items. Through February 2008, the total overcharge for 317 products impacted by this issue was \$6,093, while undercharges totaled \$10,357.
- Office Depot continued to sell core items that should have been discontinued under the terms of the Contract. Specifically, Office Depot continued to sell to Contract customers 21 core items that were replaced by other items in late August 2007. The items were subsequently sold at a significantly higher per item price than what was originally charged when the item was priced as a core item. For example, Acme brand scissors were available to Contract customers at a core price of 15 cents each until PD approved their replacement by Office Depot brand scissors at the same price. Subsequently, rather than removing the item from its online ordering system, Office Depot continued to sell the Acme brand product

to Contract customers at a per item price ranging from \$2.88 to \$3.79. We determined that Contract customers were overcharged \$21,725 through February 2008 due to higher prices being charged for the 21 products that should have been discontinued in August 2007.

It should be noted that the great majority of Contract users bought the new core items upon their availability beginning in August 2007 and not the old replaced items. For the 21 core items discussed above, approximately 32,000 more of the new core items were purchased, rather than the more expensive old core items.

- Based on our sample tests, we developed concerns that Contract customers were in some
 instances purchasing "non-contract" items (see previous discussion of those products),
 instead of purchasing significantly less expensive equivalent core items. Although the
 procuring agency is responsible and accountable for its purchasing decisions, we noted two
 issues with Office Depot's online ordering system as discussed below that may have
 contributed to some of the apparent uneconomical decisions.
 - 1. At the time of our audit testing on May 16, 2008, Office Depot's online ordering system was not ensuring that core items, labeled online as "Best Value" in red and yellow, appeared as the first products listed when key word searches were performed by customers. In fact, we found all best value designations on the first page for sampled products in only 3 of 27 key word searches.
 - Subsequent to our tests and an Assembly Select Committee on Procurement hearing on the Office Depot Contract held on May 15, 2008 which specifically discussed the intuitiveness of the online ordering site, Office Depot changed the search paradigm to promote the more prominent display of best value core items and steer users to those items. We are pleased with the prompt action taken by Office Depot to improve its product search process.
 - 2. Office Depot's key word search process is not effective for core items that do not have a picture of the item shown in the hard copy catalog and the online ordering system. Specifically, our review found that products which had the words "not shown" by the item in the hard copy catalog did not show up in key word searches made on the online ordering system if a picture of the item was also not shown on that system. The "not shown" reference refers to a picture of the item not being published in the catalog. The only way an item that had the "not shown" reference in the catalog with a picture also not being shown online could be located in the online ordering system was by putting in the exact product number for the item when conducting a search.

During our review we identified 129 products that had a picture of the item not shown in the current hard copy catalog. Subsequently, we tested 25 of the items and found that 13 also did not have a picture shown in the online catalog. Therefore, those items could not be located through a key word search.

Regarding compliance with the CUF provisions of the Contract, based on our field visits to each of the nine consortium members and Epylon Corporation the online system provider, interviews of PD and Office Depot contract management staff and review of relevant documentation, we concluded that the consortium members were performing the distinct work elements provided for in the Contract. Specifically, we found that Office Depot has operated in a good faith manner in implementing the CUF solution proposed in the Contract involving the use of small businesses and DVBEs to operate as resellers of its products. We also concluded that PD performed an adequate CUF assessment prior to Contract award.

To assist in ensuring that our findings are adequately and effectively addressed, we suggest that PD obtain a written commitment from Office Depot that appropriate actions will be taken to improve their internal control systems to ensure Contract compliance. While our final report has not been presented to Office Depot for review and comment, during our audit fieldwork we kept its Contract management staff fully aware of our primary areas of concern. Consistently, Office Depot has either taken prompt action to address our concerns or indicated a commitment to promptly resolve any outstanding issues with the State.

As discussed in the Conclusion section of this report, we also observed a number of issues that should be addressed related to PD's acquisition and contract management functions. In brief, we have concerns that PD does not require the completion of a specific worksheet or other document to capture the results of its CUF assessment during the acquisition process. Further, we have significant concerns that PD's contract administration practices did not disclose in a timely manner the widespread selling by Office Depot of third category priced products. Prior to the issuance of our report, PD provided us with draft CUF and Contract Management Plan documents and requested our consulting assistance in evaluating the adequacy of those documents. We appreciate the prompt actions taken by PD to begin addressing our concerns.

Your response to each of our recommendations as well as our evaluation of the response is included in this report.

We greatly appreciated the cooperation and assistance provided by the various personnel contacted during our audit including staff of Office Depot, Epylon Corporation, Office Depot's DVBE and small business subcontractors and the PD.

If you need further information or assistance on this report, please contact me at (916) 376-5058, or Andy Won, Management Auditor, at (916) 376-5052.

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OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

INTRODUCTION

In early March 2008, the Director of the Department of General Services (DGS) requested that the DGS Office of Audit Services (OAS) conduct an audit of Office Depot, Inc.'s (Office Depot) compliance with various provisions of its contract with the State to provide office supplies to State of California and local governmental agencies. Specifically, after concerns were raised about contract activities by a number of small business contractors, the Director requested that OAS audit Office Depot's compliance with contract provisions governing the pricing of products and the use of Disabled Veteran Business Enterprise (DVBE) and/or small business subcontractors to provide a commercially useful function (CUF).

BACKGROUND

On April 4, 2006, the DGS Procurement Division (PD) issued a Request for Proposal (RFP) for Statewide Office Supplies, RFP DGS-55206. The solicitation was issued to elicit proposals from firms qualified to provide office supplies at contracted pricing and/or discounts to State and local governmental agencies in accordance with the requirements of the RFP. The RFP was conducted using a strategic sourcing process. The PD defines strategic sourcing as an approach where the buyer (State of California) analyzes what it is buying, what the conditions are, and who can supply those goods or services. Then the buyer uses that information, plus innovative contracting techniques, to find the best values available in the marketplace. Strategic sourcing is used to purchase goods and services that are bought in large quantities, generally by multiple agencies, where careful analysis shows it can be successful.

Ultimately, three firms submitted final proposals in response to the RFP, with one of the firms deemed non-compliant during the RFP evaluation process. On July 21, 2006, the final two firms' sealed cost envelopes were opened and evaluated and scored by a three person PD evaluation team. The scoring criteria provided for a maximum of 1,040 points comprised of a Technical and Business Score of 240 points and a Cost Score of 800 points. The Technical and Business Score included various criteria for the award of points, including points for meeting DVBE and small business goals. The Cost Score was primarily based on the pricing submitted by the firms for items identified as core and non-core products. Further, points were earned based on additional volume discounts offered by the firms.

As part of the cost evaluation, a core item pricing list containing 361 products was evaluated. The core items represented those products commonly purchased by the State, based on historical data. Prices for core items are fixed for the first two years of the contract. For non-core items, pricing for 123 products was evaluated. The non-core items represented a sample of the remaining spend in office supplies by the State, based on recent historical data. The non-core category was broken down by 13 category baskets, with discounts to be proposed for each category. In brief, non-core

product prices are published in a hard copy catalog that can be updated no sooner than 300 days after the start of the contract.

The RFP process also included an evaluation that a CUF was going to be performed by proposed disabled veteran business enterprise (DVBE) and small business subcontractors. Per Government Code Section 14837 and Military Veterans Code Section 999, a certified small business or DVBE subcontractor is deemed to perform a CUF if the business does all of the following:

- Is responsible for the execution of a distinct element of the work of the contract.
- Carries out its obligation by actually performing, managing, or supervising the work involved.
- Performs work that is normal for its business services and functions.
- Is not further subcontracting a portion of the work that is greater than that expected to be subcontracted by normal industry practices.

A contractor, subcontractor, or supplier will not be considered to perform a CUF if the contractor's, subcontractor's, or supplier's role is limited to that of an extra participant in a transaction, contract, or project through which funds are passed in order to obtain the appearance of small business or DVBE participation.

Office Depot proposed and the PD accepted a contract solution that involved the use of a consortium of nine DVBEs and/or small businesses to perform distinct elements of the contract. According to Office Depot's proposal, it would manage the contract, wholesale the items to the consortium members, provide for logistics in both distribution and order entry and maintain hard copy and online catalogs of approved pricing. Consortium members function as authorized value added resellers to the State and are assigned accounts identified to a specific geographic area. Furthermore, consortium members take possession of the goods they resell and are invoiced by Office Depot for the wholesale value of the goods. Office Depot also proposed partnering with Epylon Corporation (Epylon) for the e-commerce online ordering system required by the Contract. Epylon, a certified small business, will provide and manage the online system. which allows Contract users to place orders with one of the nine members of the consortium. While connected to Epylon's website, buyers will punch-out to Office Depot's website where contract pricing is posted. For further information on CUF definitions and processes and the results of our review of those issues, see Page 21 of this report.

The total evaluated score for the top ranked firm, Office Depot, was 1,034.12, while the other firm's score was 935.75. Subsequently, Office Depot was awarded Contract No. 1S-06-75-55 (Contract) to provide office supplies to the State of California and local governmental agencies. The term of the Contract is August 31, 2006 through August 30, 2008. The State has the unilateral right to exercise options to extend the Contract for three additional one year periods.

The Contract actually was implemented in mid-September 2006 when pilot training and testing began by Office Depot and its subcontractors. On October 11, 2006, the first general training of Contract users was held and, subsequently, Office Depot began

widely being used to purchase office supplies by State and local governmental agencies. The first Contract transactions were processed on September 20, 2006.

As of February 2008, the Contract provided for approximately 500 core items and 9,700 non-core items to be offered by Office Depot. The Contract also provides for an additional discount when sales exceed a predetermined quarterly volume level and a 1% discount for purchases made online through the Epylon e-commerce ordering site.

As shown in Appendix I, Contract users are receiving a significant discount from the prices shown in Office Depot's catalog that are available to its general business customers, referred to as "your price" by Office Depot. For example, Office Depot charges the State only 4 cents for box of 12 binder clips (Product No. 808857), while the "your price" for that item is shown as 99 cents per box; a savings of 95 cents per box. Our review of 20 commonly purchased core and non-core items in January and February 2008 disclosed that Contract customers saved approximately \$200,000 from the "your prices" shown in Office Depot's hard copy catalog of products offered under the Contract.

For further information on product pricing and the results of our review of pricing issues, see Page 9 of this report. As shown on the chart on Page 9, approximately \$40.7 million in products have been purchased by Contract users.

OBJECTIVE AND SCOPE

The objective of our audit was to determine if Office Depot is complying with the pricing provisions of the Contract and using its DVBE and/or small business subcontractors to perform a CUF. See Page No. 9 for information on the Contract's pricing requirements. See Page No. 21 for information on the State's requirements for determining if a certified DVBE or small business is performing a CUF.

For pricing compliance, the scope of our audit primarily involved a review of transactions processed since the Contract's inception on August 31, 2006 through February 2008. During our audit, we found that the first Contract transactions were processed on September 20, 2006, with general customer usage beginning in mid-October 2006. For CUF compliance, the scope of our audit involved an evaluation of current activities performed by the nine consortium members.

METHODOLOGY

To determine if Office Depot and its subcontractors were complying with Contract provisions, we performed numerous audit procedures. These procedures included the:

- review of Contract terms and conditions and user instructions;
- review of acquisition and contract management files;
- review of CUF statutory and policy requirements;

OFFICE DEPOT, INC. Introduction, Cont'd

- review of recent audits/reviews of Office Depot's performance under office supply contracts with the State's of Georgia, Nebraska and North Carolina;
- analysis of data shown on monthly usage reports submitted by Office Depot;
- interviews of PD's contract management and acquisition personnel;
- interviews of Office Depot's contract management staff;
- interviews of Legislative staff and other interested parties to discuss their concerns with contract compliance. We also monitored a Assembly Select Committee on Procurement hearing held on May 15, 2008 that examined the Office Depot contract;
- verification of the certification status of the nine consortium members and current business lines listed with the DGS Office of Small Business and DVBE Certification;
- review of the current websites of the nine consortium members to verify the types of goods and services offered by the firms;
- conduct of field visits to each of the nine consortium members and Epylon, the firm that provided and maintains the Contract's e-commerce solution;
- interviews of the executive management of the nine consortium members and Epylon;
- examination of materials used to provide training to user agencies;
- detailed validation tests of an audit of contract pricing performed by Epylon. This
 included the independent validation of databases used in Epylon's audit. See Page
 16 for further information on this audit;
- tests of transactions to verify that invoiced costs agreed to approved core and noncore prices contained in the hard copy Contract catalogs and/or Contract amendments;
- examination of the intuitiveness of the online ordering system; and,
- performance of other tests as deemed necessary.

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

FINDINGS AND RECOMMENDATIONS

The following sections present our detailed findings and recommendations developed based on our audit of Office Depot, Inc.'s (Office Depot) compliance with contract provisions governing the pricing of products and the use of small business and Disabled Veteran Business Enterprise subcontractors to provide a commercially useful function. This information was developed during our fieldwork that was primarily conducted during the months of March through July 2008.

Our findings and recommendations are presented in two sections: Product Pricing and Commercially Useful Function. The recommendations are provided to aid the Procurement Division (PD) in administering Contract No. 1S-06-75-55 (Contract) which was entered into with Office Depot to provide office supplies to the State of California and local governmental agencies.

PRODUCT PRICING

This section presents information on areas of noncompliance found during our review of Office Depot's product pricing operations. Specifically, we found that Office Depot has sold a large dollar amount and quantity of products to Contract customers without the application of an approved category basket discount. In our opinion, this finding is of such high significance that it needs to be immediately addressed prior to allowing the Contract to continue in operation.

The following sections also discuss areas of noncompliance with Contract provisions governing the: (1) blocking of items from purchase that are excluded from the Contract; (2) accurate pricing of core and non-core products; (3) selling of discontinued core products; and, (4) maintenance of an online ordering system that adequately and effectively flags the availability of core items.

The following chart shows the sales activity by price category through February 2008. The first transaction processed under the contract was on September 20, 2006.

Price Category	Number of Unique SKUs¹	Number of Transactions	Quantity of Items Sold	Total Sales
Core	556	139,881	2,257,401	\$5,121,673.36
Non-Core	9,793	330,683	2,078,083	\$21,311,070.59
Third Category ²	16,537	160,000	1,105,885	\$14,222,967.24
Totals	26,886	630,564	5,441,369	\$40,655,711.19

Note: Information obtained from Epylon Corporation. Total sales amount is prior to the application of an additional 1% discount for online orders.

- 1) A SKU number is assigned by Office Depot to each unique product available for purchase.
- 2) Referred to as "non-contract" or "off contract" sales by Office Depot.

Products Sold Without a Category Basket Discount

Office Depot has sold a large amount of products to Contract customers without the application of an additional category basket discount to the price charged for those items. Specifically, we found that Office Depot has added a third category of pricing that it applies to products that are not sold as core or non-core items under the Contract. In correspondence and discussions with the audit team, these items have been referred to by Office Depot as "non-contract" or "off contract" items even though the items are offered for sale within the hard copy catalog and/or online contract ordering system maintained under the terms of the Contract.

Our review of the terms and conditions of the Contract determined that it only provides for two pricing categories: Core items and Non-core, or category basket, items. We could not find any provision within the Contract that allows a third category of products, i.e., off contract or non-contract items, to be offered and sold to Contract users by Office Depot. This view of Contract pricing provisions was confirmed by both PD's executive management and contract acquisition and management staff.

The Request for Proposal (RFP DGS-55206), which was incorporated as part of the final contract, clearly specified that cost would be the primary evaluation criterion for the award of the RFP and that this cost would be determined off of pricing information in only two categories: Core and Non-core items. The Contract provides that unless a product is designated as blocked, e.g. office technology, televisions, digital cameras, etc., all items offered as available under the Contract within the hard copy or online State of California Office Supply Catalog must be identified as a core or non-core item and appropriate discounts provided to customers by Office Depot.

The products priced as core items represent those products commonly purchased by the State. Prices for core items are fixed for the first two years of the Contract. The non-core items represent the remaining products allowed to be sold under the Contract. To determine the pricing of a non-core item, the product is placed in one of 13 category baskets, e.g., desk accessories, paper products, etc., which have an assigned discount percentage which range from 25% to 40% off of the commercial list price, referred to as "your price" by Office Depot. See Appendix II for Section 6 of the RFP which governs Contract pricing and Appendix III which explains how Office Depot priced its products in response to the RFP including an explanation of "your price". Information on the thirteen non-core category baskets and discount percentages evaluated during the RFP process is contained in Appendix IV of this report.

As noted in the chart on Page 9, through February 2008, approximately \$14.2 million has been spent by Contract customers for approximately 16,000 products that were not sold as core items or placed in one of the 13 category baskets provided in the Contract for non-core products (See Appendix V for a schedule of monthly sales). This amount represents approximately 35% of the total amount of \$40.7 million spent under the Contract. Although as later discussed in this report we found that items which should have been blocked from purchase under the terms of the Contract make-up a portion of the \$14.2 million spent within this third category of pricing, the great majority of items purchased appear to represent items that could have been placed in one of the non-core category baskets. See Appendix VI for a listing of the 418 products sold within the third category of pricing which had sales totaling in excess of \$5,000 through February 2008. This schedule shows that most items were of a type that could have been placed in one of the existing non-core category baskets which provide for the application of discounts ranging from 25% to 40%. In fact, 152 of the products with total

sales of \$3,956,731 were ultimately placed in a category basket and non-core pricing provided beginning in August 2007 when a new Contract catalog was issued for use by Contract customers.

During our audit fieldwork we had a number of discussions, and in some instances correspondence, with both Office Depot and PD staff pertaining to the third category of pricing that was applied to a large number of items sold under the Contract. In brief, Office Depot made the following representations as to why it believes those items are allowed to be sold under the Contract:

- Office Depot is unaware of any provision in the Contract that restricts it from offering and selling the items.
- From the inception of the Contract, Office Depot discussed with PD items that were outside the scope of the thirteen category basket discounts, such as items available from wholesalers or special items added by manufacturers, which were being purchased by California agencies. There was never any communication with Office Depot that these items could not be sold but only that agency purchasers were to use diligence in purchasing any non-contract items.
- On or about June or July 2006, Office Depot informed PD that the catalog which was used for the bid would be updated in the normal course of business within weeks of the bid submission. Office Depot requested that it be permitted to update this catalog, which PD denied based on the view that a substituted catalog would not meet the requirements of the RFP. Office Depot advised PD that this may result in agencies purchasing non-contract items because many new products were added to the updated catalog and would be viewed online by agencies. The old catalog also had a number of product categories, such as copy paper, which had list prices that had substantially increased since the publishing of the catalog and, therefore, could not be offered at a further full category basket discount.
- On or about October 2006, pursuant to the contract, Office Depot provided lists of agreed upon core and non-core items to potential contract customers. Further, Office Depot and its small business partners provided training to agencies, including training regarding core and non-core items. The State's ordering site also identifies core items with a "Best Value" marker.
- In November and December 2006, Office Depot discussed with PD the possibility of adding a 14th market basket with a flat discount to address non-contract items, but this was not implemented. Office Depot also discussed with PD the possibility of Office Depot and its small business partners separating the non-contract purchases from the contract purchases when receiving orders from purchasing agencies. Ultimately, it was agreed that this would be too cumbersome for the agencies and for the small business partners helping to facilitate the contract.
- Office Depot tracked non-contract spend in the monthly Usage Reports provided to PD, identifying those sales as "online" rather that "BSD 13R", which was the initial Contract catalog for non-core items.

As part of our review, we also requested that Office Depot provide any correspondence or other written documents supporting its position that the pricing of a third category of items was discussed with and allowed by PD. Subsequently, Office Depot was only able to provide limited

support for its position. Specifically, we were provided with an agenda dated December 28, 2006 for a weekly meeting between PD contracting officials and Office Depot which references an action item (Action Item 29) that was noted as outstanding since October 26, 2006 (See Appendix VII). The action item references non-core items that do not fall into a category basket and refers to a list of those items that is to be provided by Office Depot's Regional Sales Director. Upon receipt of that list, PD was to perform an analysis and begin negotiations on actions to be taken, such as blocking those items from being purchased. We were also provided with an e-mail dated October 16, 2006 from Office Depot's contract manager to PD contract officials which briefly discusses the need for wholesale program item discounts.

PD officials have advised that they do not agree with the position expressed by Office Depot. Specifically, PD has never considered this Contract to include a third category of items, i.e., the off contract or non-contract items category referred to by Office Depot. The PD maintains that per Contract pricing provisions (See Appendix II) the only items allowed to be sold are to be classified as core or non-core and provided the approved core price or non-core category basket discount. In addition, PD's primary contracting officials (three employees) involved in either the award of the Contract and/or the ongoing Contract management function denied being aware that Office Depot was selling non-core items under the Contract without the application of a category basket discount. Two of these employees were on the RFP Evaluation Team for the Contract and attended some of the periodic contract activity meetings held with Office Depot during the early stages of Contract implementation. The remaining employee, who was also on the RFP Evaluation Team, serves as the contract administrator for the State and has been PD's representative in overseeing Contract activities.

The three PD employees all agreed that the issue of additional non-core products which had not been placed into a category basket had been discussed by Office Depot during periodic Contract activity meetings. However, they also stated that Office Depot never provided a list of the applicable items. Therefore, the issue was never resolved even though it appeared on every meeting agenda. We confirmed that this action item, Action Item 29, which first appeared on a written agenda for a November 3, 2006 meeting, had still not been shown as addressed as of the written agenda for a May 24, 2007 conference call between Office Depot and PD. It is our understanding from discussions with both Office Depot and PD staff that both parties were busy with other Contract issues and never had extensive discussions of this subject after the early stages of the Contract. Therefore, the issue was never fully resolved.

Although there is some disagreement between Office Depot and PD as to the knowledge of PD contract officials of the selling of items without a category basket discount, this condition does not alleviate that Office Depot could not identify Contract language which allows the selling of those items to Contract customers. The selling of items in a pricing category that was not evaluated as part of the office supplies RFP and incorporated into the resulting Contract is not allowable in our opinion.

In correspondence dated June 27, 2008, Office Depot indicated that, although the items sold in the third category of pricing were not placed in category baskets and applicable Contract discounts applied, it did work to ensure that the sale of the items benefited customers. Office Depot represented that, if taken in total, the items were discounted at an average of 16% off of the "your price" and 53% off list price, and the items were also counted toward the State's achievement of the 2% volume discount. Since the items were sold through the Contract procurement system, the count of those sales toward the achievement of the 2% discount upon

the reaching of volume sales milestones would be expected and was validated by us. The extensive and complex data to support Office Depot's representation of the providing of a 16% discount off of "your price" was not provided to us until the late stages of our audit. Therefore, we did not verify its accuracy prior to the completion of our audit. However, if accurate, this amount is still under the range 25% to 40% off of "your price" provided for the thirteen category baskets identified in the contract.

As shown in Appendix VIII, we performed an analysis of a sample of 40 regularly purchased products sold within the third category of pricing to determine the effect of category basket discounts not being applied to non-core type products. The items were apparently priced at amounts charged to Office Depot's general business customers. Our sample tests included 20 products which were converted by Office Depot to a non-core category basket in August 2007 when a new contract catalog was issued for use by customers. Our sample tests also included 20 products that were priced as third category items for the complete period covered by our audit. Of these 20 products, 19 were on a list of 216 products that had total sales of approximately \$900,000 and, according to Office Depot, were inadvertently omitted from the database files used to create the category baskets. Of the 40 sampled products, 31 had sales totaling in excess of \$5,000 through February 2008 (See Appendix VI).

After placing each of the 40 products into one of the thirteen category baskets, we applied the applicable discount percentage to the "your price" product price shown in the hard copy catalog. We then compared the resulting price per audit to the actual price charged to Contract customers for each transaction processed for the applicable item. We found that the pricing model used by Office Depot resulted in 35 of the products being charged at a higher price due to the lack of application of a category basket discount. In total, the State was charged approximately \$300,000 more for the 40 sampled products due to Office Depot using its third category pricing model, instead of using the non-core pricing model provided in the Contract.

It should be noted that we do have significant concerns that PD's contract administration practices did not disclose in a timely manner the widespread selling by Office Depot of third category priced products. A cursory review of either the online ordering website or the monthly usage reports would have disclosed the existence of this condition. Specifically, a comparison of products offered online to the actual core and non-core products approved to be offered by PD would have readily identified products that were not within these two categories. Further, the usage reports contain a column that shows the discount percentage applied to each non-core item. This column was not completed for the third category priced items, which should have raised concerns as to the pricing of Contract products. The contract administrator indicated that she did not actively review the usage reports for pricing issues.

The contract administrator also indicated that she only became aware of items offered without a category basket after February 2008. At that time, a public records request resulted in her reviewing the usage reports and it became apparent to her that items were being sold without a category basket discount. The need for improvement in PD's contract administration activities is discussed in the Conclusion section of this report.

It should also be noted that in the late stages of our audit we received a listing from Office Depot that categorized the various product items sold within the previously discussed \$14.2 million pricing category. This listing included a notation that \$10.3 million of the sales were made online for products that were not in the Contract catalog. We were not able to verify the

accuracy of this listing prior to the completion of our audit fieldwork. Therefore, the listing is not further discussed in this report.

Recommendations

- 1. Require Office Depot to either block the purchase of third category priced items by Contract customers or place the items into one of the thirteen category baskets provided in the Contract.
- 2. Pursue the recovery of an additional discount from Office Depot for items sold to Contract customers that were not discounted in accordance with the non-core pricing model provided in the Contract.

Biocked Items

Office Depot's practices are not ensuring that items which are excluded from the Contract are effectively blocked from purchase by customers. Specifically, in reviewing and sampling transactions within the database comprising the \$14.2 million in non-category basket product sales discussed above, we observed numerous transactions that were for products of a type which should have been blocked from purchase under the terms of the Contract. The products included digital cameras, televisions, computer monitors, printers, virgin copy paper, cleaning supplies, trash liners, fans, bandages, vacuums, paper towels, and various food items. For example, we noted the following purchase activity during our sample tests: (1) 68 transactions for digital cameras resulting in 122 items being purchased with a total value of \$33,308; (2) 21 transactions for televisions resulting in 120 items being purchased with a total value of \$91,172; (3) 9 transactions for computer monitors resulting in 46 items being purchased with a total value of \$10,656; and, (4) many transactions for virgin copy paper (contains 0% recycled paper) that totaled \$375,000. Appendix IX contains a listing of 72 unique products that were provided to Office Depot for its review and evaluation during our audit fieldwork which are representative of the types of items noted during our tests. The virgin copy paper transactions are listed in Appendix VI.

Section 1 of RFP DGS-55206 and the User Instructions for the Contract identify the following items that were excluded from the bid and designated as to be blocked from sale under the contract:

- 1. Janitorial, safety, and first aid supplies (plastic bags, mops, buckets, brooms, cleaners, vacuums, electrical supplies, fans, paper products, tools, flashlights, batteries, heaters, etc.);
- 2. Break room appliances (refrigerators, microwaves, ovens, coffeemakers, disposable paper products, and food items);
- 3. Office technology (printers, monitors, copiers, radios, etc.);
- 4. Computer peripherals;
- 5. Televisions, digital cameras, cash registers;
- 6. Two way radios; and,
- 7. Virgin copy paper.

In June 27, 2008 correspondence in response to our concerns with its procedures for blocking items from purchase, Office Depot indicated that it periodically received requests from the State to block certain items that were on the restricted item list of the RFP and, subsequently, blocked those items as soon as possible after the State's request. Office Depot started to block the items by category, however, sometimes the category was too broad such that core and noncore items would be blocked as well. In that case, Office Depot blocked the requested items individually instead of by category, to ensure that State purchasers could continue to purchase non-core and core items. Occasionally, because Office Depot was blocking items individually instead of on a category basis, an agency may have purchased a particular item during the time that the blocking process was occurring.

In discussing this issue with PD's contract manager, we determined that she agreed with Office Depot that, in some instances, category restrictions were too broad and had unintended consequences. Further, she agreed that she did actively advise Office Depot of new individual products that needed to be blocked. However, she also indicated that this did not alleviate Office Depot from its responsibility for blocking items that were identified in the Contract as excluded from the bid.

As shown in Appendix IX, Office Depot's procedures ensured that many of the 72 items provided for its review and evaluation by us were ultimately placed in restricted status. Specifically, by mid-July 2008, 40 of 61 items (66%) that were still available for sale online had been placed in restricted status and, therefore, were no longer available for purchase by contract customers. Although this result supports Office Depot's position that it does block restricted items upon identification, we have concerns that 21 items (34%) purchased prior to March 2008 remained unblocked as of July 2008. It should be noted that Office Depot promptly placed the remaining 21 items in restricted status upon their identification.

It should be also noted that virgin copy paper products are no longer allowed to be purchased under the Contract. Although there is some disagreement between PD and Office Depot as to the circumstances that led to these items being allowed to be purchased prior to their blockage, virgin copy paper products were blocked from purchase beginning in late May 2007.

In addition, we believe that the issue of blocking items based on a product category classification needs to be revisited. As shown in Appendix X, our search of the online ordering system by product category disclosed that while some categories have all items in restricted status, others have very few items restricted from customer purchase. For example, only 4 of 39 digital cameras and 3 of 57 computer monitors were restricted from purchase per our review of the online ordering system on July 21, 2008, while all of the coffee makers and small appliances were appropriately in restricted status.

Because Office Depot's product numbering system does not contain an identifier for products that should be blocked, we could not determine the value of products that were erroneously allowed to be purchased under the Contract. However, our review of the 418 products that had sales totaling in excess of \$5,000 through February 2008 (See Appendix VI) found that items sold which should have been restricted totaled \$461,435 (5.7%), primarily virgin copy paper, of the total third category sales of \$8,125,289.

As previously discussed, in the late stages of our audit, we received a listing from Office Depot that categorized the various product items sold within the previously discussed \$14.2 million

pricing category. This listing included categories that appeared to show total sales of items which should have been blocked under the terms of the contract, such as virgin copy paper and office technology items. We were not able to verify the accuracy of this listing prior to the completion of our audit fieldwork. Therefore, the listing is not further discussed in this report.

It should be noted that we believe that State agencies which purchased the excluded Contract items are ultimately responsible and accountable for those purchasing decisions. However, Office Depot also has a contractual responsibility for blocking the items from purchase, which is the primary control activity developed by DGS to prevent State agencies from ordering items that conflict with State policy.

Recommendation

3. Require Office Depot to take additional actions to ensure that items which are excluded from the Contract are effectively blocked from purchase by customers. This process should include the blocking of products by category, where feasible.

Core and Non-core Product Pricing

Overall, we concluded that Office Depot is accurately pricing products that have been approved by the State as core or non-core items. However, our reconciliation of item prices approved under the Contract to actual prices charged for an item disclosed a number of overcharges that are significant enough to warrant recovery by the State. These exceptions total \$34,399 as discussed below, which is .13% of the total of \$26,432,744 in core and non-core sales through February 2008.

To determine the accuracy of Office Depot's pricing practices, we primarily relied on information provided by Epylon Corporation (Epylon), the provider of the e-commerce solution used under the Contract. On May 5, 2008, Epylon published the results of its audit of Contract pricing in a report entitled *Invoice Pricing vs. Approved Contract Prices for Core and Market Basket Items as Authorized by State of California Contract IS-06-75-55.* In brief, Epylon represented that its program audit compared approved core and category basket prices for all of the items under Contract to actual prices charged to the State before application of a discount of 1% for orders made online from program inception through February 2008.

Since the scope of our audit included an examination of the accuracy of contract pricing, the results of Epylon's audit was of significant interest to us. Based on our request, in May 2008, Epylon readily shared the various databases used to perform its audit. Subsequently, we performed tests to validate those databases and ensure accurate pricing.

Except for some errors in the handling of returns/credits and partial delivery orders and the need for us to make revisions based on timing issues related to when a price was actually approved for use under the Contract, we found that Epylon's methodology for comparing approved prices to actual prices charged was accurately performed. The errors noted during our review in the original database related to the handling of returns/credits and partial deliveries were corrected by Epylon in early July, which was subsequent to the completion of most of our tests. However, the new data was used in calculating any overcharged amounts.

According to Epylon, its study looked at 109,380 invoices and found both overcharges (\$67,587) and undercharges (\$115,246). We found that most of the over and undercharges identified in Epylon's report involved timing issues only and not the charging of incorrect prices to Contract customers. For example, Epylon identified approximately \$20,000 in overcharges and \$62,000 in undercharges occurring during the period of early August 2007 to early September 2007 in its original analysis. In brief, based on our analysis of price history data compared to actual amounts invoiced, we concluded that the great majority of the over and undercharges during that period resulted from timing differences and were not incorrectly charged transactions. We found that Epylon assumed in its analysis that new non-core pricing (usually a higher price) was effective for all applicable products on August 8, 2008, when the price changes were actually made at various times during the complete month of August. This condition resulted in numerous transactions being inaccurately identified as over or undercharged. Further, in its analysis, Epylon did not take into account a 2% volume discount that was effective in August and September, which led to all applicable transactions inaccurately being shown as undercharged.

It should be noted that we are not being critical of the efforts made by Epylon to audit the price history of the Contract. After relatively minor adjustments, Epylon's efforts resulted in a very useful comparison of approved prices to actual prices invoiced to Contract customers. We greatly appreciated Epylon's sharing its audit database with us and its ready cooperation in assisting us in performing our audit work related to verifying the accuracy of Contract pricing.

In performing our sample tests, we analyzed Epylon's price history/invoice database at various specific price points, such as when a 2% volume discount was provided on transactions beginning in April 2007. The primary period that we observed a significant number of transactions invoiced at an incorrect core or non-core price that was not impacted by timing issues occurred during the early stages of the contract. Specifically, using Epylon's audit database, we determined that a large number of the transactions it identified with pricing errors were incurred during the period of September 20, 2006 through November 30, 2006. September 20, 2006 is the first date orders were processed under the contract. The total overcharges for this period were \$28,306, while undercharges totaled \$18,285. In the great majority of instances, Office Depot revised its online ordering system to reflect correct pricing in November or December 2006. Therefore, the pricing errors did not continue to future months.

To verify Epylon's calculations, we tested a sample of 78 of the unique products identified by Epylon as incorrectly priced and determined that 75 (96%) of them were accurately reflected as an over or undercharge in Epylon's audit analysis. Therefore, we concluded that the data for this period provided by Epylon was accurate and could be used by us to determine incorrect pricing. Consequently, we believe that the total overcharge amount of \$28,306 should be recovered from Office Depot. The undercharges should not be offset against the amount owed due to the Contract providing for maximum and not minimum pricing. See Appendix XI for a summary of the results of our testing of pricing for the period ended November 30, 2006, and Appendix XII for 22 examples of per item over and undercharges.

During our review we provided Office Depot with the results of our audit testing. At that time, Office Depot indicated agreement with our finding and stated that prices were incorrect for a number of reasons including the original placement of some items in basket categories that were later revised at the State's request and other errors made due to the start-up of such a major procurement system. Office Depot stated that statewide implementation did not begin until September 26, 2006. Prior to that date, Office Depot and the State were engaged in the

pre-implementation pilot phase of the contract. During the pilot phase and throughout the first couple of months of statewide implementation, adjustments were being made to the systems, products and pricing, and the market basket categories. These adjustments were anticipated and even requested by the DGS.

In addition, in the early stages of our audit, we became aware of a significant number of non-core items that beginning in early October 2007 were charged at a price that did not agree with the approved catalog price. Ultimately, we were advised by Office Depot that its research disclosed that over 300 non-core items were inadvertently uploaded for sale with the wrong category basket discount. During the transition period to a new catalog in August 2007, Office Depot came to an agreement with the State on which of the 13 category baskets items fell within for pricing purposes. Subsequently, Office Depot inadvertently failed to upload the correct file containing all of the items. Instead, in early October 2007, it uploaded a previous file used during the negotiation period and not the final file, which led to items not being placed in the agreed upon basket. For example, numerous products were priced at a 25% discount rate due to the uploading of the wrong file, instead of the correct 30% basket rate resulting in the products being overcharged. We also noted products charged at a rate that resulted in contract customers being undercharged, such as when products were priced within a 35% category basket instead of the correct 30% basket rate.

Based on our request, Office Depot provided an analysis of the effect of its loading the incorrect category basket rates. After a number of audit adjustments to the data provided by Office Depot, we concluded that 317 products were impacted by this condition. Through February 2008, the total overcharge due to this issue was \$6,093, while undercharges totaled \$10,357. See Appendix XIII for examples of products that had incorrect charges due to this issue. It should be noted that as previously indicated we are recommending that the undercharges not be offset against the amount owed due to the Contract providing for maximum and not minimum pricing.

Recommendations

- 4. Recover from Office Depot a total of \$34,399 for overcharges due to the incorrect pricing of products.
- 5. Require Office Depot to correct its pricing database to ensure that the 317 non-core products are placed in the correct category basket.

Selling Discontinued Core Items

We found that Office Depot continued to sell core items that should have been discontinued under the terms of the Contract. Specifically, Office Depot continued to sell to Contract customers 21 core items that were replaced by other items in late August 2007 based on an amendment to the Contract. The items were subsequently sold at a significantly higher per item price than what was originally charged when the item was priced as a core item. For example, Acme brand scissors (Product No. 983197) were available to Contract customers at a core price of 15 cents each until PD approved their replacement by Office Depot brand scissors (Product No. 375667) at the same price. Subsequently, rather than removing the item from its online ordering system, Office Depot continued to sell the Acme brand product to Contract

customers at a per item price ranging from \$2.88 to \$3.79. The item was priced within the previously discussed third category of product pricing.

As shown in Appendix XIV, we determined that Contract customers were overcharged \$21,725 through February 2008 due to higher prices being charged for the 21 products that should have been discontinued in August 2007. Since the State agencies (at least 43) purchasing the products obviously benefited from their use, we allowed the sales made by Office Depot. However, we only allowed the original core pricing for the items in calculating amounts allowable per audit. For example, for the previously discussed scissors, we identified 286 items as purchased after the scissors should have been discontinued and not available for purchase. At 15 cents each, the total cost per audit was \$42.90, instead of the \$1,003.37 actual cost paid to Office Depot which results in a total overcharge of \$960.47 for that item.

Although the procuring agency is responsible and accountable for its decision to purchase a replaced core item, rather than a significantly less expensive new core item, Office Depot is responsible for implementing effective procedures for blocking those items from purchase. Contract provision, Attachment 2, Section 5.4.3 provides that if any item on the core list is being discontinued; Office Depot will propose an alternative offering which can be added to the core by mutual agreement. Discontinued items will be deleted from online offerings.

In brief, when presented with this finding during our audit fieldwork, Office Depot took immediate action to block the old core items from future purchase. Office Depot also indicated that it did not originally block the replaced core products because it did not foresee agencies continuing to attempt to purchase the items due to the actions it took to communicate the discontinuing of the products. The replacement of the items was communicated to buyers through the revision of the Contract catalogs to no longer present those products as core items. The items were also blocked by Office Depot on old purchasing lists used by buyers forcing them to research new products and prices. Further, the Best Value marker would only come up on the online ordering system for the new item and not for the old item.

It should be noted that the great majority of Contract users bought the new core items upon their availability beginning in August 2007 and not the old replaced items. For the 21 core items discussed above, approximately 32,000 more of the new core items were purchased, rather than the more expensive old core items (See Appendix XV).

Recommendations

- 6. Reemphasize to Office Depot its responsibility for blocking discontinued core items from purchase.
- 7. Recover from Office Depot a total of \$21,725 due to higher prices being charged for the 21 products that should have been discontinued in August 2007.

Online Ordering System

Based on our sample tests, we developed concerns that Contract customers were in some instances purchasing "non-contract" items (see previous section of this report), instead of purchasing significantly less expensive equivalent core items. Although the procuring agency is

responsible and accountable for its purchasing decisions, we noted two areas for improvement with Office Depot's online ordering system as discussed below that may have contributed to some of the apparent uneconomical decisions.

Best Value Designation - at the time of our audit testing on May 16, 2008, Office Depot's online ordering system was not ensuring that core items, labeled online as "Best Value" in red and yellow, appeared as the first products listed when key word searches were performed by customers. In fact, we found all best value designations on the first page for sampled products in only 3 of 27 key word searches. While most of the other searches disclosed best value designations on the first page of the search and the top of each subsequent page which at least allowed the customer to readily search for core items, in four instances, the first page of the search did not have any best value product listed as available. This condition required customers to search multiple pages to locate any core items that may be available. For example, our product search for "hanging folders" did not list any best value items on the first page of the product sort. Instead, the three best value products were listed on page two of the search results. Another example is the result of our product search for "mechanical pencils" where the first best value item was not listed until page six of the search results. Attachment C of the Contract requires that core items be visibly flagged and appear as the first line of items on the online system. The best value marker was developed to flag those items.

In discussing this issue with Office Depot, we were advised that, if a large number of results were found for a specific search, product results were listed by "relevance" and not best value. According to Office Depot, a relevance search yields items that more closely match the user's search, but depending on the search terms entered by the user, those items may not necessarily be core items. The initial search paradigm was implemented by Office Depot in an effort to closely match exactly the key word(s) entered in a product search.

Subsequent to our tests and an Assembly Select Committee on Procurement hearing on the Office Depot contract held on May 15, 2008 which specifically discussed the intuitiveness of the online ordering site, Office Depot changed the search paradigm to promote the more prominent display of best value core items and steer users to those items. Specifically, Office Depot changed the default sort to "best value" from "relevance". We verified the new system on June 10, 2008. We are pleased with the prompt action taken by Office Depot to improve its product search process.

• Core Item Search Results – we determined that Office Depot's key word search process was not effective for core items that did not have a picture of the item shown in the hard copy catalog and the online ordering system. Specifically, our review found that products which had the words "not shown" by the item in the hard copy catalog did not show up in key word searches made on the online ordering system if a picture of the item was also not shown on that system. The "not shown" reference refers to a picture of the item not being published in the catalog. The only way an item that had the "not shown" reference in the catalog with a picture also not being shown online could be located in the online ordering system was by putting in the exact product number (SKU number) for the item when conducting a search.

As an example, we found that the core items for single pack tape flags advertised in the catalog did not come up when we searched in the online system for the specific color

desired and the word "flags". The only way we were able to identify the specific item as available for purchase was by entering the exact SKU number. For tape flags, this condition may have contributed to Contract users purchasing two pack tape flags in red, green, purple or orange under "non-contract" SKU numbers, which did come-up in the "flags" key word search, significantly more often than the less expensive core item single pack tape flags in those colors. We noted approximately 2,025 transactions for the two pack flags, while the single pack flag core items only had 191 transactions. The core price for the single pack flags was 36 cents, while the two pack flags non-contract prices charged to customers varied from \$4.70 to \$4.73 (See Appendix VIII).

During our review we identified 129 products that did not have a picture of the item shown in the current hard copy catalog. Subsequently, we tested 25 of the items and found that 13 also did not have a picture shown in the online catalog. Therefore, those items could not be located through a key word search. See Appendix XVI for the 13 core products that were not found in the online catalog based on a key word search.

We provided Office Depot with eight examples of core items that were not located online through the use of a key word search. In response, Office Depot indicated that the items did not come-up because they were proprietary, meaning the items were offered by Office Depot to the State of California only. Per Office Depot, proprietary items do not appear in regular key word searches because they are not generally available to other customers. As previously stated, Attachment C of the Contract requires that core items be visibly flagged and appear as the first line of items on the on-line system. We are not aware of any exception for proprietary items.

Recommendation

8. Require Office Depot to maintain an online ordering system which ensures that all core products, including proprietary items, are identifiable through the use of common key word searches.

COMMERCIALLY USEFUL FUNCTION

This section presents the results of our review of compliance with the commercially useful function (CUF) provisions of the Contract. As noted below, we found that Office Depot's subcontractors are complying with the CUF provisions by performing the distinct work elements provided for in the Contract. It should be noted that we are aware of the controversy within the small business community as to if this Contract is in the best interest of the State due to its limiting of the State's office supply business to Office Depot's nine subcontractors, instead of the approximately 270 other certified small business or Disabled Veteran Business Enterprise (DVBE) contractors that identify office supplies as a line of business with the State. While the Contract does allow buyers to use other certified small businesses and DVBEs if certain conditions are met, in practicality, the great majority of the State's office supply purchases are made using the Office Depot office supplies contract. Our audit did not include a review of this issue which would require an examination and evaluation of the various procurement options available to the State.

In brief, the State requires that all small businesses and DVBEs perform a CUF in any contract they enter into with the State (Government Code Section 14837 and Military Veterans Code Section 999). The purpose of the CUF requirement is to prevent certified small businesses or DVBEs from acting as a "pass through" or "front", exchanging the benefits of certification for payment from a non-certified business. When subcontracting to small business or DVBE subcontractors, the intent is for the subcontractor to provide goods or services required for the performance of the contract rather than artificial or incidental participation that provides an "appearance" of participation to meet the socio-economic objectives of these programs. A certified small business or DVBE subcontractor is deemed to perform a CUF if the business does all of the following:

- Is responsible for the execution of a distinct element of the work of the contract.
- Carries out its obligation by actually performing, managing, or supervising the work involved.
- Performs work that is normal for its business services and functions.
- Is not further subcontracting a portion of the work that is greater than that expected to be subcontracted by normal industry practices.

A contractor, subcontractor, or supplier will not be considered to perform a CUF if the contractor's, subcontractor's, or supplier's role is limited to that of an extra participant in a transaction, contract, or project through which funds are passed in order to obtain the appearance of small business or DVBE participation.

The determination of CUF compliance is made prior to award of the contract. In brief, the State agency buyer must evaluate all four of the requirements noted above prior to deeming a bidder compliant with CUF requirements . For the office supplies solicitation, based on information and declarations submitted by Office Depot, PD determined that all CUF requirements had been met and awarded maximum points for small business and DVBE participation in the contract based on 98% small business and 34% DVBE subcontractor participation rates proposed by Office Depot.

In brief, in its bidder declaration to RFP DGS-55206, Office Depot defined both its role and the nine DVBEs' and/or small businesses' (consortium members) role in the contract. According to Office Depot, it manages the contract, wholesales the items to the consortium members, and provides for logistics in both distribution and order entry. Consortium members function as authorized value added resellers to the State and are assigned accounts identified to a specific geographic area. Furthermore, consortium members take possession of the goods they resell and are invoiced by Office Depot for the wholesale value of the goods. Office Depot has also partnered with Epylon Corporation (Epylon) for the e-commerce online ordering system required by the Contract. Epylon, a certified small business, provides and manages the online system, which allows Contract users to place orders with one of the nine members of the consortium. While connected to Epylon's website, buyers punch-out to Office Depot's website where contract pricing is posted. See Appendix XVII for the various Contract declarations and information submitted by Office Depot defining its roles and responsibilities under the Contract and how the consortium members and e-commerce solution satisfy CUF requirements.

The following chart shows the sales activity by consortium member through February 2008. The first transaction processed under the contract was on September 20, 2006.

Consortium Member	SB/DVBE Status	Total Sales
The Primary Source	SB	\$5,872,013.70
Cufis Technologies, Inc.	SB	\$4,854,114.97
The Very Last Word	SB	\$2,869,759.13
Micro League, Inc.	SB	\$2,457,063.62
Waldeck's Office Supplies	SB	\$2,740,170.37
The Martini Group, Inc.	SB	\$2,833,848.28
DVBE Tech, Inc.	DVBE/SB	\$8,531,383.54
Hoffman Technologies, Inc.	DVBE/SB	\$7,031,112.49
SLM Contract Furniture, Inc.	DVBE/SB	\$3,466,245.09
Total		\$40,655,711.19

Note: Information obtained from Epylon Corporation. Total sales amount is prior to the application of an additional 1% discount for online orders.

In addition, we noted that Office Depot's monthly usage reports show approximately \$45,000 as being sold at its retail stores. Under the terms of the Contract, these are the only purchases not considered to be made by a DVBE and/or small business. Therefore, the actual sales made by DVBEs and/or small businesses under the Contract is at an overall level of 99.89%.

Although in a later section we briefly discuss PD's rational for concluding that CUF requirements were met at the time of contract award, the scope of our audit primarily focused on verifying that Office Depot's subcontractors were currently performing, managing, or supervising the work specified in the Contract. As discussed in the following section, we concluded that the small businesses and DVBEs were providing the contracted services.

Performance of Contracted Work

Based on our field visits to each of the nine consortium members and Epylon, interviews of PD and Office Depot contract management staff and review of relevant documentation, we concluded that the consortium members were performing the distinct work elements provided for in the Contract. Specifically, we found that Office Depot has operated in a good faith manner in implementing the CUF solution proposed in the Contract involving the use of small businesses and DVBEs to operate as resellers of its products to State customers. In coming to this conclusion, we focused on if the consortium members were providing the services identified in its bidder declaration submittal and subsequent clarification dated July 31, 2006, which were incorporated into the terms and conditions of the Contract (See Appendix XVII, Pages 4 and 9 of 13).

The State's understanding of the responsibilities of the nine DVBE and/or small business subcontractors is summarized on PD's website within the Contract's User Instructions as follows:

- Sales
- Customer Services

- Onsite visits
- Account set-up
- Follow-up support
- Administrative support
- Initial issues resolution
- Training of agency buyers
- Training of receivers
- Product training and forums
- Billing and invoicing the State
- Arrangements for special delivery requirements
- Other various functions agreed upon to meet the agency's needs
- Work with Office Depot's management team to fulfill State requirements

During our field visits to each of the nine consortium members and Epylon, we conducted detailed interviews of management personnel and observed each entity's facilities. Further, we requested any supporting documents related to the conduct of Contract activities, such as those involving customer support services. In general, the consortium members did not maintain an audit trail of their day-to-day services provided under the Contract. However, a number of the businesses were able to provide anecdotal evidence of the types of activities they perform on an ongoing basis.

In addition, Office Depot provided us with a copy of the form agreement that it advised was used to contract with the consortium members. The agreement spells-out that the consortium member will be used to assist in fulfilling the Contract. The agreement defines Office Depot's responsibilities, including providing the infrastructure reasonably necessary to allow the consortium member to meet its obligation to fulfill State requirements. In brief, this includes providing the products, as well as necessary systems, which are needed in order to manage and report to the State as required by the Contract. The agreement also defines the consortium members responsibilities related to providing sales staff, support services and customer training. The members are also required to use Epylon's e-commerce services as part of the agreement.

We also verified that the consortium members take title to the goods and are responsible for paying the sales taxes associated with the sale of those goods. The consortium member takes title to the goods from the point merchandise is picked and shipped by Office Depot to the point it is delivered to the Contract customer. It should be noted that there have been concerns expressed by a number of parties that the consortium members are not actually taking possession of the goods as stated in the bidder declaration (See Appendix XVII, Page 4 of 13). As stated on the bottom of the second page of the July 31, 2006 clarification letter that was requested by the PD and incorporated into the Contract (Appendix XVII, Page 10 of 13), Office Depot "picks, packages and delivers the product to the State customer the next business day." Therefore, Office Depot clarified and PD fully understood that the consortium members did not actually take physical possession of the property.

It should also be noted that our legal counsel advised that physical possession of the goods is not necessary to have constructive possession of the property. In brief, constructive possession is defined as not literally possessing the property, but having the right or the recognized authority to possess the property. Further, per the California Uniform Commercial Code section 2401, legal counsel advised that title to goods passes from the seller to the buyer

in any manner explicitly agreed to upon by the parties. In its bidder declaration, Office Depot stated that it will wholesale the items to the consortium members. Broadly construed, this statement evinces Office Depot's intent that it will transfer title of the goods to the members in exchange for the wholesale price of those goods.

Based on the results of our audit procedures, it was readily apparent that the subcontractors were performing a CUF. We found that the consortium members were independent businesses performing the services mandated in the Contract. To varying degrees, the businesses independently perform the previously referenced duties with their primary efforts focused on sales, customer service, issues resolution, customer training and outstanding invoice collection activities. The consortium members and Epylon function as the "face" of the office supplies contract to customers, while Office Depot maintains the pricing of products on its website and fills orders and arranges the delivery of products to the State customer. The consortium members were also not using subcontractors to perform Contract functions.

CUF Determination at Contract Award

As previously noted, the scope of our audit focused on verifying that Office Depot's subcontractors were actually performing, managing, or supervising the work provided for in the Contract. However, we did perform a limited review of PD's processes used to determine CUF compliance prior to the award of the Contract. According to State procurement requirements, four tests must have been passed prior to considering Office Depot's proposal as CUF compliant. These tests are described in the following table:

For E	ach Certified Supplier:
Test	Question
1	Is the supplier responsible for the execution of a distinct element of the resulting State contract?
2	Will the supplier actually be performing, managing, or supervising an element of the resulting State contract?
3	Will the supplier be performing work that is normal for its business, services and function?
4	Is there any further subcontracting that is greater than that expected to be subcontracted by normal industry practices?

Although at the time of our review PD's policies did not require the completion of a specific worksheet or other document to capture the results of its CUF assessment, based on our interviews with acquisition staff and review of the procurement file, we concluded that an adequate CUF assessment was performed prior to Contract award. In brief, PD appropriately relied on Office Depot's Bidder Declaration and clarifications to answer Test Nos. 1, 2 and 4 in determining CUF compliance (See Appendix XVII). These documents clearly indicate that the small businesses and DVBEs, in their role as resellers, would be directly responsible for executing distinct and necessary tasks required for Office Depot to deliver office supplies to the State of California and participating governmental agencies, which is the purpose of the Contract. Further, the subcontractors were shown as responsible for directly performing, managing and supervising a portion of the Contract with their own resources, including employees, and were not shown as further subcontracting those activities.

For Test No. 3, PD's acquisition staff performed the step recommended by State procurement policies regarding verifying that certified small businesses and DVBEs are performing work that is normal for its business, services and function. Specifically, acquisition staff verified on the DGS Office of Small Business and DVBE Certification (OSDC) website that the proposed subcontractors were certified DVBEs and/or small businesses. Further, staff verified that the work proposed in the contract was within each firm's line of business as reflected on the website. The OSDC is the State's certifying agency that administers the DVBE and Small Business Certification Programs. As part of this process, the firms classify their business lines into Standard Industrial Classifications (SIC). For example, the SIC code for office supplies is 5112.

We verified that the procurement file contained copies of the certification webpage for each of the proposed subcontractors. In each case, we determined that the businesses were certified DVBEs and/or small businesses. Further, we noted that the SIC codes shown for the firms were for office supplies or closely related products. We determined that four of the firms had the SIC code for office supplies: The Primary Source; The Very Last Word; Waldeck's Office Supply; and, The Martini Group, Inc. Further, the remaining firms indicated that they sold computer equipment or software (Cufis Technologies, Inc., Micro League, Inc., DVBE Tech, Inc. and Hoffman Technologies, Inc.) or furniture and office equipment (SLM Contract Furniture, Inc.). It is our understanding that PD allowed the firms that did not have the SIC code listed for office supplies because the product lines that were listed, such as computer technology items, were closely related to office supply products. Since the Contract's non-core category baskets include product categories such as computer accessories, office furniture, and small office equipment (See Appendix IV), we agree with the PD's decision to allow the various SIC codes as consistent with the work to be performed under the Contract.

It should be noted that we also reviewed the current websites of the nine consortium members to verify the types of goods and services offered by the firms. The only concern noted was with The Martini Group, Inc. which according to its website, and later confirmed with its executive management, was primarily a spend management firm and not a seller of commodities at the time of Contract award. The Martini Group's website provides that it brings together Fortune 1000 companies to leverage their purchasing power on specific commodities such as office supplies, print and stationary, packaging and more. To participate in the Contract, in May 2006, The Martini Group, Inc. obtained a small business certification through the OSDC, which included a SIC code for office supplies, and obtained a Sales and Use Tax Permit from the Board of Equalization. Although this condition raises concerns because of the apparent lack of the firm's experience in operating as a reseller, State statute and policy does not prevent an existing firm from entering into a new line of business to allow its participation in a State contract. Therefore, we are not questioning the original decision that The Martini Group, Inc. met CUF requirements.

CONCLUSION

The issues presented in this report should be addressed to assist in ensuring Office Depot's compliance with the pricing provisions of the Contract. It should be noted that when advised of areas for improvement during our audit fieldwork, Office Depot either took prompt action to address our concerns or indicated a commitment to promptly resolve any outstanding issues with the State.

Although the focus of our audit was on Office Depot's compliance with Contract provisions, we observed a number of issues that should be addressed related to PD's acquisition and contract management functions. In brief, we have concerns that PD does not require the completion of a specific worksheet or other document to capture the results of its CUF assessment during the acquisition process. Further, as discussed on Page 13, we have significant concerns that PD's contract administration practices did not disclose in a timely manner the widespread selling by Office Depot of third category priced products.

During our review we discussed with PD's purchasing management the need for additional practices which ensure that CUF decisions are adequately documented and that the contract administration process includes the development of Contract Management Plans that clearly document the responsibilities of the contract administrator prior to the start of a contract. Further, we discussed the need for additional training to be provided to staff, staff performance to be adequately supervised and the contract file to be maintained in a manner which ensures that key activities and decisions are fully documented. Prior to the completion of our fieldwork, PD provided us with draft CUF and Contract Management Plan documents and requested our consulting assistance in evaluating the adequacy of those documents. We appreciate the prompt actions taken by PD to address our concerns.

STATE AND CONSUMER SERVICES AGENCY DEPARTMENT OF GENERAL SERVICES OFFICE OF AUDIT SERVICES

AUDIT OF OFFICE DEPOT, INC. REPORT NO. 8177

APPENDIX I THROUGH APPENDIX XVII

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

SCHEDULE OF DOLLARS SAVED FOR SELECTED PRODUCTS PURCHASED IN JANUARY AND FEBRUARY 2008¹

Extended Extended Savings Ca (d) (e) (f) B. (d) (e) (f) B. (.99 \$1,068.90 \$7,090.37 \$6,021.47 N/A .19 \$1,316.34 \$7,768.26 \$6,451.92 N/A	\$7,768.26 \$6,451.92	\$4,191.01 \$1,130.16	\$500.05 \$726.35 \$226.30 30%	\$2,284.17 \$935.13	<u> </u>	\$2,289.60 \$720.00 30%	\$632,375.82 \$209,026.79
Extended Your Price (e) (axc) (axc) \$1,779.33 \$2,232.45 \$1,302.72 \$654.27 \$1,640.79 \$3,74,277.12 \$5,186.81 \$2,390.54 \$716.40 \$116,998.52 \$1165,998.52 \$15,666.76 \$5,300.54 \$15,666.76 \$5,300.54 \$15,666.76 \$5,300.54 \$165,998.52 \$5,300.54 \$165,998.52 \$5,300.54 \$165,998.52 \$5,300.54 \$165,998.52 \$5,300.54 \$15,666.76 \$5,300.52 \$5,500.52	\$1,068.90 \$7,090.37 \$1,316.34 \$7,768.26	\$7,768.26	\$4,191.01	\$726.35	\$2,284.17			
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rrice n. 54 28.32 2.33 2.33 1.58 1.39 31.45	\$0.71	\$0.71	\$0.65	\$1.37	\$0.88	\$4.77	\$1.09	
Quantity of Items Sold (a) (a) (a) (a) (b) (a) (b) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	1,854.00	1,854.00	4,709.00	365.00	1,533.00	136.00	1,440.00	50,652.00
Product Description PAPER, FLR, 11X85, CR100CTRECY CLIP, BINDER, SMALL, 12/BX PAPER, ADD, 225X150, 1PK, WHITE ECONO WEIGHT NONSTICK TOP LOAD CLIP, BINDER, MINI, 1/4IN, 12BOX PAPER, COPY, 85X11, 104 BRT, BOND FILE, STRGE, ECOLOGIC, 12X10X15 ERASER, CAP, RED, 12/PK FILE POCKET, LTR, 35EXP, RED PAPER, CPY, RCY, 85X11, 20, 104BR TAPE, CORRECTION, MONO DUSTER, AIR, 100Z STAPLE, 1/4, SF1, 15-25SHT, 5M/BX TABE, TDANSDAPENT, 3M, 3/4X1208	FLAGS, TAPE, IN DISP, 2PK, YELLOW	FLAGS,TAPE,IN DISP,2PK,YELLOW	CLIP,PAPER,JUMBO,SMOOTH,100BX	BOX, CORRUGATED, 12X12X12	INDEX, ERASABLE, 5-TAB, SET, WHT	CLIP, BINDER, SM, 3/4IN, 144/PK	GLUE-STICK,BULK PK,10Z	TOTAL
Product Core or SKU Non-Core Number Item 932749 Core 840215 Core 156322 Core 909309 Core 940320 Non-Core 937102 Non-Core 93702 Non-Core 930650 Core 320960 Core 320960 Core 320960 Core	Core	Core	429175 Non-Core	444997 Non-Core	360669 Non-Core	825182 Non-Core	910216 Non-Core	
	452409	452409	429175	444997	360669	825182	910216	
Number (16 %)		**15	**16	21**	**18	**19	**20	

¹ Dollars saved is defined as the difference between the Contract prices paid by the State and the prices shown in Office Depot's catalog that are charged to its general business customers, referred to as "your price" by Office Depot.

^{*} Items selected from the top thirty items purchased in the January 2008 Monthly Line Item Spend Report. Totals reflect the quantity of each item sold for January 2008.

^{**} Items selected from the top thirty items purchased in the February 2008 Monthly Line Item Spend Report. Totals reflect the quantity of each item sold for February 2008.

RFP DGS - 55206 Section 6- Pricing

6 PRICING

6.1 Introduction

Cost is the primary evaluation criterion for the award of this RFP. Evaluation in this area will be based on the lowest estimated net total cost to the State, as calculated according to the methodology outlined in Section 7, Evaluation and Selection. All proposed costs for all line items and any proposed discounts must include the cost of any services required in the Administrative and Lechnical Sections of this RFP.

Final pricing will be submitted in a CD-ROM format in a sealed envelope as part as your final proposal, refer to Section 3.2.3 and 3.2.5, Format and Contact. Please ensure that you are entering two decimal place for percentages and two decimal places for dollars as indicated in the instructions and examples for the pricing worksheets. The number that appears in the yellow input column which is submitted on your pricing CD as part of your final proposal will be used for evaluation purposes.

The State's intention is to structure the pricing format in order to facilitate a straightforward comparison amongall bidders. Consequently, the State requires that each bidder's quote be in the format outlined below. Alternative pricing structures will not be considered. Bidders are advised that failure to comply with the instructions listed below, submit incomplete offers or offers in a different format than the one requested may result in the rejection of their proposals on the basis of being non-responsive.

6.2 Price Structure

The pricing information is categorized under two (2) main categories: Core and Non-core items.

Core Items:

The core item list provides line item detail on those products commonly purchased by the State, based on recent historical data. The pricing proposal for this core list will only be considered compliant if the bidder provides pricing for all 377 core line items. A blank cell or a zero (\$0.00) value in a line item unit price will be interpreted as a noncompliant pricing proposal and the bidder deemed nonresponsive.

Non-Core Items:

The non-core itemslist represents a sample of the remaining spend in Office Supplies by the State, based on recent historical data. This category has been broken down by 13 Product Basket Descriptions. The pricing proposal for this non-core list will only be considered compliant if the bidder provides pricing for all 130 non-core line items. A blank cell or a zero (\$0.00) value in a line item unit price will be interpreted as an incomplete pricing proposal and the bidder deemed non responsive.

Please Note: Worksheet 2 was inadvertently numbered incorrectly, Item #'s 71 through 80 do not exist.

During the term of the contract, the State may need to move items from either the non-core list or from the catalog to the core list based on high usage. This will be accomplished via an amendment.

RFP DGS - 55206 Section 6 - Pricing

6.3 Pricing Instructions

Exhibit 8.13, Price worksheet, contains the different bid sheets that the bidders shall use to enter pricing. Please follow these instructions to submit your pricing proposal to the State:

- 1. Download the price worksheet, Exhibit 8.13 from the California State's Contractors Register to your hard drive.
- 2. Rename the file as "(Enter your company name) Office Supplies Pricing worksheets. xis" on your hard drive.
- 3. Once you have finalized entering your pricing, save the file onto a CD-ROM(s) and submit four copies as identified in Section 3.

6.4 Pricing Worksheets

Please enter data into Yellow cells only. Modifying any other cell in any of the worksheets may disqualify the bidder from the entire RFP.

Three worksheets are included in the pricing worksheets.

- 1. Worksheet 1 Core Item list;
- 2. Worksheet 2 Non-Core Category Baskets/non-core basket item list;
- 3. Worksheet 3 Other Discounts.

6.4.1 Worksheet 1

Completion of Core Item list worksheet:

For Items 1-377 contained in this worksheet, please input the following for each item:

- Your Catalog Item Number and page number, or indicate "online" or "supplement" for the item that you are offering as a match or substitute for the item described. If referencing an item as "online", provide your on-line commercially available website.
- Manufacturer or Brand of the Item for which Catalog List Price is provided;
- Your Catalog List Price (in US\$);
- The net price that you are offering to the State for that line item. (This price to include your price reductions from your catalog)

Notes:

Item 276 must comply with specification 8115-06BS-001, Exhibit 8.22. Items 277-342 cannot be substituted with remanufactured cartridges.

Prices provided for core items shall be fixed for the first two years of the contract. Justification for price changes after two years must be supplied by the supplier in a written request which must be approved in writing by the State. Such Justification shall include substantiated information to support the proposed escalation (e.g., manufacturer's price list, significant changes in published market indicators for the industry, certified raw material cost data, and any other substantiating information as requested by the State).

Upon receipt of such notice the State reserves the right to either:

- 1. Accept escalation as competitive with the general market price at that time, effective no sooner than 30 days after written approval from the State; or
- 2. Negotiate proposed price escalation. The State will notify, in writing, the contractor or its desire to negotiate; or
- 3. Cancel any un-purchased balance of the contract without prejudice.

6.4.2 Worksheet 2

A. Non-Core Category Baskets:

For Product Baskets 1-13 contained in this worksheet, please input the following for each basket:

Your catalog name and date/edition;

RFP DGS - 55206 Section 6- Pricing

• The discount officiatalog list price that you are offering for all the non-core basket items (in %).

Discounts that are provided here are required to be applicable to all items purchased by the State, except those listed in Worksheet 1 for core items.

For evaluation of the proposals, the discounts provided in the baskets will be applied to the Catalog List item pices provided for Basket Items 1-140 of this worksheet.

B. Completion of Non-Core Basket Items:

For Items 1-140 contained in this worksheet, please input the following for each item:

- Your Catalog Item Number and page number, or indicate "online" or "supplement" for the item that you are offering as a match or substitute for the item described. If referencing an item as "online", provide your on-line commercially available website.
- for the item that you are offering as a match or substitute for the item described;
- Manufacturer or Brand of the item for which catalog list price is provided.
- · Your catalog list price (in US \$).

For evaluation of the prices, the discounts provided for in the non-core products baskets will be applied to the Catalog List Prices provided for in the non-core basket Items 1-140.

Bidder must submit with their proposal the current version of their commercially available catalog that contains catalog list prices.

No sooner than 300 days after the start date of the contract, or 300 days after the effective date wherein any price change was granted, the Contractor may petition to have the latest commercially available catalogs become the new basis of prices. Only one change to catalog prices shall be allowed within twelve (12) month period after the start date of the contract. Any item(s) offered by the Contractor to the State that are not in the commercially available catalogs must be included in a supplement to the catalogs. All discounts as proposed shall be applied to these additional items. An updated supplement shall be provided to the State on a quarterly basis to reflect additions made to the catalogs through the contract year. All items sold to the State are subject to the appropriate category basket discount. Additions shall be reviewed and approved by the contract manager prior to inclusion to the catalogs. New items and their catalog list prices added to the supplement will become part of the catalogs and adhere to the same timeline updating prices as the original catalogs and supplement. All discounts for the non-core category baskets, except for those items listed as core, will remain fixed for the entire term of the contract.

6.4.3 Worksheet 3

Other Discounts:

Use this worksheel to provide other discounts that you will offer to the State.

1. Volume Discounts – Volume discounts offers bidders the opportunity to provide additional discounts to the State for exceeding 5.50 million in quarterly spend. Provide the discount percentage that applies when State quarterly spend volume is at least 5% greater (5.77 million); 10% greater (6.05 million), 15% greater (6.32 million), and 20% greater (6.60 million) than 2005 spend.

Based on the total State spend by quarter, the corresponding percentage discount will be applied to all orders placed during the following quarter.

2. On-line ordering discount – On-line discounts offers bidders the opportunity to provide additional discounts to the State for all orders placed on-line. Based on historical data,

RFP DGS- 55206 Section 6 - Pricing

- 3. 43% of all orders placed, were placed utilizing the contractor's on-line ordering system. Provide the additional discount percentage that will be applied at the subtotal level for each order.
- 4. CAL-Card payment discounts CAL-Card method of payments offers bidders the opportunity to provide additional discounts to the State for all orders paid via the State's CAL-Card. Based on historical data, 48% of all orders place were paid by CAL-Card. Provide the additional discount percentage that will be applied at the subtotal level for each order.

Note: All discounts must be received by the State at the time of order.

6.4.5 Important worksheet details

- 1. The use of anymanufacturers' names/part numbers, trade names, brand names, information, item numbers, and/or catalog numbers listed in a specification are descriptive, not restrictive. Bidder's products of comparable quality and performance will be considered. Bidders offering other than the referenced brand and/or manufacturer names are to note their proposed brand name, proposed model, proposed description, supplier list price and State of California price. Upon request from the State, the bidder shall demonstrate comparability, including appropriate catalog material, literature, specifications, test data, etc. Where different sizes exist for a particular item and no size is listed, prices provided must apply to all sizes of the item. The State shall determine in its sole discretion whether a product is acceptable as an equivalent. Items 277-342 in the core list, worksheet 1, cannot be substituted with remanufactured cartridges.
- 2. A sample line item is shown on each worksheet to indicate how to complete the information (example line item is color-coded in orange).
- 3. The quantities shown are an estimate of the anticipated contract purchase pattern. Actual purchases may vary from this pattern. This quantity is being used for the purpose of award evaluation and the State will not guarantee that this quantity will be purchased. The quantities shown represent the State's past purchases for one year.
- 4. Any prices submitted for items shall contain no alterations whatsoever from those which are commercially offered by the manufacturer. Federal GSA prices shall not be accepted as MSRPs. Different discounts off the MSRP may be offered for each category baskets. Prices must be provided in U.S. dollars to two (2) decimal places (1/100th of a dollar).
- 5. Catalog List Prices are to be those listed in the current version of the bidder's commercially available catalogs.
- 6. The catalogs provided shall consist of both a hard copy commercially available catalog and a publicly accessible on-line catalog and must contain a full range of office supply products in all categories. A minimum of 80% of the bidders' proposed products from the core and non-core worksheets must appear in either catalog.
- 7. After contract award all items offered from the core and non-core worksheets by the contractor that are not in the catalogs must be included as a supplement to the catalogs.
- 8. For non-core basket items In the case of a discrepancy between the bidder's submitted worksheet catalog list price and the bidder's actual commercially available catalog list price, the actual commercially available catalog list price will prevail for evaluation of the proposal.

Agreement # 1S-06-75-55

ATTACHMENT 3

Important Notice - Priced Files

Office Depot is referencing and using the 'Your Price' column in our January through June 2006 catalog #BSD13R-P in place of the 'List Price' for both the 'Core' item list and the 'Category Basket' line items. The 'Your Price' column reflects already greatly discounted prices given to general business customer and meets the requirements of 5.4.2b; it is our wish to be consistent and clear in taking all of our discounts from the 'Your Price' column as our established commercially available catalog price.

On the 'Core List' the cost in the 'Net Price to State per Unit' column represents the State's cost per line item at the unit of measure required by the State in this RFP, based off of the 'Your Price' column in the catalog, online, custom or as a supplemental item!

- Based on the number of RFP lines, Office Depot was able to provide 93.95 percent of the RFP products using the BSD13 hard catalog and online catalog.
- We were able provide 84.13 percent of the total products offered with the BSD13 hard catalog and online catalog at www.officedepot.com.

The same is true for the 'Non-Core Category Basket' price file. The State's cost for each line item is represented at the unit of measure required by the State, based off the 'Your Price' column in the catalog, online, custom or as a supplemental item!

 We were able provide 80.31 percent of the total products offered with the BSD13 hard catalog and online catalog at www.officedepot.com.

Our goal is to provide the State <u>an accurate price file</u> to allow the State to achieve an accurate, easy and straight forward analysis of our product and priced file!

Pricing on the public website / online catalog (our national online catalog) (www.officedepot.com) can and do change without notice frequently. Therefore, the web prices quoted may not be the same as stated on the price file at the time of your review. We will honor our net price to the State or which ever is lower at the time of the award.

Manufacture List prices are shown in the catalog for your reference.

Thank you

Page 13 of 25

811744 Page869 ACCO USA INC | 523.99

RFP 55026 - OFFICE SUPPLIES WORKSHEET 2 - NON-CORE CATEGORY BASKETS

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2		FDF18688	1/2: A Rings, 5-1/2 x 8-1/2 x	EACH	32	ZZZOSB PageB10 INSTRUMENTS		30
<u>t</u>		D1M82831	Black I Black	EACH	18	337.103 Page418 GLANCE. DAY-TIMERS	Ī.,	
: ₽		FDF99381	1/2x8-1/2, Black 1/2x8-1/2, Black	EACH	11	289179 Page 424 INC 1HE AL-A.	\$76.99	
±		F0P28289	1/2x8-1/2 1/2x8-1/2	EACH	268	Z94053 Page417 GLANCE	587,99	
2 \$		VIOA1102	Write-Universe-Oil Reversible Yearly Dated Wall Organizer, Month/Quarter, 36 x 24	EACH	212	809536 Page419 GLANCE THE AL-A-	\$20,99	捌
: ي		AAGG:10000	DayMinder® Daily Appointment Book, 15-Minute Appointments, 4-7/8x8, Black	EACH	250	822-424 Page 392 GLANCE	\$10.99	KIII
<u>-</u> -	1	AAG7085505	Weekly Appointment Book, 1 Week/Spread, 6-3/4 x 8-3/4, Black	FACH	35	821568 Page 396 GLANCE	\$12.99	
₽	CALENDARS	AAG7095005	Weekly Appaintment Book, 1 Week/Spread, Hourly Appls., 8-1/A	2 2	90	282752 Pace399 GLANCE	\$14.99	13.
합		AAGE717T50	One-Color Daily Desk Calendar Reliii with Monthly Tabs, 3-1/2 x		325	821880 Pape 399 GLANCE	S17.99	44
2	CALENDARS	AAGPM21228	Paper Version, Reversible/Erasable Yearly Wall Planner, 24 x		910	823352 Page 385 GLANCE	54.29	BIN
5		RUB64483	Diamond Workstation Mat for Medium File Carpets, 60 x	E I	149	822336 Page 392 GLANCE	59.79	-0
22	FURNITURE	12.84 GR18804	W. 20 H. Clo	EVCH WENNERS	253	143551 Page 554 MARYVILE	E 378.99	100
23	FURNITURE	BDY111232	Stackable 12-Section Recycled Steel Sorting Rack, 9 Adjustable	CEACHER.		#Sage Deleted per Section 2.6 for Evaluation	uation -	. ,.
54	FURNITURE	FEL25063	Citerature Organizer, Laminate Shell, 36 Letter Size Comp.	EACH	26	BDY111232 Supplemental BUDDY	\$164.25	18
18		FEI And 12	Weedum Oak Wire Mail Cart, 150 Folder Capacity, 18wx30, 1/4hx38, 1/24	EACH	. 88	NES PACI	[2]	排標
36		212000000000000000000000000000000000000	Chrome Plated Heavy-Duy 2-Shell Hilly Carl Statement Comments	EACH	136	FELLOWES		1100
1≈		HONDARGGE	33h. Beries 28-1/2. Deen Filli-Streamen Ein Chin Them.	ЕАСН	206	543295 Stimberted Differential		捌腳
&		HONZ15FQ	Letter, Light Gray	EACH	22.	AMADECO TOTAL TOTA	AID 5154.14	引膛
. ≈		RUB65568	Organizer Monitor Stand with Built-In Tray, Platinum	EACH	88	Dood 1 Supplementary HON COMPANY	<u>≻</u>	鳳腳
: ह	_	RUSE6032	Self-Advancing Literature Holder, 9w x 3-1/8d x 12h, Clear	EACH	17.	KUBBSBBB Supplemental RUBBERMAID	MID \$25.55	
3 2	+	HON2091SR11T	2090 Pillow-Soft ¹⁴ Executive High Back Swiver/fit Chair, Black Leather/Base	ЕАСН	1	619542 Online www.officedepot.com RUBBERMAID	AID 513,71	翻旧
5	COMPUTER ACCESSORIES	FEL48121	Standard Adjustable Footrest, Graphite, 17-5/8w x 13-1/8d x 3.	EACL		779947 Page510 HON COMPANY	PANY S299.99	鮙门
			15/15/1	EALH	109	811744 Page869 ACCO USA I	A INC \$23.99	辦

SCHEDULE OF MONTHLY THIRD CATEGORY SALES THROUGH FEBRUARY 2008

Month	Number of Transactions	Quantity of Items Sold	Total Sales ¹
Sept. 2006	59	320	\$3,915.03
Oct. 2006	2,296	22,991	\$164,007.96
Nov. 2006	9,605	71,779	\$679,087.61
Dec. 2006	13,006	89,200	\$836,433.07
Jan. 2007	14,943	94,317	\$1,149,537.56
Feb. 2007	11,483	69,554	\$951,970.85
Mar. 2007	14,198	106,183	\$1,251,860.94
Apr. 2007	13,646	93,483	\$1,137,840.73
May 2007	17,078	112,063	\$1,503,571.57
June 2007	16,510	126,317	\$1,673,567.79
July 2007	3,668	37,167	\$501,038.58
Aug. 2007	4,541	41,358	\$485,193.15
Sept. 2007	7,743	51,306	\$848,407.50
Oct. 2007	7,785	51,660	\$646,344.44
Nov. 2007	6,026	34,894	\$526,002.19
Dec. 2007	6,172	34,362	\$533,084.09
Jan. 2008	6,875	40,930	\$924,330.03
Feb. 2008	4,366	28,001	\$406,774.15
Total	160,000	1,105,855	\$14,222,967.24

Total sales amount is prior to the application of an additional 1% discount for online orders. The first order processed was on September 21, 2006. The last order processed per audit was on February 26, 2008.

APPENDIX VI 1 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

	3	r,BOND		*	2N Printer		VHT***	×			*** 1 1		*** \	J BAR	SH					<u> </u>		A,WHT	<u></u>	3.7. 	ب ز		(15	7	LU LU	. 7	쏡	A,WHT
	NOI	104 BRT,B(,MULTI		ner for T64	ALD, BLACK	ETTER,20,1	X1000,10F	,51645A	3,CS50	,11,20,WHI	YEL,5M/CT	1,10/CA,WH	X11,GREEN	TR,BLU,500	OX,32***	1,600GB	5750E	P 1 X72YD	EELED,W/F	2PK,RED	91HS,ATIV	X,85X11,10/	11 ,20,106 E	P 51X,BLA(1.20E	3IC,12X10Y	DER,RAVEI	X85,CVS,B	2PK,GREEN	296, OD, 10	391C,ATIV
	PRODUCT DESCRIPTION	PAPER, COPY, 85X11, 104 BRT	PAPER,LTR,20,RECY,MULT	TONER CARTRIDGE	exmark High Yield Toner for T642N Printer	FONER, UF9000, 10K YLD, BLACK	PAPER,HP OFFICE,LETTER,20,WHT***	FAPE,MGC,SCTH,3/4 X1000 ,10PK	CARTRIDGE, INK, BLK, 51645A	HEADSET, WIRELESS, CS50	PAPER,HAMM,TIDAL,11 ,20,WHI	PAPER,COPY,85X11,YEL,5M/C1	PAPER,MP,OD,85 X11,10/CA,WH1	PAPER,COMP,14-7/8X11,GREEN BAR	PAPER,COPIER,20,LTR,BLU,500SH	IV,HD,LCD,MAGNAVOX,32***	CRTDG,DATA,SDLT II,600GB	FAX,PPF,BROTHER,5750E	IAPE,CLEAR TRANSP 1 X72YD	CASE, CATALOG, WHEELED, W/FILE	FLAG, TAPE, IN DISP, 2PK, RED	SHREDDER, 7SHT, V391HS, ATIVA, WHT	PAPER, COPY, XEROX, 85X11, 10/C ***	FAPEK,MULIPUKP,11,20,106 BK***	ONER,LASERJE ,HP 51X,BLACK	FAX, BRO I HER, PPF4 / 50E	FILE,STRGE,ECOLOGIC,12X10X15	CHAIR,ERGO,SP ORDER,RAVEN	BOOK, RECORD, 1275X85, CVS, BLU	FLAG, TAPE, IN DISP, 2PK, GREEN	TAPE,ACITAPE,75X1296,OD,10PK	SHREDDER,25SHT,V391C,ATIVA,WH1
	PRODUCT	PAPER,CC	PAPER,LT	TONER C	Lexmark F	TONER,U	PAPER,HF	TAPE,MG	CARTRID	HEADSET	PAPER,H/	PAPER,C(PAPER,MI	PAPER,C	PAPER,C	TV,HD,LC	CRTDG,D	FAX,PPF,	TAPE, CLE	CASE,CA	FLAG,TAF	SHREDDE	PAPER, C.	FAFTR,M	I ONER, L	FAX, BRO	·FILE,STR	CHAIR, EF	BOOK,RE	FLAG,TAF	TAPE,ACI	SHREDDE
	ALES	,287,238.98	366,795.77	315,675.00	256,000.00	127,840.25	102,528.80	81,798.50	76,474.50	75,806.45	75,243.20	67,472.83	66,442.40	65,595.93	60,478.35	59,039.18	50,890.19	50,624.25	49,331.32	48,874.10	48,512.22	47,999.86	45,417.73	44,726.46	42,200.22 40,400.00	40,490.92	40,362.00	39,840.00	39,580.09	39,295.36	39,291.54	39,099.78
	TOTAL SALES	1,28	36(31	25	12.	10	∞	7	1	1	9	Ģ	Ø.	©	Ţ	ū	Ū	4	4	₫ .	4 -	4 .	4	4 4	4	4	·CO	က	က	က	က
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QUANTITY OF ITEMS	SOLD	59622	10453	1525	1000	200	3820	4408	2550	355	2960	10727	2645	1457	9615	82	467	.75	8066	590	10258	14	1047	1434 434	1/4	100	24025	150	1031	8349	1716	22
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NUMBER OF	TRANSACTIONS	3726	538		~	315	79	1156	470	170	318	576	249	99	663	4	30	30	216	166	710	დ Ç	100	10.0	77	, , , , , , , , , , , , , , , , , , ,	185	_	30	296	637	14
		3726	538			315	62	1156	470	170	318	576	249	99	663	4	30	30	. 216	166	710	က <u>ငိ</u>	100	101	77	,	185	Ψ-	30	596	637	14
			680017* 538	8815825 1	HĀ.				169771* 470				•						910414 216			66//14 3		940095 445056*					-			667707
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APPENDIX VI 2 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

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		ENAICT	10/M/C	. DI/46	0177, C		, TELLOW	Jam/CI	5M,BULK		INIC'LINI	71 10 01 17	JIVILT, DLA	L	т 7 6 6	A,EXPAND	F,BK	,2PK	K,YEL	NICS	',BLACK	HITE	1350	13 BRIGHT		2920	RIDGE 400G	T.95X11	· · · · · · · · · · · · · · · · · · ·	.BLACK	OLOR	5/8,CVS	/2X81/2	350HY
	PRODUCT DESCRIPTION	PAPER CODV 85Y11 DNIV EMICT	PAPER 100 RECYCLED 85X11	TAPE INVISIBLE 3/4 X4206 19/46	DADED CODY 86X44 CDM FM/C	FIARSTABE IN DISPORY YELLOW	777, 7010, 777, 777, 777, 777, 777, 777,	TATER, COPT, 80XTI, GRU, SIMI/C	IAPE,FILAMEN I,Z4MMX55M,BULK FOI DEP CI ASSIEIED I TB CRN	HOLDER DOCIMENT IN LINE 2M		I A EN, COF 1, 14, 104BR TONER HP 4250/4350/4346MED B1 1/	0.4550/454	7-90,0F.R.	401/11/1/1/2011 INDETATION OF	ONDE ANY ANY ANY OFFICE AFTER AND ABL	CARI, AV, ADJ CNIR SHELF, BK	FLAG, I APE, IN DISP, BLUE, 2PK	PAD,NTE,POST 3 X5 ,12/PK,YE	HEADSET, CS55, PLANTRONICS	TONER, HP 51A, LASERJET, BLACK	BINDER, D-RING, 3, VUE, WHITE	TONER, REMAN, OD, 4250/4350	PAPER,LASER,OD,24LB.113 BRI	TAPE, SCOTCH, 75X1000, 16/PK	FAX,LASER,HIGH SPEED,2920	HP ULTRIUM DATA CARTRIDGE	PAPER, COMPUTER, 1PART 95X1	,6-SHELF,W/LK,LTR.PY	TONER, SHR FAX FO50ND. BLACK	FLAG, POST-IT, 1 MULTI COLOR	BOOK, JOURNAL, 12-1/8X7-5/8, CVS	REFILL, 2PPD, JAN-DEC, 51/2X81/2	,OD,4250/4
	DUCT DES	ER CODY 8	-1,00,1-0 -R 100 RF(0,1700,71. 0,1700,71.	7,1,7		L'FILAMEN	DEP DOC	PAPER CORY 44 404PD	17,000F1,1		1,7000,0 4\778,4 FI	TIVE SOLINIE		,AV,ADJ (i, I APE,IN I	NTE,POST	SET,CS5	ER, HP 51A	ER, D-RING	ER, REMAN	R,LASER,	SCOTCH,	ASER, HIG	LTRIUM D	R,COMPU	5-SHELF,V	ER, SHR FA	POST-IT.	K,JOURNA	L.2PPD.J/	TONER, REMAN, OD, 4250/4350HY
	PRO	PAPE	PAPE	TAPF	DADE	1 L	7 7	L ()	- H				T \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	70848		<u>.</u>	Z S	FLAG	PAD,	HEAL	TONE	BIND	TONE	PAPE	TAPE	FAX,I	H C	PAPE	FILE	TONE	FLAG	BOOM	REFII	TONE
1. 15.50	SALES	38 985 42	37,429.60	37 428 00	35,915,90	34 890 36	37 538 30	32,033,07	32 338 33	30 532 53	30.403.39	30,733,17	30 034 38	20,000,00	29,920.01	54. 150,02	29,340.34	29,289.99	29,133.63	29,027.36	28,255.36	28,123.20	27,701.26	27,070.75	26,974.10	26,873.92	26,624.70	26,077.25	25,959.56	25,207.46	24,496.67	24,195.04	24,089.93	24,040.50
	TOTAL				-															. •							•							
TEMS	For the second	69	• 67	€9		• 65	+ C	• •) 69	. 69	· 67.	• •	. 63	+ 67	÷ () 6	₽€	.,	∽ ·	€	↔	↔	⇔	↔	↔	↔	↔	₩.	↔	↔	₩.	₩	↔
	SOLD	6198	1040	1200	5710	7284	5491	4086	8498	347	1087	214	6142	1922	45	7.	8238	0220	0707	120	196	2160	194	5425	1007	108	620	1041	44	329	2803	926	1236	165
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NUMBER OF	I KANSAC I IONS	519	78	273	529	474	464	245	35	176	316	92	218	228	42	15	589	77	‡ ?	- L	င္ပ ၊	က မို	7.7		444	65	16	28	-	28	540	40	305	20
4	1																						•											
TOKEL		.52*	*96	929	.45*	601	*98	928	384	81*	45*	320	*60	384	44	NTFLK	375	. 828	27.0	747 FG*	9 5	40		_ (21.2	70	1 74	511	95	40.0	, ZO	. 50 ₄	,0/ 50#	
PRODIICTSKII		345652	345296	473576	345645	452409	345686	946376	128384	922981	348045	731320	569509	946384	850144	1010AVANŢF	452375	172528	07071	444744 444746*		04/111	50707	731441	625312	201500	7037	81331	780695	940404	443520	943126	708880	502703
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LINE	***	33	34	35.	36**	37	38*	39**	40	41	42	43	44 _{**}	45	46	47	48**	49	50	5.7	2 2	77	5 Y	* * *	000	27 25	2 0	0 5	6 6 6	3 4	- G	70 6	3 2	, o

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1	31																											3	Ol	F 1	4		
PRODUCT DESCRIPTION	PAPER, FILLER 3-HOLE 16 8	HEADSET SYSTEM, BLUETOOTH	DESKPAD,MLY,22X17	PAPER COMP, 9 1/2 X 11 2PRT-1	FILTER, GLARE, UNIV, 16-19 MONITR	PAD,STENO,6X9,GREGG,DOZ,70SHT	INK, HP 96, TWIN PACK, BLACK	CHAIR, PATRIOT, PEWTER	TAPE, CORRECTION, LP DRYLINE, 2PK	FOLDER, CLASS, LTR, VRT, 2DIV, BLU	MICROMICR TONER LJ4250	PAPER, COPY, 85X11, 3HP, 104BR	HEADSET, WIRELESS, CS70, W/HL10	SHREDDER, ATIVA, 18 SHT, XCUT	CHAIR, EXECUTIVE, FABRC, CHARCOAL	PAPER, COMPUTER, 1PT, 18LB	DESKPAD, MLY RECYCLED, 22X17	TAPE, FILAMENT, 18MMX55M, BULK	PAD, POST-IT, RULED, YELLOW, 5/PK	SHREDDER, XCUT, 24SHT, COMM MED	SHREDDER, 38SHT, XCUT, ATIVA, WHT	CHAIR, PATRIOT, BLACK	BOOK, COMP, 100SH, WD, 975X75, MB	CHAIR, MESH, QUANTUM	SHREDDER, POWERSHRED 320CC	CHAIR, GUEST, FABRIC, ASH	SHREDDER, POWERSHRED MODEL 480CC	FAX,LASER,PLN PAPER,PPF4100	EVERGREEN CHAIR WITH ARMS	TONER,LJ,HP 2420/2430,HY	TONER, FOR UF890, PANASONIC	CASSETTE, AUDIO, 60MIN, 6/PK	
TOTAL SALES	23,806.30	23,728.87	23,338.74	23,295.16	23,184.82	22,922.73	22,767.30	22,748.25	22,519.98	22,284.45	22,261.86	21,739.55	21,283.60	21,049.43	20,138.94	19,730.63	19,480.04	19,470.24	19,455.70	19,344.64	19,249.93	18,848.55	18,712.13	18,599.38	18,483.47	18,448.77	18,356.13	18,299.54	17,977.10	17,880.75	17,759.92	17,447.16	
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ITEM																															•	• •	
ANTITY OF ITEMS SOLD	4970	113	14487	402	164	3489	410	175	4102	4855	11	895	83	97	106	705	2956	3691	2530	36	7	145	8785	62	16	123	10	46	28	117	88	4164	
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NUMBER OF TRANSACTIONS						o.i	~	_ :	m			ro	_				4	2	တ	~~			4	٥.				~ 1		٥.		_	
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PRODUCT SKU	*8	, 9	89	45	. 99	*6 <u>6</u>	*66)1*.	*6£	37*	28	*00	013	53	*47	97	94	83	36 *	94	42	11*	89	30*	66	24	9	*90	320	73	16	91 _*	
DOC	337998	752376*	601389	813345	503466	30738	11299	363891*	254089*	936237	856528	495200*	S5606013	943353	5751	8132	6028	160283	617209*	589594	667742	363871	588268	510830	3651	280224	365091	432206*	7862320	577673	472416	569491	
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LINE	65	99	29	89	69	**02	71	72	73	74	75	9/	77	78	79	80	81	82**	83**	84	82	98	87	88	68	06	91	95	93	94	92	96	

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PRODUCT DESCRIPTION	דואַ	CRTDG F/1000/2200/2350/2400	PORTFOLIO WHEELED & BALLISTIC	BINDER D-RG VIEW 11X85 1 WHT	PHONE WIPES 100CT	PAPER COPY 11X17 20 WHITE***	CARTRIDGE HP I SR IET 07516A BI K	SOUNDSTATIONS NON EXPANDABLE	FILE.6SHF.GY.I TR W/DOOR	INK.HP 45A.TWIN PACK BI ACK	HEADSET, WIRELESS, SYSTEM	FLAG, TAPE, IN DISP. 2PK, PURPL F	3M TRANSPARENT 3/4X2592TP	SURGE, MAX. 8 SOCKET, SURGEMASTER	_	CASSETTE AUDIO UR120 MAX 4/PK	FAX.LASER.2820	TAPE, TRANS, 3M, 3/4X1000, 6/PK	FLAG, TAPE, IN DISP. ORANGE 2PK	CARTRIDGE, LASER, UG-5520	TONER, LASER, REMAN, OD, 2420	FLAG, TAPE, SIGN HERE, 2/PK	BOX,FILING,CORRUGATE,300/PLT	BATTERY, SIZE AA, ALKALINE, 24BOX	FLAGS,1,24PK,RED,POST-IT(R)	3M MAGIC TAPE 3/4 X 2592	SHREDDER, XCUT, 18SHT, COMM MED	TONER, FAX, DEVLOPR, FO4700	PAPER, LTR, 20, RECY, REAM, WHITE	TV,LCD,242T,OLEVIA,42***	BATTERY, ENERGIZER MAX AA, 24PK	TAPE, MAGIC, 3M, 3/4X1296, 4PK
TOTAL SALES	17 287 53	17.243.20	17,078.09	16,868.72	16,688.98	16,631.54	16,468.80	16,172.85	15,875.41	15,746.85	15,727.43	15,689.24	15,446.63	15,308.11	15,296.60	15,151.98	14,999.00	14,953.14	14,889.69	14,778.17	14,701.44	14,655.63	14,369.92	14,361.82	14,314.96	14,287.95	14,099.71	14,059.29	13,952.75	13,845.00	13,824.72	13,764.85
	\$. ↔	€	⇔	↔	↔	↔	↔	↔	↔	&	↔	€9	⇔	\$	ક્ક	S	ઝ	⇔	₩.	€9	€9-	æ	↔	↔	₩	↔	€	↔	↔	↔	↔
QUANTITY OF ITEMS SOLD	247	83	191	2644	2742	466	120	30	. 52	375	65	3336	3370	589	340	3482	100	1161	3151	101	186	2937	24	1098	264	2889	29	128	2975	15	865	1446
NUMBER OF TRANSACTIONS	115	49	102		316	46	41	17	છ	108	21.	390	42	34	53	121	50	183	329	32	56	224	(O)	225	6 71	47	30	17	9 ,	, (577 2.5	0)
PRODUCT SKU	535784*	925959	396011	497800	267751	940643*	672565*	852720	780702	566401	S6257995	452425	172403	676168	16/046*	332554	238288*	599284	452417	328912	502679"	202490	92409	02020	172054	F00E30	220142	745400*	743190	624025	024933	410000
VE JMBER	26	86	66	.100	101	102	103	104	105	106	107	108	601	110	111	717	113	174	110	110	110	7 07	120	121	122	123	124	125	126	127	128 128	03

APPENDIX VI 5 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

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	PRODUCT DESCRIPTION	CD-R,SPINDLE,80 MIN,100/PK	PPR,COMP,RECY,147/8X11,20	SHREDDER, 15-SHEET, CONFETTI CUT	LABEL,LSR,ADDR,WHT,7500CT	PENCIL,2,OD,72/BX	CHAIR, DESIGNER STACK, STONE	CASE, ROLLER, CONTOUR	CHAIR, PSTR 3, MLTI-FCTN, SLATE	TONER, XEROX, WC665, 685	CRTDG, T632, T634, EXTRA HY; BK	TAPE, SEAL, BOX, 2X55YDS, 6PK, CLR	CARTRIDGE, PRINT, LJ2550, BLACK	PAPER, ADD, 225X85, 10PK, WHITE	TONER FOR PANASONIC UF 790	PENCIL, SHARPLET2, 7MM, DARK BLUE	CALENDAR, PL RFL, DD 3 1/2X6	CORRECTION, DISPOSABLE, DRYLINE	AMPLIFIER, TELEPHONE HEADSET	INK, HP 96/97, COMBO, BLACK/COLOR	CRTDG,DRUM,F/FO-4650	GE 29484GE2, CORDED, 2, SPKR PHON	HIGH BACK CHAIR	PENCIL,5MM,SHARPLET2,BLACK	FOLDER HANGING LTR 1/3 CUT	PAPER, THERMAL, 225X85, 9/PK, WHT	FOLDER HANGING LTR 1/5 CUT	LABEL, LSR, ADDR, WHT, 3500CT	PAPER, COPY, 85X11, BUF, 5M/CT	TONER, REMAN, OD, 2420HY	PAPER, COLOR COPY, 17, 4RM	BOOK, APPT DLY HRLY,47/8X8,BLK	CDR,OD,52X;100-PK,SPINDLE
	TOTAL SALES	13,676.58	13,659.70	13,575.09	13,413.61	13,337.66	13,297.34	13,278.63	13,199.56	13,079.63	12,974.40	12,855.81	12,774.07	12,505.89	12,479.90	12,427.00	12,308.17	12,057.85	12,054.93	12,003.84	11,947.68	11,806.55	11,785.76	11,760.50	11,701.26	11,657.92	11,611.58	11,552.50	11,542.15	11,423.10	11,375.91	11,312.10	11,231.79
	TOT	\$	s	\$	€	€	\$	₩	↔	⇔	÷	↔	\$	↔	₩.	S	↔	↔	↔	↔	€	↔	↔	↔	↔	.	\$	÷	↔	⇔	↔	↔	↔
FEMS				-,																		٠.		٠	•								
QUANTITY OF ITEMS	SOLD	342	230	22	265	4024	266	128	44	218	34	489	168	941	92	218	10343	3665	137	599	137	242	28	547	1674	1738	1762	250	.1832	. 18	189	1436	321
	CTIONS	148			47	9.		0	O	8	7	68		4	8		13	. 00	3		9	_			281	<u>۲</u>	98	40		9	13	101	44
NUMBEROF	TRANSACTIONS	14	~		4	33	7	& :	•	2		Ø	6	27	5			1.	. ~ .	8	4		`.	_	58	, ,	*		ග	τ-		, ,	+
	PRODUCT SKU	620650*	940767*	601277	916403	733601*	525583*	112064	517699	216645	783325*	427261*	681000	392308*	221016	111221	603125*	987172*	371057*	222016	807871	872272	7862293	258938	810929*	653271	810994*	916429	345678*	502654*	727611*	602586	676688*
LINE	NUMBER	129	130	131	132	133	134	135	136	137	138	139	140	141	142	, 143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160**

APPENDIX VI 6 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

	Control of the Control																	٠.														
PRODUĞT DESCRIPTION	POOK IOI IDNAT 43 4/0×7 E/0 OVO	TAPE INVISIBLE 3/4X1000 10/0K	MARKER DEPM 3000 CUISEL DT 17	PAD GIIM 85X11 OD WUT I OLD D	DVD-R PRINT-TO-CTP 50PK	CHAIR TASK MIII TIEI INCTION EVED	MARKER SHADDIE EINE DA DI ACK	HO! DERS OD ADHESIVE 6/DK	TAPE TRANSPADENT 2/4×4200	CHAIR MIRANDA BLACK	CHAIR MACK 24/7 HEAVY DLITY	II TRIIM I TO 2 TABE CABT 2000	DESKEAD 2 CL B BEET A 1 1 2000B	SHREDDER POWERSHRED 22000	PPR.COMP 12X85 20 BW SE	FIAG TAPE IN DISP BRIT BE 2017	CHAIRMAT ADVNTG 46X60 WIDE LID	BOARD, CORK, OAK-FRAME, 36 X48	DISPENSER DESK 1 CORF BLACK	FAX,LSR,PANASONIC 511,PLN PPR	FILE, FLAT, STEEL, 5-DRWR, 50X38	FILE, VERTICAL, BLACK	CHAIR, PSTR, MLTI FNCTN, EBONY	CHAIR, HIGH BACK, MESH, ERGOHUMAN	FLAG, TAPE, IN DISP, NEON PNK, 2PK	SHREDDER, ATIVA, 12SHT, DMND CUT	HIGHLITER,4009,YELLOW	FILE, 6 DWR SHELF, LTR, CCL	SHREDDER,25SHT,ATIVA,V270C,WHT	TAPE, MAGIC, 3M, 3/4X1296	REMINDER, SD RCD DLY 53/4X81/4	HDST,WRLS,SYS,W/LIFTER
TOTAL SALES	11 198 93	11.091.11	10 970 57	10.830.54	10,808,65	10,799.46	10,635.75	10,614,68	10 607 33	10 539 38	10,499.70	10,305 00	10.254.88	10.237.90	10,124.26	10,086.94	9,918.72	9,764.40	9,716.22	9,699.36	9,689.92	9,635.94	9,599.68	9,587.87	9,583.71	9,555.11	9,502.57	9,439.84	9,312.74	9,306.12	9,196.46	9,181.89
	8	•	€	↔	₩	⊕	↔	÷ 69	. (/)	•		s	₩.	· • •	₩	- €9	₩	€	↔	\$	↔	↔	↔	()	ક્ક	↔	€	↔	₩.	↔	\$	⇔ .
QUANTITY OF ITEMS SOLD	667	209	2644	2247	170	54	2445	3068	6116	62	30	202	1712	19	352	2126	288	162	3308	64	∞	1206	32	16	2024	68	2105	16	9	4178	957	30
			•				,										٠.				ن			-							٠	
NUMBER OF TRANSACTIONS	34	. 172	120	334	28	28	. 336	83	171	18	24	က	126	19	48	230	49	73	551	55	7	366	75	13 200	807	94	215	თ (9 ¦	53 166	901	. 12
PRODUCT SKU	943100*	520928	309872	268091*	495128*	277968*	203349*	214391	520632	363381*	605548*	574544	800878	184978	940858	621748	478427*	919845	520328	861058	903914	27777	517663	424330 620336	020330	945001	41016	140401	00/000	603083	042482	312102
MBER	161	162**	163	164	165	166	167**	168	169	170	171	1/2	173	174	1/5	176**	777	178	1/9	180	182	102	187	185**	186	187	188	180	100	197	100	7

LINE NUMBER	PRODUCT SKU	NUMBER OF TRANSACTIONS	QUANTITY OF ITEMS SOLD	MS TÖTAL	SALES	PRODUCT DESCRIPTION
193	598673	312	1485	S	9,171.15	PLANNER.MONTHLY 9X11 BI K
194	141848	43	92	↔	9,046.88	FILTER, PRIVACY, FRAMELESS, 19
195	430270*	4	45	\$	8,999.55	CREDENZA, COMP, CLASSIC, 2CRTNS
196	397501*	89	858	↔	8,954.13	TAPE, FILAMENT, 21N
197	211838	50	85	↔	8,851.59	TONER, FAX, F95, F95E, F98
198	321284	က	က	↔	8,839.99	TABLE, CONF, MODULAR, 14FT, S CHRY
199	841239	75	273	\$	8,832.28	KIT, OKIDATA 1000
200	826876	234	383	€	8,808.03	TAPE, CORRECTION, WITEOUT, 10PK
201	790761*	241	629	€	8,799.71	PEN, RETRACT, G-2.BK, FN
202**	958017	215	1847	€	8,778.63	FLAG, TAPE, IN DISP, BRIT GN. 2PK
203	403816*	5	250	↔	8,747.50	STACK CHAIR GRAY
204	813238	14	182	↔	8,720.14	PAPER, COMPUTER, 14-7/8X11
205	346891	9	12	€	8,717.49	SORTER, 2TIER, W/RISER, GY
206	512405*	154	1119	↔	8,717.01	SURGE, ATIVA, 208JOULES, 6 CORD
207	184945		20	&	8,687.80	SHREDDER, POWERSHRED, 220
, 208	401331*	23	1147	↔	8,591.03	PAPER,LASER PRINT,85X11,24,WE***
209	587616	7	27	↔	8,590.98	TONER, LASER, MICR, HP, LJ4300
210	991380*	45	238	↔	8,495.02	FOLDER, LTR, 11PT, DBL, STRT, MAN
211	478196*	74	169	↔	8,456.76	CHAIRMAT, L-WKRSTION, 66X60
212	940890	o	179	↔	8,439.41	PAPER, COMPUTER, 14-7/8X11, 20LB
213	. 420994*	249	1204	↔	8,403.92	NOTE, OD, 3 X 3, 18/PK, YELLOW
214	586639*	168	303	↔	8,359.77	FILE, POCKET, TRIPLE, MESH, BLACK
215	439777	65	207	↔	8,356.93	INK, HP 56A/57A, COMBO, BLACK/CLR
216	837584	170	298	69	8,346.65	POST-IT, FLAGS, VALUE PACK, 5/PK
217	961679*	28	139	↔	8,281.62	INK, HP 96/97, COMBO, BLACK/COLOR
218	478028	86	296	⇔	8,270.24	CHAIRMAT, ECONO, 46X60, UTILITY
219	646670	o	103	↔	8,238.97	TOSHIBA SD V295 - DVD/VCR COMB
220	812808*	73	391	\$	8,207.09	CARTRIDGE, INKJET, HP 98, BLACK
221	515134	7	16	ક્ક	8,179.85	SORTING, TABLE, 30 X60
222	667574	13	13	ક્ક	8,141.87	SHREDDER, CRC, 12SHT, ATIVA, WHT
223	425255	204	883	ક્ર	8,105.67	CORD, EXT SRGE BNDLE, 6, ATIVA
224	515604	84	213	S	8,076.05	CDR IMATION 100PK

APPENDIX VI 8 OF 14

OFFICE DEPOT, INC.
CONTRACT COMPLIANCE AUDIT

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PRODUCT DESCRIPTION	TAPE CORRECT REI I D	PAPER COPY 4200DD 85X11 WE***	CHAIR MANAGER FABRIC ASH	CASE COMPLITER WHEEL ED NYLON	BADGE CARDREFI TRANSI LICENT 4PK	PAPER COPY 85X11 104BRT WHITE	DRIM LOGO BK	PAPER COMPLITER 95X11 20LB	CLOCK, COMMERCIAL 135 DIAL BIK	TAPE CORRECTION FORAY 12PK	LASER BUSINESS CARDS 2500	KIT, MAINT 110V LJ 4200, BK	BOOK APPT DM W 4 7/8X8 BI K	FOLDER, LTR. 2PLY, STRT-END, GREEN	CRTDG, DATA, ULTRIUM, RW. 800GB	PAPER COPY OD 85X11 5/CA WHT	TONER REMAN OD 1160/1320STD	BOARD, CORK, OAK, GLASS DOOR 3X4	TAPE, MASKING.1 X60.BLUE	CLIP, BINDER, MEDIUM.	PAPER, OD, GRN TOP, 11X17, 5RM/CS	INK, HP 15D, TWIN PACK, BLACK	CRTDG,LSR,F/4730,BK	CHAIR, TASK, TLTLK, GLIDE, GY	CASE, COMP, WHLD, SWISS ARMY, BLK	PAPER, HP, MULTIPURPOSE, LTR***	PEN, EF, FELT TIP, DZ, BLACK	SHREDDER,40SHT,ATIVA V391S,WHT	CRTDG,LSR,F/4730,CYN	MONITER, 20, PLANAR PL2010M-BK	CRUISER MATE W/ TRAY	DESK, DBL PED, 60X30, MED OAK
TOTAL SALES	8.064.03	8,010.14	7,999,60	7.919.43	7,897.63	7,877.88	7,876.26	7,870.47	7,832.39	7,816.60	7,814.85	7,802.11	7,759.88	7,735.35	7,722.00	7,721.28	7,663.63	7,649.57	7,621.61	7,596.81	7,560.00	7,528.54	7,526.40	7,479.83	7,470.14	7,456.42	7,448.32	7,443.36	7,427.20	7,399.80	7,380.70	7,359.87
TEMS	ક્ક	· 69	မှာ	· 69	∙ €	ഗ		↔	€	₩	↔	↔	S	€9	8	↔	€	€	⇔.	↔	↔	€	↔	⇔	⇔	↔	↔	€	€	↔	ક્ક	€Ĵ
QUANTITY OF SOLD	2697	. 2551	40	22	1027	2844	23	297	461	340	103	30	1852	265	100	387	167	23	1819	2889	126	142	48	17	84	178	1408	4	22	. 50	314	13
NUMBER OF TRANSACTIONS	120		80	41	252	40	10	. 28	149	159	18	9	68	48	↽	54	38	ဖွ	49	543	35	54	29	. 16		25	191	m !	. 17	- i	4/	4
PRODUCTSKU	254320*	345603*	280288	884096	344344*	841195*	303913	940908	239269*	965232*	112169	588800	602418	937672*	352448	250983	502934*	920173*	745133*	429431*	921408*	134640	676275	65/463	911989	251668*	.9/Z9Z 262Z	020/00.	687979	1/1134	024522	153049
LINE	225	226	227	228	229	230	231	232	233	234	235	236		238	239	240	241	242	243	244	245 246	240	247	240	243	720	152	202	233	254 255	250	730

APPENDIX VI 9 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

113 139 \$ 7,296,11 3 23 \$ 7,247,77 64 391 \$ 7,089,60 64 391 \$ 7,084,62 155 3372 \$ 7,076,41 375 3372 \$ 7,044,30 1 11 \$ 7,043,39 1 11 \$ 7,043,39 1 1 \$ 7,043,39 2 17 \$ 7,043,39 30 73 \$ 7,043,39 1 1 \$ 7,043,39 2 17 \$ 6,989,99 1 1 \$ 6,989,99 2 1 \$ 6,989,70 1 33 \$ 6,989,70 1 49 \$ 6,889,70 1 5 6,889,70 1 5 6,889,70 1 5 6,880,80 2 174 \$ 6,880,80 2 2 \$ 6,880,80 2 2 \$ 6,880,80 2 2 \$ 6,880,80 2 2 \$ 6,880,80	113 33 23 7,296,11 2 36 \$ 7,244,77 8 42 \$ 7,044,72 13 31 \$ 7,044,20 145 705 \$ 7,044,20 15 3372 \$ 7,047,48 15 131 \$ 7,047,48 15 131 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 7,043,99 1 11 \$ 1,040,00 2 10 10 \$ 1,040,00 3 11 \$ 1,040,00 <tr< th=""></tr<>
113 3 23 8 42 13 42 14 42 15 42 14 5 15 5 16 64 17 64 17 65 17 65 17 65 17 65 17 65 17 65 17 65 17 7 85 17 85 18 85 17 85 18 85	113 3 23 8 23 13 42 14 64 155 375 375 377 377 49 42 42 42 43 44 42 43 44 45 46 47 48 48 48 48 48 48 48 48 48 48
113 8 15 15 17 17 18 18 18 19 19 10 10 11 13 14 15 16 17 17 17 18 18 18 18 18 18 18 18 18 18	113 8 2 13 15 15 15 16 16 16 13 13 13 13 13 13 14 15 15 16 16 16 17 17
113 8 15 15 17 17 18 18 18 19 19 10 10 11 13 14 15 16 17 17 17 18 18 18 18 18 18 18 18 18 18	113 8 2 13 15 15 15 16 16 16 13 13 13 13 13 13 14 15 15 16 16 16 17 17
113 8 15 15 17 17 18 18 18 19 19 10 10 11 13 14 15 16 17 17 17 18 18 18 18 18 18 18 18 18 18	113 8 2 13 15 15 15 16 16 16 13 13 13 13 13 13 14 15 15 16 16 16 17 17
268921 989772* 569630* 363821* 676310 707024 183806 988212* 863287 794472 618990 489631 113517 344258 203125* 667553 303471* 462327* 388855 647890 863856 548701 281448* 667735 213152 108729* S3111368 194285*	268921 989772* 569630* 363821* 676310 707024 183806 988212* 863287 794472 618990 489631 113517 344258 203125* 667553 303471* 462327* 38855 647890 863856 548701 213152 108729* S3111368 194285*
268921 989772* 569630* 363821* 676310 707024 183806 988212* 863287 794472 618990 489631 113517 344258 203125* 667553 303471* 462327* 388855 647890 863856 548701 281448* 667735 213152 108729* S3111368 194285*	268921 989772* 569630* 363821* 676310 707024 183806 988212* 863287 794472 618990 489631 113517 344258 203125* 667553 303471* 462327* 38855 647890 863856 548701 213152 108729* S3111368 194285*

APPENDIX VI 10 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

S. PRODICT DESCRIPTION	Section 24 CUAID TABLE OF FILE CENTER CONTRACTOR OF SECTION OF SEC		PAPER, COPY, 85X11, BLUE, 5M	PAPER, COPY, 500-C1, 85X11, LIL	6,519.83 CAMERA,DIGITAL,POWERSHOT S51		מ מ	6,491.13 DESKPAD,FASHION,22X17,BLUE	643188 DIVIDER A 2 OD LEATURD IS A CV									OPENER, LETTER, 2/PK, BLACK	6,289.14 IAPE,PKNG,2X55YDS,6PK,RFL ROLL		7.00 PORTEOLIO BOCKET TWIN JOHN 1 TO									
QUANTITY OF ITEMS TOTAL SALES	66	÷ 4	1042 & 0,33	÷ &	⋺	÷ •	÷ ↔) 69	.	· 65	102 \$ 6.42	· ()	\$	↔	\$	↔	ક્ક	€ €	200 & 0,28 397 & 8	÷ €	. ←5	÷ 69	242 \$ 6,259.87	679 \$ 6,240.01	78 \$ 6,239.22	68 \$ 6,199.32	520 \$ 6,188.80	856 \$ 6,184.84	6 \$ 6,173.94	115 \$ 6,155.61
NUMBER OF QUANT TRANSACTIONS	25	105	277	4	104	4	83	,	103	16	57	541	117	175	93	224		276 56	32	11	222	13	46	51	ග	14	140	152	· ·	DD (
PRODUCT SKU	155269	544206*	478156*	514665	489674	410261	598414	508216*	574698	813220	108687*	429415*	928705	584260*	504336	020031	341320	456904*	846205	721702	433680*	929385	103366	462285	032215	843603	445511 454640	134616	184911	022007

APPENDIX VI

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

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PRODUCT DESCRIPTION SHREDDER ATIVA 8. SHEET W// IGHT	MICE TONER HD 1 14000	DRAWER KEYBRD FULLY ARTICLII TNG	DISPENSER, TAPE, HD, 3 CORE, BEIGE	FOLDER, CLASS, LTR, 2/5, 2-DIV, BLU	MICROMICR MICR TNR, HP LJ 4250	CRTDG,LSR,F/4730,YW	BOOK, STENO, RECY, GREGG, 80PG, WHT	SHREDDER, STRAIGHTCUT, 16SHT	CARTRIDGE, HP LJ Q7553A, BLACK	TABLE, CONFERENCE, 72X36, MY	TONER, CPY, IMAGERUNNER550	INK, HP 92/93, COMBO, BLACK/COLOR	INDEX SHEET SET	COVER, DOCUMENT, 6PK, NAVY	TAPE, DGTL, MINI DV, DVM-60, 3PK	CLIP, PAPER, JUMBO, SMOOTH, 10PK	TAPE, MAGIC, BONUS, 10/PK	MARKER, CARTER S, CHISEL, LRG, BLK	BOOKCASE, OPEN, CLASSIC CHERRY	NAVIGATION, TOMTOM GO510	CARTRIDGE, LASER, Q2612A	FOLDER, LTR, 1/3, RECYCLED, 100/BX	CDRW,OD,12X,10-PK,SLIM	FILE,LAT,4DRWR,42 W,W/LOCK,PTY	BOOK, COMPOSITION, MARBLE, 3/PK	FILM, POLAROID, COLOR PK 669, 2CT	TAPE, CORR, LP, REFILLABLE, SMOKE	PHONE, CONFERENCE, AUTOMATIC	BOARD, BULTN, DMNDMESH, 4X3, MY	CRTDG,LSR,F/4730,YW	RIBBON, CORRECT, F/EM501,511
TOTAL SALES 6 145 81	6 132 47	6,120.51	6,111.17	6,100.38	6,099.20	6,076.80	6,054.30	6,049.49	6,022.63	5,999.80	5,983.00	5,945.04	5,936.09	5,934.54	5,928.10	5,912.83	5,906.03	5,867.76	5,849.55	5,849.25	5,834.71	5,807.93	5,801.13	5,799.90	5,792.04	5,773.25	5,772.20	5,756.80	5,756.35	5,739.20	5,734.82
7 5) 69	· 6	↔	↔	\$	↔	s	↔	↔	\$	↔	₩	\$	↔	S	₩	ઝ	⇔	↔	ઝ	↔	↔	ક્ક	↔	s	↔	↔	↔	€	\$	↔
66	% %	3 3 3	233	1422	16	18	651	33	. 67	20	27	184	640	546	310	1097	278	523	45	15	110	327	387	1:0	1116	175	086	4	42	17	598
manus ferra dante de maria estante de minos paros distractos de maria (20,0 mensos). 59) (13	61	. 44	&	17	213	23	41	4	O	39	164	68	42	281	141	116	O.	▼	4	33	37	ന	42	က	78	. 2	23	හ	25
405935	440472	403671	173328	488718*	856552	676303	268081*	589482	295223*	776647	156332	108799*	478743*	738671	106580	308239*	686160	258101	587246*	403765	HEWQ2612A*	475814	679792*	801605*	414086	377435*	536294*	971888	806201	HEWQ6462A	951111*
321	322	323.	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338**	339	340	341	342	343	344	345	346	347	348	349	350	351	352

APPENDIX VI 12 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

	A Company					•																										
PRODUCT DESCRIPTION	TAPE VIDEO HI 8MM XRM-120 2DK	POST-IT FLAG.ASTD CI R 4/PK	FILE LAT 5DWR W/STRG I GY	CASE NOTEBOOK ROLLING XL TARG	LAMINATOR, 13, 1400	CHAIRMAT.BERBER 46X60 LITH ITY	CHAIRMAT ADVNTG 36X48 STD 1 IP	<u>.</u>	DRUM, WORKCENTRF PRO 665/7	TAPE SEAL 2 X55YD 36PK CI R	EXTENDED MICS	SHREDDER,W/TRAY,CROSSCUT 380		CHAIR, EXECUTIVE FABRIC BROWN	STAND.CPU.W/CASTERS PREMILIM	QUICKPACK HP 2500 ST 1 TR	INK, HP 45A, TWIN PACK, BLACK	CHAIR, HI-BACK, GRAY	ERASABLE, YRLY VERT/HORIZ. 24X36	RACK, DISPLAY, ROTO, 92PKT, PTY	FAX, PLAIN, PAPER, PPF1270E	ART,27X27,0AKTREE,BLACK	CLASSIFLDR,LTR,2DIV,2IN,GRN	POST-IT FLAG,BRIGHT ASTD,4/PK	BOARD, CORK, OAK-FRAME, 24 X36	CD-R,80MIN,SPINDLE,50PK	CRTDG,LSR,F/4730MFP,MA	CD-R,WRITEPRINT,MEMOREX,30/PK	FLAGS, INDEX, DURABLE, FLUOR/PINK	HHGHLIGHTER,ZAZZLE,5-CLR	TV,LCD,237T,OLEVIA,37	SURGE,7SOCKET,SURGEMASTER
TOTAL SALES	5,721.29	5,716.40	5,699.92	5,699.43	5,652.31	5,649.49	5,638.72	5,633.67	5,624.52	5,612.64	5,611.55	5,599.49	5,588.86	5,579.69	5,547.38	5,522.68	5,519.77	5,499.90	5,451.47	5,434.85	5,429.40	5,427.20	5,416.37	5,410.14	5,406.72	5,402.65	5,401.60	5,397.30	5,395.62	5,387.84	5,368.74	5,288.22
	S	'↔	↔	မှာ		↔	↔	€9-	↔	⇔	₩.	ક્ક	S	↔	\$	↔	↔	↔	₩.	\$	€	₩	↔	↔ (∌	⇔	↔	s	₩	↔	↔	↔
QUANTITY OF ITEMS SOLD	551	1601	, ∞	22	. 22	161	263	193	33	176	. 29	4	64	31	241	404	103	10	433	12	09	32	1499	1533	149	235	7 16	270	296	904	9	378
NUMBER OF TRANSACTIONS	20	210	က	34	23	71	81	6	. 2	. 28	23	4	7-7	10	54	37	44	4	131	4	31	.	23	231	00	122	4 5	& }	184	ω .	က	. 13
PRODUCT SKU	106699	395991	539011	577976	451774	508646*	475627*	963967	670626	880984*	850224	184952	968546	567390	405128	748851*	115743*	420445	600682	452031	312862	373888	185856	39397 I 010837	150316	332028"	FEW (20403A	000318	925971	680942	0100/2	6/5944
LINE	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	808 -45	بر 369 م	370	37.1	372	37.5	974	376 376	377	378	370	380	2000	207	202	. 203	364

APPENDIX VI 13 OF 14

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

HANDI KUCK, SIOW-AWAY
PRINT HEAD HP 88 BLACK/YFI I OW
TONER, FAX, PITNEY BOWES, 9900
CHAIRMAT, ECONO, 45X53, WIDE LIP
PHONE, CNFRNCE, VOICESTATION
TAPE, MASKING, OD, 189 X60, 3PK
BADGE, NECK, HANGING, 100CT
TAPE,OD,INVISIBLE,4PK,BOX
DRUM,PHSR5500,XEROX
DESKPAD, ACTN PLNR, 22X17
CHAIR, MULTIFUNCTION, EXEC.NVY
CHAIR,MGR, ESTES ,GLOBAI
PENCIL SET, 36-COLOR, VERITHIN
BOARD,ROLLING,RVRSBL,4X6,WHI FOLDER CLASS I TR 2/5 1 DIV BLIT
CEDEN, CLASS, LIN, Z/S, IDIV, BLU CHAIRMAT, ECONO, 36X48, STD LIP
FOLDERS, CLASS, 4SEC, LTR, RD/BN
ENVELOPE,CAT,28LB,105,250BX
FILTER, PRIVACY, 17
NK,HP 98,TWIN PACK,BLACK
CARTRIDGE,HP 78 PLUS,TRI-COLOR
CARTRIDGE, LASER, CANON, FX-8
TAPE, INVISIBLE, 3/4 X36YD
TAB,POST-IT,DURABLE,3/PK
ORGANIZER,TRAY,PART,MESH,BLK
CALCULATOR, GRAPHING, T184
DIARY,SD DLY RMDR,5X71/2
ART, 26X22, THE SCRIPPS PIER,
PEN,LIQUID,EXPRESSO,BLUE

SCHEDULE OF THIRD CATEGORY PRODUCTS WITH SALES TOTALING OVER \$5,000 THROUGH FEBRUARY 2008

PRODUCT DESCRIPTION	PENCIL, COL-ERASE, CARMINE 12/PK	PAPER, IJ, OD, 24LB, 113 BRIGHT		
TAL SALES	5,008.14	5,003.47	8,125,288.50	
ITEMS TO	\$	\$	₩.	
QUANTITY OF S SOLD	851	983		
NUMBER OF TRANSACTIONS	191	31		
RODUCT SKU	841171	/51381		
LINE	417	<u></u>		

\$ 4 (4,222,967.24 \$ 8,125,288.50 57.13%
Total Third Category Sales Total (Top 418 Lines) Percentage

* These 152 products were added as non-core products in August 2007. Sales for these items totaled \$3,956,731 prior to that date.

** See Appendix VIII for a product pricing analysis performed for these 31 products.

*** Items sold that should have been restricted per our sample tests. Total sales equal \$461,435.35, including virgin paper sales totaling \$375,047.72.

OUTSTANDING ITEMS CONTINUED:

Date	Action	RFP Ref #	Description	Date
	Item#			Completed
10/26/06	26.	6.4.3 (3)	(Deleted due to lack of Audit	1. 10/26/06
			relevance.)	
· .		·		
			·	
		·		
				2.
,				
				·. · ·
10/26/06	29.		* to provide the State with a list of non core items	<u>.</u>
			that do not fall into a category basket. Due by 10/31/06.	
		:	State's analysis of items will prepare for first step of negotiations.	
			Office Depot to provide first draft of proposal options for negotiations to include: - Block and identify those items as "blocked";	
			- Add them to the contract at a negotiated price; - Negotiate additional basket categories;	
`			- Designate those items as non-mandatory and allow	.*
			agencies to continue to use on-line ordering system	
			however, not referencing the contract number.	
			12/21/2006: * to send 10,000 lines to review by	
			December 27, 2006.	
		1		
			<u> </u>	

^{*} Office Depot's Regional Sales Director.

APPENDIX VIII 1 OF 2

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

SCHEDULE OF SAMPLED PRODUCTS PRICED WITHOUT APPLICATION OF CATEGORY BASKET DISCOUNTS

			は 一般の	の様となっている。		מבור ביינים	一切の間になるのでは、大きのでは、		3	
			Quantity	Invoice	¹ Price Per	Difference	² Extended	Price Per	Difference	
	SKU	G .	Purchased	Price	Audit	(p-e)	Price Paid (axb)	Audit (axc)	Per Audit (e-f)	Per Audit Applicable
*	MULIDE	uct Descripti	(a)	(0)	(5)	(p)	(e)	(1)	(g)	Category Basket
=	428247		560	\$1.73	\$2.09	(\$0.36)	\$1,198.89	\$1,448.37	(\$249.48)	Desk Accessories 30%
<u>7</u>	839945	Vertical Badge Holder	526	\$4.69	\$3.14	\$1.55	\$2,466.94	\$1,651.64	\$815.30	Desk Accessories 30%
ئ	569509	Audio Tape, UR-90, 5/pk	6142	\$4.89	\$3.35	\$1.54	\$30,034.38	\$20,575.70	\$9,458.68	Audio/Visual Supplies 30%
*4	617209		2530	\$7.69	\$8.39	(02.0\$)	\$19,455.70	\$21,226.70	(\$1,771.00)	Paper Products 30%
_* 2	307389	Gregg Ruled Green Steno Pad, DZ	3489	\$6.57	\$6.71	(\$0.14)	\$22,922.73	\$23,411.19	(\$488.46)	Paper Products 30%
9	203349	Sharpie Fine Point, BLK, DZ	2445	\$4.35	\$4.54	(\$0.19)	\$10,635.75	\$11,100.30	(\$464.55)	Writing Instruments - 35%
۷.	676688	CD-R Spindle, 100/pk	321	\$34.99	\$24.04	\$10.95	\$11,231.79	\$7,716.84	\$3,514.95	Computer Accessories 35%
<u>∞</u>	429415	Small Binder Clips, 12-BX	9536	\$0.69	\$0.55	\$0.14	\$6,414.24	\$5,112.80	\$1,301.44	Desk Accessories - 30%
<u>6</u>	711044	Desktop Punch	238	\$16.79	\$16.79	\$0.00	\$3,996.02	\$3,996.02	\$0.00	Desk Accessories - 30%
, 10	576481	Correction Tape, 2/pk	1111	\$3.99	\$2.93	\$1.06	\$4,432.89	\$3,255.23	\$1,177.66	Desk Accessories - 30%
*11	**680017	Paper, LTR, 20 Recy	10453	\$35.09	\$26.32	\$8.77	\$366,795.77	\$275,122.96	\$91,672.81	1
*12	751441	Paper, Laser, OD 24lb	5425	\$4.99	\$3.74	\$1.25	\$27,070.75	\$20,289.50	\$6,781.25	Paper 25%
*13	345686	Paper, Copy GRD	5491	\$6.29	\$4.79	\$1.50	\$34,538.39	\$26,301.89	\$8,236.50	Paper 25%
*14	345645	Paper, Copy GRN	5710	\$6.29	84.79	\$1.50	\$35,915.90	\$27,350.90	\$8,565.00	Paper 25%
*15	345637	Paper, Copy Blue	9615	\$6.29	\$4.79	\$1.50	\$60,478.35	匚	\$14,422.50	Paper 25%
*16	345660	Paper, Copy Yellow	10727	\$6.29	\$4.79	\$1.50	\$67,472.83	<u> </u>	\$16,090.50	Paper 25%
*17	478156	Paper, Copy Lilac	1042	\$6.29	\$4.79	\$1.50	\$6,554.18	\$4,991.18	\$1,563.00	Paper 25%
*18	478123	Paper, Copy Salmon	629	\$6.29	\$4.79	\$1.50	\$4,145.11		\$988.50	Paper 25%
*19	919519	Paper, Copy Cherry	252	\$6.29	\$4.79	\$1.50	\$3,679.65	\$2,802.15	\$877.50	Paper 25%
20	345652		6198	\$6.29	\$4.79	\$1.50	\$38,985.42	\$29,688.42	\$9,297.00	Paper 25%
21 *	*489461	Tape, MGC, SCTH, 10/pk	4408	\$18.56	\$13.48	\$5.08	\$81,798.50	\$59,411.82	\$22,386.68	Desk Accessories 30%
22	*22 ****452375	Flag, Tape Blue, 2/pk	6236	\$4.70	\$3.13	\$1.57	\$29,289.99	\$19,497.88	\$9,792.11	Desk Accessories 30%
23 *	*625312	Tape, Scotch, 16/pk	1007	\$26.79	\$19.20	\$7.59		\$19,330.09	\$7,644.01	Desk Accessories 30%
24 *	*452367	Flag, Tape Red, 2/pk****	10258	\$4.73	\$3.18	\$1.55	\$48,512.22	\$32,645.24	\$15,866.98	Desk Accessories 30%
25	*25 ****422392	Tape, OD, Invisible, 4/pk	704	\$7.44	\$5.51	\$1.93	Ĺ	\$3,876.84	\$1,361.92	Desk Accessories 30%
26	*26 ****173393	Dispenser, Tape, Deluxe, Black	195	\$9.32	\$6.82	\$2.50	_	\$1,329.10	\$488.40	Desk Accessories 30%
27	*27 ****232403	Tape, Scotch, 4/pk	267	\$8.34	\$6.07	\$2.26	\$2,225.54	\$1,621.05	\$604.49	Desk Accessories 30%
28	*28 ****575341	Tape, Acitape, OD, 10/pk	1716	\$22.90	\$15.75	\$7.15	\$39,291.54	\$27,019.64	\$12,271.90	Desk Accessories 30%
29	*29 ****473576			\$31.19	\$22.04	\$9.15		\$26,443.80	\$10,984.20	Desk Accessories 30%
30	*30 ****946376	Tape, Filament, 24mm x 55m	4086	\$8.06	\$6.09	\$1.97	\$32,933.07	\$24,903.08	\$8,029.99	Desk Accessories 30%

SCHEDULE OF SAMPLED PRODUCTS PRICED WITHOUT APPLICATION OF CATEGORY BASKET DISCOUNTS

	Per Audit Applicable	Desk Accessories 30%	Desk Accessories 30%	Deck Accessories 30%	Desk Accessories 30 %	Desk Accessories 30%	Desk Accessories 30%	Toner/Printing Supplies 25%		ı	Desk Accessories 30%	Desk Accessories 30%
Extended Difference	Per Audit (e-f)	\$4 731 97	\$5,175.56	\$4 850 02	\$3.725.70	90,730.70	∜ 5,153.1 <i>/</i>	\$474.12	\$3.207.60	\$1 676 61	\$2.70E 72	\$12.852.49
Extended Price Per	Audit (axc)	\$14.738.27	\$10,513.68	\$10,039.67	\$7 355 A1	1,000,10	\$0,430.3 4	\$1,198.62	\$6.879.34	\$4 229 42	\$5 982 94	\$26,442.87
² Extended	Price Paid (axb) (e)	\$19,470.24	\$15,689.24	\$14,889.69	\$11 091 11	CO 502 74	43,000.7	\$1,672.74	\$10,086.94	\$5,906.03	\$8 778 63	\$39,295,36
voice Price Per Difference	(p) (p)	\$1.28	\$1.55	\$1.54	\$7.34	\$1 5G	00.	\$3.44	\$1.51	\$6.03	\$1.51	\$1.54
¹ Price Per	Audit (c)	\$3.99	\$3.15	\$3.19	\$14.45	\$3.18	2 6	\$8.09	\$3.24	\$15.21	\$3.24	\$3.17
	Price (b)	\$5.28	\$4.70	\$4.73	509 \$21.79	\$4.74	7 C 7	ان	\$4.74	278 \$21.24	\$4.75	\$4.71
Quantity	ruiciaseo (a)	3691	3336	3151	609	2024	100	130	2126	278	1847	8349
	Product Description	Tape, Filament, 18mm x 55m	Flag, Tape Purple, 2/pk****	Flag, Tape Orange, 2/pk****	Tape, Invisible, 10/pk	Flag, Tape Neon Pink, 2/pk	Closnor Locar Accord Combine		rlag, Iape, Bright Blue	Tape, Magic, Bonus, 10/pk	Flag, Tape Bright Green, 2/pk	Flag, Tape Green, 2/pk****
SKI	Number	***31 ****160283	32452425	***33 ****452417	***34 ****520928	***35 ****620336	***36 **** 470251	07274****	3/ 021/40	38686160	***39 ****958017	40 *** 452391

1"Your Price" with category basket discount.

\$896,525.85

\$1,200,398.59

FOTAL

² Products with sales above \$5,000.00 are also on Appendix VI.

* Numbers 1-20 were converted to a non-core category basket in August 2007.

** Item was inadvertently omitted from a category basket per Office Depot.

*** Numbers 21-39 are on a list of 216 products that had total sales of approximately \$900,000 and, according to Office Depot, were inadvertently omitted from a category basket. **** A weighted averaged was used to determine Invoice Price, Price Per Audit and Unit Price Difference for Item Numbers 21-40 due to each SKU Number having various prices charged over the review period.

***** The equivalent core item single pack tape flags were rarely purchased (See Apppendix XVI).

APPENDIX IX 1 OF 3

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

SCHEDULE OF UNBLOCKED ITEMS PER SAMPLE TESTS

																							_			_	_	_									_				1	OF	: 3
Office Depot Action		İ					Block **			** 10018			Block **										Block *	Block **						Block **		Block **	Block *									· Block **	
Office Depot Research Notes	online only - blocked *	in both books - blocked *	in both books - blocked *	in both books - blocked *	in both books - blocked *		Online only -	Not available anylonger - was online only		Online only -	in both books - blocked *	in both books - blocked *	3.39 in both books	135.16 wholesale item- in BSD15 -blocked *	not in BSD13, in BSD15, Blocked *	not in BSD13, in BSD15, Blocked	in both books - blocked *				Online only -wholesale item - 3 in one	machine: this is one of those open items that			Not available anylonger - was online only	371.25 Not available anylonger - was online only	in both books - blocked *	Not available anylonger - was online only		Online only -	Not available anylonger - was online only	Online only -	Online only -		in both books - blocked *		in both books - blocked *	in both books - blocked	in both books - blocked *			Online only -	749.97 Not available anylonger - was online only
Total	19.98	143.96	136.95	294.99	7.78	59.99	399.98	399.99	399.99	149 21	4.49	11.58	3.39	135.16	729.33	224.99	161.16	26.99	599.97	799.96		٠	849.99	6.6	371.25	371.25	579.96	599.97	7.19	439.98	66.669	1,499.95	5,719.87	12.99	4.99	4.99	3.59	3.59	149.99	149.99	57.99	4,599.80	749.97
Quantity of Items Sold	2.00	4.00	5.00	1.00	2.00	1.00	2.00	1.00	1.00	1.00	100	2.00	1.00	1.00	7.00	1.00	4.00	1.00	3.00	4.00			1.00	1.00	1.00	1.00	4.00	3.00	1.00	2.00	1.00	2.00	13.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	20.00	3.00
Invoice Price	6.69	35.99	27.39	294.99	3.89	59.99	199.99	399.99	399.99	149.21	4.49	5.79	3.39	135.16	104.19	224.99	40.29	26.99	199.99	199.99			849.99	9.99	371.25	371.25	144.99	199.99	7.19	219.99	66.669	299.99	439.99	12.99	4.99	4.99	3.59	3.59	149.99	149.99	57.99	229.99	249.99
Product Description	CANDIES, COFFEE, ASST	HEATER, SLIM, ADJ TILT, WHT	FAN, POWER, BLIZZARD, CHARCOAL		CANDY, ARCOR, TOFFEES, 24 OZ, ASTD	LOLLIPOP, DUM DUM, 2340CT, BULK	CAMERA, DIGITAL, DSC-W55, SONY	COPIER, LASER, DIGITAL, AL-2030	COPIER, LASER, DIGITAL, AL-2030	SANITIZER.PURELL.W/ALOE.12 OZ	SWEETENER, NO CAL, SPLENDA, 100CT	CREAMER, COFFEEMATE, 50CT, REG	STIRRERS, COFFEE, PLSTIC, 1000/BX		18 CUFTNO FROST ALL REFRIG	18 CUFTNO FROST ALL REFRIG	KiT,TOOL,30 PIECE	POT, EASY POUR, 12 CUP, REG	PRINTER, LASERJET, MONO, P1505	PRINTER, LASERJET, MONO, P1505			ALL IN ONE, LSR, W/NTWK, 9840CDW	SUGAR 1/10 OZ 1000 CT	CAMERA, DIGITAL, POWERSHOT S3 IS	CAMERA, DIGITAL, POWERSHOT S3 IS	VACUUM, PORTAPOWER	CAMERA, DIGITAL, PS A570IS, CANON	WATER, BOTTLES, 24/CASE	CAMERA, DGTL, SD750, SILVER, CANON	TV,LCD,DVD COMBO,26	CAMERA, DIGITAL, SD850 IS, CANON	CAMERA, DIGITAL, POWERSHOT S5 IS	COFFEE, FOLGERS, 390Z	FILTER, COFFEE, 500 COUNT	FILTER, COFFEE, 500 COUNT	FILTER, COFFEE, 200 COUNT	FILTER, COFFEE, 200 COUNT	COFFEEMAKER, 60CUP, S/STEEL	COFFEEMAKER, 60CUP, S/STEEL	COFFEEMAKER, THERMAL, 8CUP, BLK	MONITOR, LCD, WIDE, ACER, 19	CAMERA, DGTL, CYBERSHOT W80, SONY
Product SKU	111578	133587	. 149646	164370	203491	248162	252929	273327	273327	289048	321750	326921	347682	370912	401050	401050	401791	455975	460050	460050			470975	471565	471917	471917	492024	503460	503576	506115	513575	513850	514665	559104	587134	587134	587512	587512	587602	587602	587800	602930	611745
Invoice Date	1/12/08	12/19/07	10/12/07	2/4/08	1/12/08	1/12/08	8/13/07	10/27/07	12/7/07	7/11/07	1/16/08	12/12/07	1/23/08	1/23/08	9/20/07	1/23/08	10/11/07	1/23/08	1/2/08	1/7/08			1/31/08	12/12/07	20/2/6	9/26/07	1/23/08	11/28/07	12/12/07	2/9/08	12/14/07	2/6/08	11/9/07	1/16/08	12/28/07	1/16/08	12/12/07	1/16/08	12/12/07	12/5/07	1/16/08	1/28/08	7/4/07
Invoice Number	102979	96926	77537	110084	102979	102979	63942	81847	29066	61309	104240	94708	106580	106580	71279	106314	77187	106315	99719	100867			109121	94708	. 68003	73375	106692	89834	94708	112143	95255	111134	85802	104240	98036	104150	94708	104240	94307	92239	104240	108258	60840
Item Number	1	2	3	4	5	9	7	8		6	10	11	12	13	14		15	16	17				198	13	20		21	22	23	24	25	56	27	788	29		8		34		32	33	34

APPENDIX IX 2 OF 3

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

SCHEDULE OF UNBLOCKED ITEMS PER SAMPLE TESTS

	٠,											-,					.,				·															,		2	OF	3
Office Depot	Action	Block **			DIOO! **								Block **	Block **	Block	Block	Block	1000				DIOOK **		Block **			Block													
Office Designation		online only -						in both books - blocked *							Online only -				in both books - blocked *	Online only - blocked *				online only-			in both books - restricted *				online only - blocked *	online only - blocked *	online only - blocked *	online only - blocked	14.58 online only - blocked *	7.29 online only - blocked *	7.29 online only - blocked *	online only - blocked *	online only - blocked	959.20 Not available anylonger - was online only
Total	2 025 00	803.75	3 575 00	899.99	13.845.00	1 799 98	329.40	66.9	35.99	68.06	23.97	1,334.60	212.04	1,439.98	28,799.60	14,399.80	14,399.80	7.99	66.9	8.59	1.439.60	398 95	1.99	882.24		300 08	44 99	168.00	999.99	619.99	48.99	7.29	10.49	20.98	14.58	7.29	7.29	29.16	14.58	959.20
Quantity of Items	000	1.00	4 00	1.00	12.00	2.00	2.00	1.00	1:00	2.00	3.00	1.00	36.00	2.00	40.00	20.00	20.00	1.00	1.00	1.00	40.00	1.00	1.00	24.00	-	000	1.00	20.00	1.00	1.00	1.00	1.00	1.00	2.00	2.00	1.00	9	4.00	2.00	1.00
Invoice	675 00	893.75	893.75	899.99	1,153.75	899.99	164.70	6.9	35.99	34.03	7.99	1,334.60	5.89	719.99	719.99	719.99	719.99	7.99	6.99	8.59	35.99	398.95	1.99	36.76		199 99	44.99	8.40	66.666	619.99	48.99	7.29	10.49	10.49	7.29	7.29	7.29	7 20	87:7	02.668
Product. Description	TV.LCD.232T.OLEVIA.32	TV,LCD,237T,OLEVIA,37	TV,LCD,237T,OLEVIA,37	TV,LCD,237T,OLEVIA,37	TV,LCD,242T,OLEVIA,42	TV,LCD,HD,37,VIEWSONIC	PRINTER, OFFICE JET PRO, K5400	CHOCOLATE CREAM PIROULINE, 140Z	LOLLIPOPS BANKERS POPS	COFFEE, MAXWELL HOUSE, 42/15 OZ	TWIZZLERS, STRAWBERRY, LICORICE	TV,LCD,HD,WSTNGHS,46,BLK	CLEANER, DISINFECTANT, 1230Z	I V, HD, LCD, MAGNAVOX, 32	IV, HD, LCD, MAGNAVOX, 32	TV,HD,LCD,MAGNAVOX,32		ASSORTED FRUIT FILL, 5LB BAG	TOOTSIE ROLL 1 BAG,400PCS	CANDY, WONKA MIX UP	HEATER, UTILITY, HOLMES	COPIER, SHARP, 1631	COFFEEMATE REGULAR CANISTER	BOOMBOX,CD,AM/FM RADIO		COPIER DIGITAL LASER 7020		FLASHLIGHT, PEN STYLE, LED		AIR CONDITIONER, MOBILE, 9000BTU	FOOD, SUCKERS, 1440PC, AST		CANDY, HARD, SUGFREE FRUIT	~ 1.	CANDY, SOFI CHEWY MIX	CANDI, BOLLIERSCOLOR DELIGH	FOOD, SPEAKIMIN I, ZLB/ I UB	FOOD FANCY MIX 21 B/T ID	TV I CD 23 D 230U411 6UADD	
Product SKU	616650	616675	616675	616675	616685	633770	652945	654483	656355	672008	691040	694210	702040	61707/	61707/	725219	1,25219	823526	827691	827695	880660	900154	919573	967160		500811016	950518331	EVE-PLED23AE	HP DV2740SE	HPM09XC5	OFX00004	OFX00005	OFX0000/	OFX00007	OFY00015	OEV7000E	OFX70009	OFX70009	S3867188	2000
Invoice Date	6/21/07	5/26/07	5/31/07	11/20/07	7/20/07	1/28/08	9/14/07	12/3/07	1/12/08	12/12/07	1/12/08	2/5/08	8/11/0/	70/17/12	7/4/0/	7/4/0/	//4/0/	1/12/08	1/12/08	1/12/08	1/7/08	12/24/07	1/16/08	9/27/07		1/16/07	11/21/07	1/29/08	1/31/08	12/11/07	1/15/08	11/16/07	10/91/11	1/4/1/0/	11/16/07	11/16/07	11/16/07	12/17/07	5/28/07	
Invoice	57941	50805	51914	88513	62173	108258	69838	91481	102979	94708	102979	110436 68855	58003	50751	00.00	60740	400010	102979	102979	102979	100793	98329	104240	73709		17316	88965	108285	109379	93939	103494	07640	06126	103/04	87610	87610	87610	96126	50974	
Item Number	35	36		į	35	88	SS (9	41	42	43	44	2 4	P			1,	4	4α	48	20	51	25	23		54	22	28	2/2	200	R G	3 6	5	8	83	94	65		99	

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APPENDIX IX 3 OF 3

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

SCHEDULE OF UNBLOCKED ITEMS PER SAMPLE TESTS

			_			_				
Office Depot	TOID T			Alock *	* 1000	PIOCK	DOCK	* 30010	DIOCK	
Office Dang Besearch Notes:	ではは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、一般のでは、	Online only -wholesale item - 3 in one	machine: this is one of those open items that	1.749.95 listed as not mandatory -not blocked	3 749 85 Online only -	5 773 46 Online only -	599 98 Not available application only	299 99 Online only -	434 72 Not available anylonger - was online only	
Total		•		1.749.95	3 749 85	5 773 46	500 08	200 000	434.72	124,393,17
Quantity woice of Items Price Sold				5.00	15.00	14.00	2 00	1 00	2.00	
Invoice				349.99	249.99	412 39	299 99	299.99	217.36	
Product Description				COPIER/PRINTER, DIGITAL, LASER	MONITOR, FLAT PANEL, 22	CAMERA, DIGITAL, STYLUS, 770SW	TV.LCD.20 SYLVANIA	TV/VCR/DVD COMBO.20		
nvoice Date Product SKU Program			,	S5775283	S6161575	S6496500	S6508289	S6515094	S6530908	
Invoice Date				1/11/08	1/25/08	7/14/07	12/14/07	10/1/07	5/15/07	
Invoice				102753	107783	61703	95552	74511	47171	
ltem Number			į	/9	68	69	02	71	72	

* - Forty items blocked by Office Depot subsequent to original audit testing.

^{** -} Twenty-one items blocked by Office Depot in July 2008 during audit fieldwork.

SCHEDULE OF RESTRICTED PRODUCTS BY CATEGORY AS OF JULY 21, 2008 (Online Search)

Category	Number of Items Available for Purchase	Number of Items Blocked from Purchase
Digital Cameras	39	4
Coffee Makers	23	23
Laser Printers	78	. 45
Monitors	57	3
Refrigerators	5	3
TV/DVD/VCR Combos	4	0
LCD & Flat Panel Televisions	16	4
Small Appliances (Microwaves, Toasters, Toaster Ovens)	7	7
Copiers	10	3
Two-way Radios	8	0

SCHEDULE OF INCORRECT PRICING THROUGH NOVEMBER 30, 2006¹

	Total	Per Audit Over and Under Charges	Error Percentage
Unique Product SKUs	3,629	1,945	53%
Transactions	20,402	5,542	27%
Amount	\$1,117,886	\$46,591 ²	4%

¹ - First orders were placed under pilot purchasing on September 20, 2006, with widespread purchasing beginning after general agency training that started on October 11, 2006.

² - Total is made-up of \$28,306 in overcharges and \$18,285 in undercharges.

SCHEDULE OF PER ITEM OVERCHARGES AND UNDERCHARGES (EXAMPLES ONLY)

ltem Number	SKU Number	Product Description	Invoice Price	Catalog Price *	Difference (Undercharge)
1	120675	Pens, medpt, rsvp, 12pk, blue	\$4.12	\$4.15	(\$0.03)
2	156466	Protector, Sht, Nonstick 100/bx	\$8.49	\$6.59	\$1.90
3	157942	Protector, Sht, disk, 10/pk	\$9.79	\$7.49	\$2.30
4	195216	Filter, prvcy, 3M™ 19-21, Blk	\$567.99	\$369.19	\$198.80
5	196311	Tray, Drawer, 7 CPT, 16X9X1 Blk	\$2.79	\$2.93	(\$0.14)
6	199570	Box, Stor, Econ Letter/Leg	\$16.37	\$16.89	(\$0.52)
7	285581	Post-it Note, Lined 3X3, 6/PK, NE	\$5.17	\$5.45	(\$0.28)
8	306779	Pencil, Golf, 35, 12 PKS of 12, YW	\$6.69	\$4.41	\$2.28
9	375667	Scissors, Bent, LH/RH, 8, Black	\$2.70	\$2.09	\$0.61
10	440288	Ink Cartridge, Black, 94, HP	\$19.99	\$14.99	\$5.00
11	440520	Ink Cartridge, 96, Black, HP	\$29.99	\$22.49	\$7.50
12	581174	Folder, LTR, 1/3C, 100/BX, ASST1	\$12.99	\$9.79	\$3.20
13	582304	Steno, DKT, Gregg, 144PG, CAN	\$2.09	\$2.23	(\$0.14)
14	583726	Folder, LTR, 11 PT, 1/3C, 100/Bx	\$12.99	\$9.79	\$3.20
15	597862	Pad, Easel, 2/CT, Recycled	\$18.05	\$18.19	(\$0.14)
16	598105	Gluestick, 26oz,, 18/PK	\$7.41	\$7.20	\$0.21
17	601372	Riser, Monitor, LC, Flat PNL, Blk	\$34.44	\$32.43	\$2.01
18	803734	Folder, Class, LTR, 2DIV, 5/PK, Blu	\$19.39	\$14.69	\$4.70
19	936054	Folder, PSBD, RECY,6PRT/2CTR,GRY	\$3.99	\$2.93	\$1.06
20	940650	Paper, CPY, RCY, 85x11, 20, 104BR	\$22.49	\$24.37	(\$1.88)
21	980368	Binder, 3, D Ring, White	\$5.52	\$5.73	(\$0.21)
22	980813	Punch, Electric, 3 Hole, Platinum	\$64.94	\$66.74	(\$1.80)

^{* -} Price that should have been charged for the item.

SCHEDULE OF THE APPLICATION OF INCORRECT CATEGORY BASKET PERCENTAGES

					Category		
		Price	Correct	Catalog	Basket		Per Item Difference
Item #	Product Product Description	Before Discount	Category Basket	Price	Discount	Invoice	(Undercharge)
-	74 PAPER FA	\$1.69	30%	\$1 18 1 18	Applied 25%	64.07	√D-a ∕
2		\$2.79	30%	\$1.95	25%	\$2.09	\$0.00
3		\$0.99	30%	\$0.69	25%	\$0.74	\$0.05
4	668984 CLIP, BINDER, VARIETY, OD, PK90	\$6.99	30%	\$4.89	25%	\$5.24	\$0.35
2	851915 PRONG FASTENER	\$4.30	30%	\$3.01	25%	\$3.23	\$0.22
9	142148 LABEL, POSTAGMTR, 181X6, 60PK, WH	\$6.99	30%	\$4.89	25%	\$5.24	\$0.35
7	683193 LABEL,IJ,SHIP,WHT,150CT	\$11.99	30%	\$8.39	25%	\$8.99	\$0.60
ω	332820 PHONE, CRDLS, ANALOG, 58GHZ, BLK	\$24.99	30%	\$17.49	25%	\$18.74	\$1.25
6		\$24.99	30%	\$17.49	25%	\$18.74	\$1.25
9	112995 LABEL,P/S,1/4 DIA,GRN,450/PK	\$2.39	30%	\$1.67	25%	\$1.79	\$0.12
-60	199888 BINDER CLIPS, SMALL, BLACK, 36PK	\$2.49	30%	\$1.74	25%	\$1.87	\$0.12
	920581 SHEETS, LAMINATING, SLFADH, 50PK	\$22.99	40%	\$13.79	30%	\$16.09	\$2.30
13	708208 ORGANIZER, LITERATURE, 12CMP, GRY	\$52.99	35%	\$34.44	30%	\$37.09	\$2.65
4	825190 CLIP, BINDER, MED, 125IN, 12/PK	\$11.99	30%	\$8.39	25%	\$8.99	\$0.60
15	450280 LABELER, PT-9600, ELECTRONIC SYS	\$564.99	30%	\$395.49	25%	\$423.74	\$28.25
16	820216 LABELER, PT1400, HANDHELD	\$104.99	30%	\$73.49	25%	\$78.74	\$5.25
17	248323 PHONE,3 HANDSETS,58GHZ	\$69.99	30%	\$48.99	25%	\$52.49	\$3.50
9	452377 FILM,LAMINATING,REPO,16 X10	\$15.99	40%	\$9.59	30%	\$11.19	\$1.60
13	628066 SHEETS, LAMINATING, SLFADH, 10PK	\$8.79	40%	\$5.27	30%	\$6.15	\$0.88
2	431793 PHONE, 24GHZ, W/ CALLER ID	\$17.99	30%	\$12.59	25%	\$13.49	\$0.90
24	346726 FASTENER, BASE, 3 CAP, COMPLT	\$9.99	30%	\$6.99	25%	\$7.49	\$0.50
7.7	RUBBERBAND, PCG, 117B,	\$6.99	30%	\$4.89	25%	\$5.24	\$0.35
23	LABEL,DOT,P S,75IN,MUL	\$5.79	30%	\$4.05	25%	\$4.34	\$0.29
24	111062 LABEL, P/S, 1 X3, RD GLO, 2C/PK	\$5.19	30%	\$3.63	25%	\$3.89	\$0.26
25	855910 RUBBERBANDS,54,1LB	\$4.59	30%	\$3.21	25%	\$3.44	\$0.23
26	947671 SEALS,2 DIA,GOLD,42/PK	\$3.99	30%	\$2.79	25%	\$2.99	\$0.20
27		\$3.29	30%	\$2.30	25%	\$2.47	\$0.16
78	964478 PAD, FINGER, AMBER, PARR, SIZE 11	\$2.19	30%	\$1.53	25%	\$1.64	\$0.11
23	909390 CLIP, BULL DOG, 2, MAGNETIC	\$1.39	30%	\$0.97	25%	\$1.04	\$0.07
8	402139 FILE, STOR, LTR/LGL, ECONO, 12/CT	\$29.99	30%	\$20.99	35%	\$19.49	(\$1.50)
34	912115 LABEL, PRIVATE, OD MULTI, 10 TAB	\$2.99	30%	\$2.09	40%	\$1.79	(\$0.30)
32	164925 BOX,STRGE,OD,NBE,BINDER,2PK	\$14.99	30%	\$10.49	35%	\$9.74	(\$0.75)
3	940346 BOX, STORAGE, RECY, LTR/LGL	\$4.99	30%	\$3.49	35%	\$3.24	(\$0.25)
34	336530 CUBES, STORAGE, 2-DRAWER, WOOD	\$13.99	30%	\$9.79	35%	\$9.09	(\$0.70)
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OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

SCHEDULE OF DISCONTINUED CORE ITEMS SOLD TO CONTRACT CUSTOMERS

																	,	,		_	,	,			UF	<u> </u>		
Difference	(Overcharges)						\$536.36						\$1,403.40					\$960.47				\$100.38			\$99.54		\$52.14	
Amount at	Core Price	\$16.65					\$16.65		\$102.60				\$102.60		\$42.90	·		\$42.90		\$10.71		\$10.71			\$10.71	The state of the s	\$5.61	
	Quantity <e></e>	185					185		1026				1026	Section 1997	286			286		63		63			63		33	
Discontinued Core Price with	2% Vol. Disc. if Applicable <d></d>	\$0.09				-		the state of the s	\$0.10						\$0.15		,		er general gegen der einem Bereitstering mes eingeleiten sechte eine Erne Der eine State eine Gestellte eine State ein	\$0.17					\$0.17	The second of th	\$0.17	and the second s
Amount	Charged <c=axb></c=axb>	\$49.98	\$0.45	\$34.50	\$212.40	\$255.68	\$553.01		\$504.39	\$104.25	\$339.66	\$557.70	\$1,506.00	Management of the second secon	\$435.85	\$169.92	\$397.60	\$1,003.37	A. Valentifeldir. F. Janes	\$42.64	\$68.45	\$111.09			\$110.25		\$57.75	The second of th
	Quantity 	42	5	10	09	89	185	The state of the state of	391	75	222	338	1026	antitan separate de la Serie de	115	59	112	286	All comments of treatments	26	37	63			63	Section of the second section of the second	33	Section of the second
Price	Charged <a>	\$1.19	\$0.09	\$3.45	\$3.54	\$3.76			\$1.29	\$1.39	\$1.53	\$1.65			\$3.79	\$2.88	\$3.55		The state of the s	\$1.64	\$1.85		The state of the s	1	\$1.75	All Children Cont.	\$1.75	The state of the s
Number of Transactions (After the Item	Was Replaced by New Item)	22	1	9	14	19	62	And the second s	22	4	. 9	8	40		12	11	15	38	Control Comments of State of S	9	5	11	The second secon		∞	A CONTRACTOR OF THE CONTRACTOR	4	And the second s
	Product Description			OIC® Pushpins		-				OlC® Ideal Clamps				A Company of the Comp		ACME Scissors				Carter's® Stamp Pad	Inkers		The second secon	Sanford® Stamp Pad	Inker		Sanford® Ink Refill	A STATE OF THE STA
	Discontinued SKU#			495499			Sub-Total			7 498022	77000		Sub-Total			3 983197 /		Sub-Total	The second of th	203885		Sub-Total	The second secon	912410			912428	
						1	- 1	440		\sim		- 1	- 1			רידו			√ - : [.	4	- 1	- 1	3.00 H	5	- 1	10 AL	9	2.5

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SCHEDULE OF DISCONTINUED CORE ITEMS SOLD TO CONTRACT CUSTOMERS

CONTRACT COMPLIANCE AUDIT OFFICE DEPOT, INC.

Amount at Difference Core Price (Overcharges) - <f=dxe></f=dxe>	09
## whount at one Price \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.20 \$2.60 \$2.34 \$2.34 \$2.34 \$3.41.35 \$2.34 \$3.41.35 \$2.34 \$3.41.35 \$2.34 \$3.41.35 \$3.41	09
An A	
Discontinued Core Price with 2% Vol. Disc. if Applicable <d>\$0.21 \$0.22 \$0.22 \$0.22 \$0.22 \$0.25 \$0.26 \$0.26 \$0.26 \$0.26 \$0.26 \$0.26 \$0.26 \$0.26 \$0.28 \$0.28</d>	
\$1,966.34 \$1,966.34 \$1,966.34 \$1,750.64 \$3,279.63 \$3,279.63 \$3,062.68 \$3,062.68 \$3,062.68 \$3,062.68 \$3,062.68	\$214.60
Chantity 6 890 890 890 896 171 171 38 113 202 202 100 100 100 202 202 202 100 100 202 202 203 204 205 206 207 207 208 	09
Price Charged <a> \$1.39 \$1.39 \$2.20 \$5.73 \$6.02 \$6.02 \$5.73 \$6.22 \$5.73 \$5.73 \$5.73 \$5.73 \$5.73 \$5.73 \$5.73 \$5.73 \$5.73 \$7.63 \$2.29 \$2.29 \$2.29 \$2.29 \$2.29 \$2.29	
Number of Transactions (After the Item Was Replaced by New Item) 1 16 6 6 10 9 40 2 2 10 12 12 14	12
Product Description Saunders Uhu® Glue Sticks OIC® Fastener Sets Lead Lead Correction Pen MEAD Notebook Filler Paper Carter's® Stamp Pad, Black	
Discontinued SKU# SKU# Sub-Total S	Sub-Total

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OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

SCHEDULE OF DISCONTINUED CORE ITEMS SOLD TO CONTRACT CUSTOMERS

																										OF	4	
Difference (Overcharges)	€-0>	\$18.65				\$59.34					\$2.461.49					\$759.16				\$1,842.24					\$1,222.73			\$203.80
Amount at Core Price	<f=dxe></f=dxe>	\$1.45		\$5.04		\$5.04		\$58.56	\$154.11	\$29.12	\$241.79		\$63.68	\$18.15	\$4.16	\$85.99		\$121.10	\$168.12	\$289.22	A COURT OF	\$1.80	\$38.64	\$9.00	\$49.44		000	00.624
Quantity	<6>	Ŋ		18		18	Section 1	183	467	91	741	4 100	199	55	13	297	The second second	346	467	813	The second secon	1	21	9	27		C	
Discontinued Core Price with 2% Vol. Disc. if	Applicable <d></d>	\$0.29		\$0.28			The second secon	\$0.32	\$0.33	\$0.32			\$0.32	\$0.33	\$0.32		A Company of the Comp	\$0.35	\$0.36			\$1.80	\$1.84	\$1.80			(C	07.70
Amount	<c=axb></c=axb>	\$20.10		\$16.14	\$48.24	\$64.38		\$1,132.26	\$1,571.02	,	\$2,703.28		\$802.64	\$42.51		\$845.15		\$1,156.20	\$975.26	\$2,131.46	A STATE OF THE PARTY OF THE PAR	\$20.79	\$1,251.38		\$1,272.17	The second secon	07 7000	01.124
Quantity	^ q∨	CJ		9	12	18	And the Committee of th	334	407		741		254	13		267	Section (Section Section)	410	403	813	Street Continues (Street	1	26		27		, ,	21
Price Charged	<a>	\$4.02		\$2.69	\$4.02			\$3.39	\$3.86	•		Marie San Contract	\$3.16	\$3.27				\$2.82	\$2.42			\$20.79	\$48.13				600 TA	₩
Number of Transactions (After the Item Was Replaced	by New Item)	1	en forest forest finding of the second of th	2	1	3		14	25	•	39	A Section of Solidaries and Solidaries	11	33.		14	The second secon	9	28	34	A Shirt and the second second	_	8		6	And the second s	α	
	Product Description	Carter's® Stamp Pad, Blue		Carter's® Stamp	Pad, Red				Avery® Dividers			The second secon	l ee® Fingertin	Moisteners		3	And the second s	Post-it® Flags				Rubbermaid®	Chairmats	(Standard Lip)		A STATE OF THE STA	Rubbermaid® Chairmats (Wide I ip)	
Discontinued	sKU#	3 912352	And the second s	4 912360	000710	Sub-Total			5 103481	·	Sub-Total			6 938134			が 大きな かんき ない かんき ない かんき	685610		Sub-Total			8 469210		Sub-Total		9 469229	The state of the s
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OFFICE DEPOT, INC.
CONTRACT COMPLIANCE AUDIT

SCHEDULE OF DISCONTINUED CORE ITEMS SOLD TO CONTRACT CUSTOMERS

_														_		_			
		Difference	(Overcharges)	(evelorial ges)					\$602.63							92,300.10		\$21.725.07	•
		Amount at	Core Price	\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0\0	\$2.95	\$15.05	\$100 EE	\$20.00	\$44.55		\$61.60	\$278.38	\$22.00		\$361 08	0000	manifest grown databases	\$2,028.79	
			Clantity	< a>	\	5	o	9 ;	15		14	62	5		ν.	5	The state of the state of	6663	
	Discontinued	Core Price with	2% Vol Disc if	Annlicable <d></d>	\$2.95	\$3.01	\$2 QE	₩ 7.00		一年 一	\$4.40	\$4.49	\$4.40				A STATE OF THE PARTY OF THE PAR		
		Amount	Charged	<c=axp></c=axp>	\$55.88	\$591.30	\$165 18	00.47.40	\$047.18	Charles of the Control of the Contro	\$803.14	\$574.73	\$1,530.87	\$438.39	\$3.347.13		Secretarion of the second seco	\$23,753.86	
			Quantity	` �	2	10	က	16	2	Sandana Aragasa	26	13	33	တ	81		AND THE RESIDENCE OF THE PARTY	6663	
	٠	Price	Charged	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	\$27.94	\$59.13	\$55.06		ACM THE PROPERTY OF THE ACM	1,000	\$30.89	\$44.21	\$46.39	\$48.71			Act of the state o		
Number of	Transactions	(After the Item	Was Replaced	by New Item)	2	4					11	5	9	2	22			380	
				Product Description	Rubbermaid®	Chairmats	(No Lip)			のできる。 一般のできる。 「大きない」 「	;	Swingline® Paper	Punch						
			Discontinued	SKU#		469238		Sub-Total	· · · · · · · · · · · · · · · · · · ·			908830			Sub-Total	A Comment of the Comm	Total	IOIAI	
						20			33	3.2		بكر			- 1			- 1	

SCHEDULE OF DISCONTINUED AND NEW CORE ITEMS	SOLD TO CONTRACT CUSTOMERS

Discontinued Core Items	JS			Replacement Core Items	ms			
Z E	Number of Transactions	Quantity Ordered	New SKU#	Product Description	Number of Transactions	Quantity Ordered	Number of Transaction Difference	Quantity Difference
	62	185	825265	Office Depot® Brand Pushpins	143	654	8	469
4	40	1026	199856	Office Depot® Brand Butterfly Clamps	55	428	15	-598
38	_	286	375667	Office Depot® Brand Scissors	579	9989	541	6580
7	,	63	421433	Office Depot® Brand Stamp Pad Inkers, Black	50	398	39	335
8		63	421517	Office Depot® Brand Stamp Pad Inkers, Red	35	206	27	143
4		33	421475	Office Depot® Brand Stamp Pad Inkers, Blue	8	25	4	
5		896	571031	Office Depot® Brand Glue Sticks	121	2557	116	1661
40		599	102624	Office Depot® Brand Paper Fasteners	101	1122	61	523
2		103	139640	Foray® Lead Refills	273	2194	268	2091
12	1	1272	576025	Liquid Paper® Correction Pen	215	1650	203	378
_		100	932749	Office Depot® Brand Recycled Filler Paper	35	4313	34	4213
12	.	9	420852	Office Depot® Brand Gel Pads, Black	61	468	49	408
-	`.	5	420894	Office Depot® Brand Gel Pads, Blue	21	55	20	50
3		18	420873	Office Depot® Brand Gel Pads, Red	48	346	45	328
39		741	574698	Office Depot® Brand Dividers	229	3440	190	2699
14	,	267	458554	Office Depot® Brand Fingertip Moisteners	222	1437	208	1170
34		813	452409	Post-it® Flags	527	9142	493	8329
6		27	475676	Office Depot® Brand Chair Mat (Standard Lip)	129	. 669	120	672
8		10	475823	Office Depot® Brand Chair Mat (Wide Lip)	143	712	135	702
7		15	478028	Office Depot® Brand Chair Mat (No Lip)	216	888	209	873
27		81	636040	OIC 2-3 Hole Adjustable Punch	258	1140	231	1059
380	0	6663			3469	38740	3089	32077

SCHEDULE OF PRODUCTS NOT LOCATED BASED ON KEY WORD SEARCHES

1 8 5 0 Vincia	Product				
Item	SKU		Number of	Quantity of	
Number	'Number	Product Description	Transactions	Items Sold	Total Sales
1	685537*	Red Tape Flags 1/pk**	114	6,551	\$2,329.61
2	685594*	Green Tape Flags 1/pk**	76	3,697	\$1,316.70
3	685636*	Purple Tape Flags 1/pk**	1	50	\$18.00
4	685602*	Orange Tape Flags 1/pk**	0	0	\$0.00
5	704275*	3x4 Yellow Post-It Note	46	280	\$776.12
6	313403*	Dividers, BLK Leather, 1-31	39	451	\$236.56
7	220218*	Archive Storage Box	181	1,446	\$9,124.24
8	635996*	Power Strip	27	161	\$442.71
9	538903	Plastic Clipboard, Blue	25	79	\$36.67
10	473250	Index Card, Green	9	49	\$27.83
11	690961	Roll, Add225x150, Recycle	13	43	\$65.93
12	835288 ·	Felt-Tip Pen, BLK	8	235	\$1,235.94
13	696401	Lead, 5mm, Super Fine	17	1,279	\$221.08
		TOTAL	556	14,321	\$15,831.39

^{*} These eight examples were provided for Office Depot's review and comment during our fieldwork.

^{**} The equivalent non-contract two pack tape flags were often purchased (See Appendix VIII).

JGS-55206

State of California—Depairment of General Services, Procurement Division GSPD-05-105 (EST 8/05) BIDDER DECLARATION

8.3

Sollcitation Number EXHIBIT

> Prime bidder information (Review attached Bidder Declaration Instructions prior to completion of this form): Identify current California certification(s) (MB, SB, SB/NVSA, DVBE):_

ATTACHMENT 2

. (If yes, indicate the distinct element of work <u>your firm</u> will perform in this contract e.g., list the proposed products produced by your firm, state if your firm owns the transportation vehicles that will deliver the products to the State, (If"None," go to Item #2) or None Will subcontractors be used for this contract? Yes

identify which solicited services your firm will perform, etc.). Use additional sheets, as necessary.

(1) Are you a broker or agent? Yes If you are a California certified DVBE:

(2) If the contract includes equipment rental, does your company own at least 51% of the equipment provided in this contract (quantity and value)? Yes ____ No__

2

If no subcontractors will be used, skip to certification belov

EXTI	KACT	5)	A greement	# 1S-06-75-55
necessary)	51% Rental?	NA	A STATE OF THE STA	4/12
il pages if	Good Standing?	1/18		fes
ich additiona	Corresponding % of bid price .	1200 Yes WA	10% Yes	Date Yes
Submittactor Address CA Certification was well and subcontractors for this contract. (Attach additional pages if necessary):	ron peromea or goods provided for this contract	See Attached 4	See athan S	3
Otherwise, list all	WB, SB, DVBE or Nane)	00 \$	58	58
Subcortactor Address	Soi 木 キャ	Rasemile CH 95578 gong ChoHmanted.com	Sor Washington St Stransism, CA 94111 clitt Quedlaks. com	11367 78 ada Canterd Ssite 40 Ancha Carlang (14 44 primangasie 20 MSA. CORA
Subcontractor Name, Contact Person, Phone Number & Fax Number	3.50	416-782-5627 416-782-5627 42x 916-782-3821	Clittord Waldeck Son Francisco, CA 415-981-3381 Fox 415-981-2543 clitt Quelluks. com	Bonnie Cerkski Pinche Graber Centerdo 946 - 858-2314 Pinche Cordon, CA Fox 766-858-238 Hapimur 157420

CERTIFICATION: By signing the bid response, I certify under penalty of perjury that the information provided is true and correct.

9

Page 14 of 103

5

EXHIBIT 8.3

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State of California—Department of General Services, Procurement Division GSPD-05-105 (EST 8/05)

JGS-55206

Z

Solicitadan Number

BIDDER DECLARATION

Prime bidder information (Review attached Bidder Declaration Instructions prior to completion of this form):

(If "Nane," go to Item #2) or None Identify current California certification(s) (MB, SB, SB/NVSA, DVBE): Will subcontractors be used for this contract? Yes

TACHMENT 2

(If yes, indicate the distinct element of work your firm will perform in this contract e.g., list the proposed products produced by your firm, state if your firm owns the transportation vehicles that will deliver the products to the State, identify which solicited services your firm will perform, etc.). Use additional sheets, as necessary.

(1) Are you a broker or agent? Yes_ If you are a California certified DVBE

If the contract includes equipment rental, does your company own at least 51% of the equipment $\overline{\mathbf{Z}}$

N/A provided in this contract (quantity and value)? Yes

ii iid subcuittactors will be use	d, skip to certification below. Of	therwise, list all su	in the supercindent of used, skip to certification below. Otherwise, list all subcontractors for this contract. (Attach additional pages if necessary):	ach additional	pages if r	ecessary):
Subcontractor Name, Contact Person, Phone Number & Fax Number	Subcontractor Address & Email Address	CA Certification (MR. SR. DVBF or None)	Work performed or goods provided	Corresponding	Geod	51%
JUBE TOCK	5060 Junite Al		ימן חווז משווומדו	to or ord price	Standing?	Rental?
+	サイナ	DVBE	see attaked	()		
	Four Oaks CA 95628 5B	50	AN 12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	21,4	Ze C	4/4
fax 916-194-0017	Fax The 1944 0017 Mark adulated work			-	<u> </u>	
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858-277-9700 Jan Diego CA 92111	Jah Diego CA 92111	N. C.	par region	1000	200	er H
Fax 858-277-9102	fax PSF-277-9702 times Smot. com)	2	-	7	ent
Cotts Technologies 4281 Paris	4231 Parith 8-143		v0.11.			# 1
Y231 Pacific 5+ #3 Rocklin	Rocklin CM95477	7.7	Se dans	E.C.	11	S-C
Ereic Hottman			page your	0 0 P	28	64/
6144 - 554 - 416 xt	erice consider		, 0		• ,	75-5

CERTIFICATION: By signing the bid response, I certify under penalty of perjury that the information provided is true and correct.

ri

CONTRACT NO. 1S-06-75-55

(EXTRACTS)

EXHIBIT 8.3

Salicitation Number

BIDDER DECLARATION

State of California—Department of General Services, Procurement Division

GSPD-05-105 (EST 8/05)

JGS-55206

Prime-bidder information (Review attached Bidder Declaration Instructions prior to completion of this form): Identify current California certification(s) (MB, SB, SB/NVSA, DVBE):

(If"None",go to (tem #2) or None 🗘

ATTACHMENT 2

(If yes, indicate the distinct element of work your firm will perform in this contract e.g., list the proposed products produced by your firm, state if your firm owns the transportation vehicles that will deliver the products to the State, identify which solicited services your fim will perform, etc.). Use additional sheets, as necessary. Will subcontractors be used for this contract? Yes

(1) Are you a broker or agent? **Yes** If you are a California certified DVBE: ڻ

(2) If the contract includes equipment rental, does your company own at least 51% of the equipment provided in this contract (quantity and value)? Yes _ If no subcontractors will be used, skip to certification below. Otherwise, list all subcontractors for this con

· J	ממסכים והתחרותו לשתוובים					
UE Ane 12436	& Email Address	(MR. 58. DVRE or None)	Work performed or goods provided	Corresponding	Good	51%
ipp Lesting	Santra Mandy Au			% of bid price	Standing?	Rental?
	Los Angeles CA 90025	80	ore attached x			•
1017-00- 1018	jamessomico leans com		park	10 TO 1/2 1/4	7 de	4/4
ميود			4224)	• • ,
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108 - 341-809 Shawne	Shawn@ Hevery 125 troops	9	カプト	•	9	ner
The Marting Group 17821 F 17th St	コポタナ		0 - 1			t#
	UP: 46	5.6	see attached of	Ē		15
Testing	Tustin, CA 92780)	hyh hoa	01,01	1	1/4 g
Α.	Alatona @ Hartini global		- -	*	0	-75 -

CERTIFICATION: By signing the bid response, I certify under penalty of perjury that the information provided is true and correct.

CONTRACT NO. 1S-06-75-55 (EXTRACTS)

ATTACHMENT 2

Agreement # 1S-06-75-55

Bidder Declaration RFP DGS-55206

Work Performed or Goods Provided for this Contract by SB/DVBE Subcontractors

Hoffman Technologies, Waldeck's, The Primary Source, DVBE Tech, SLM Contract Furniture, Cufis Technologies, Micro League, The Very Last Word, and the Martini Group are value added resellers of office products who have qualified to participate in a SB/DVBE Consortium managed by Office Depot in support of the State office supply contract. The Consortium will resell the *entire product line* to the State; the only time Consortium members will not be the reseller is when the State goes directly to an Office Depot retail store to make a purchase.

Normally, Office Depot would hire 10-12 selling resources (employees) to fulfill to support a new contract of \$25 million as our current "load" is \$1.7 million per selling resource. Office Depot proposes to use California certified small business and disabled veteran business enterprises to execute distinct work of the contract instead of hiring additional employees. The use of Consortium members will be seamless to the State agencies; one only needs to contact Office Depot for office supply contract needs.

Office Depot will manage the contract, wholesale the items to the Consortium members, and provide for logistics in both distribution and order entry. Consortium members function as authorized value added resellers to the State under the Office Supply contract and all invoicing will reflect both the contract number and price. Consortium members will be assigned State accounts specific to their geographic territory, and it is the intent of Office Depot to have Consortium members to cover the State in it's entirety for all delivery orders. Consortium members actually take possession of the goods they resell and are invoiced by Office Depot for the wholesale value of the goods. The State will remit payments to a specific lockbox established for this contract for Consortium members and the lockbox bank will remit payment to the appropriate Consortium member. Consortium members will manage and control specific activities that are normal in their everyday business as office products resellers in execution of distinct work of the contract to include:

- Capital management, Accounts Receivables & Invoicing as per 5.7
- User Account Set-Up as per 5.3.1a within their geographic account base
- E-services/Electronic Order fulfillment as per 5.3.1b in their account base
- Distribution of Hard Copy Catalogs as per 5.4.1 and 5.4.2 to the account base
- Order acknowledgement as per 5.5.6 for their accounts
- Management of Customer Contact as per 5.6.1 Delivery Schedules
- Out-of-Stock Notification & Remedy as per 5.6.6 for their orders
- Returns & Credit as per 5.6.7 and 5.6.9
- Agency site visit when required for Customer Service or Problem Resolution
- Participation in Problem Resolution Forum 5.10.5 and Joint Outreach 5.10.6.
- Dedicated Service Rep assigned to agencies as per 5.10.2
- Active and ongoing participation in Implementation, Training and Outreach

RFP DGS-55206 Section 8 STATE OF DALIFORNIADEPARTMENT OF DENERAL SERVICES PROCUREMENT DIVISION DISABLED VETERAL BUSINESS ENTERPRISE DECLARATIONS Agreement # 1S-06-75-55 STD. 843 (Ref. 11/2005) Agreement # 1S-06-75-55 Instructions: The disabled veteran (DV) owner(s) and DV manager(s) of the Disabled Veteran Business Enterprise (DVBE) must complete this declaration when a DVBE contractor or subcontractor will provide materials, supplies, services or equipment [Military and Veterans Code Section 999.2]. Violations are misdemeanors and punishable by imprisonment fine and violators are liable for civil penalties. All signatures are made under penalty of perjury. SECTION 1
Name of certified DVBE: Hoffman Technologies, Inc. DVBE Ref. Number: 0015129
PO/Contract Description (materials/supplies/services/equipment): Office Products
Solicitation/Contract Number: RFP DGS 55206 SCPRS Ref. Number: (FOR STATE USE ONLY)
APPLIES TO ALL DVBEs. Check only one box in Section 2 and provide original signatures.
(we) declare that the <u>DVBE is not a broker or agent</u> , as defined in Military and Veterans Code Section 999.2 (b), of materials, supplies, services or equipment listed above. Also, complete Section 3 below if renting equipment. Pursuant to Military and Veterans Code Section 999.2 (f), (we) declare that the <u>DVBE is a broker or agent for the principal(s) listed below or an attached sheet(s)</u> . (Pursuant to Military and Veterans Code 999.2 (e), State funds
expended for equipment rented from equipment brokers pursuant to contracts awarded under this section shall <u>not</u> be credited toward the 3-percent DVBE participation goal.) All DV owners and managers of the DVBE (attach additional pages with sufficient signature blocks for each person to sign):
Gary C. Hoffman (Printed Name of DV Owner/Menager) (Signature of DV Owner/ Menager) (Signature of DV Owner/ Menager)
(Printed Name of DV Owner/Manager) (Signature of DV Owner/Manager) (Date Signati)
Firm/Principal for whom the DVBE is acting as a broker or agent: (If more than one firm, list on extra sheets.) (Print or Type Name)
Firm/Principal Phone: Address:
SECTION 3
APPLIES TO ALL DVBES THATRENT EQUIPMENT AND DECLARE THE DVBE IS NOT A BROKER.
Pursuant to Military and Veterans Code Section 999.2 (c), (d) and (g), I am (we are) the DV(s) with at least 51% ownership of the DVBE, or aDV manager(s) of the DVBE. The DVBE maintains certification requirements in accordance with Military and Veterans Code Section 999 et. seq.
The undersigned owner(s) own(s) at least 51% of the quantity and value of each piece of equipment that will be rented for use in the contract identified above. I (we), the DV owners of the equipment, have submitted to the administering agency my (our) personal federal tax return(s) at time of certification and annually thereafter as defined in Military and Veterans Code 999.2, subsections (c) and (g). Fallure by the disabled veteran equipment owner(s) to submit their personal federal tax return(s) to the administering agency as defined in Military and Veterans Code 999.2, subsections (c) and (g), will result in the DVBE being deemed an equipment broker.
Disabled Veteran Owner(s) of the DVBE (attach additional pages with signature blocks for each person to sign):
(Printed Name) (Date Signed)
(Address of Owner) (Telephone Number of Owner) (Tex Identification Number of Owner)
Disabled Vateran Manager(s) of the DVBE (attach additional pages with sufficient signature blocks for each person to sign):
(Printed Name of DV Manager) (Signature of DV Manager) (Date Signed)

CONTRACT NO. 1S-06-75-55

(EXTRACTS)

.RFP_DGS-55206

Section 8

EXHIBIT 8.5

Page 6 of 13

STATE OF CALIFORNIA - DEPARTMENT OF GENERAL BERVICES PROGUREMENT DIVISION

DISABLED VETERAN BUSINESS ENTERPRISE DECLARATIONS Agreement # 1S-06-75-55

-13 Instructions: The disabled veteran (DV) owner(s) and DV manager(s) of the Disabled Veteran Business Enterprise (DVBE) must complete this declaration when a DVBE contractor or subcontractor will provide materials, supplies, services or equipment [Milltary and Veterans Code Section 999.2]. Violations are misdemeanors and punishable by imprisonment or

tine and violators are hable for divil penalties. All signatur	es are made Linde; CTION 1	penalty of perjur	у.	
		+ 11C		
Name of certified DVBE: 51m Contract	,			
PO/Contract Description (materials/supplies/services/equ	pment): OFFICE	SuppliES,	OFFICE FURN	1; fc.
Solicitation/Contract Number: RFPD45 55206	SCPRS RE	ef. Number:		
	OTION 2	(FC	OR STATE USE ONLY)	DODALINET.
APPLIES TO ALL DVBEs. Check only one box in Sect	COC-12 Miles Company	what a last		
AFFEIDS TO ALE DIDES, STREET DING DIE DUN III DEGL	ក ខេត្ត មាន ក្រុស្តា	nifingi alanatu	res.	
X I (we) declare that the <u>DVBE is not a broker or agent,</u> materials, supplies; services or equipment listed above	as defined in Militar; œ∴Also, complete S	y and Veterans (3ectlor: 3 below (Code Section 999.2 (b frenting equipment	o), of
Pursuant to Military and Veterans Code Section 999.2 principal(s) listed below or on an attached sheet(s). (expended for equipment rented from equipment broke credited toward the 3-percent DVAE participation goals.	Pursuant to Military:: ers pursuarit to contr	and Veterans Ci	nde 000 2 (al State fo	inde
All DV owners and managers of the DVBE (attach additional)	lonal pages with suffici	ent sinneture intert	re for each name in the	
	~ 1/1 ////	. /	e tot eacht hat zou to sign	<i>y.</i>
	molly//al	enur	5-2-06 (Date Sloned)	
(Printed Name of DV Owner/Manager)	Signature of DV D/wner/ N	isnagef)	·(Date Signed)	
		/		
(Printed Name of DV Owner/Menager)	Signalure of DV Owner/M	ianager) ·	(Date Signed)	
, Firm/Principal for whom the DVBE is acting as a broke	r or agent			` . :
(If more than one firm, list on extra sheets.)	Di agoine	(Print or Ty	ge Name)	
The Arthur A July A	•		h	
Firm/Principal Phone:Address:	<u> </u>	····	<u> </u>	<u>.</u>
	ION 3			
APPLIES TO ALL DVBES THAT RENT EQUIPMENT AND	DECLARE THE DV	BE IS NOT A B	ROKER.	ELOCK COLLEG
	•		•	
Pursuant to Military and Veterans Code Section 999.2 (ownership of the DVBE, or a DV manager(s) of the DVE accordance with Military and Veterans Code Section 99	E. The DVBE main	(we are) the DV(tains certification	(s) with at least 51% or requirements in	
The undersigned owner(s) own(s) at least 51% of the quitor use in the contract identified above. I (we), the DV over agency my (our) personal federal tax return(s) at time of Veterans Code 999.2, subsections (c) and (g). Failure by personal federal tax return(s) to the administering agence (c) and (g), will result in the DVBE being deemed an equ	vners of the equipme certification and anr v the disabled vetera y as defined in Milita	ent, have submit nually thereafter an equipment ow	ted to the administering the state of the st	ng <i>and</i>
Disabled Veteran Owner(s) of the DVBE (attach additional	pages with signature bi	locks for each pers	on to sign);	
(Printed Name)	(Signetu	re\	Kinto Dinasali	·
1	/បាមិរេមហ	· =/.	(Date Signed)	
(Address of Owner) (T	elephone Number of Own	ner) (Tax Identif	leation Number of Owner)	
Disabled Veteran Manager(s) of the DVBE (attach addition	ial pages with sufficient	i slonatura hla elec =	or apph barrier to the te	
(Printed Name of DV Manager)	(Signature of DV Man		or each person to sign): (Data Signad)	
			! ~!?!!!!!/	

RFP DGS-55206

Section 8

EXHIBIT 8.5

BTATE OF CALIFORNIA - DEPARTMENT OF GENERAL BERVICES PROCUREMENT DIVISION DISABLE DACETHER AND SUBJECT SENTER PRISE DECLARATION Agreement # 15-06-75-55 BTD, 0/43 (Rev. 11/2006)
Instructions: The disabled veteran (DV) owner(s) and DV manager(s) of the Disabled veterant Business Enterprise (DVBE) must complete this declaration when a DVBE contractor or subcontractor will provide materials, supplies, services or equipment [Military and Veterans Code Section 999.2]. Violations are misdemeanors and punishable by imprisonment fine and violators are liable for civil penalties. All signatures are made under penalty of perjury.
SECTION 1
Name of certified DVBE: DVBE Tech Inc. DVBE Ref. Number: 21556
PO/Gontract Description (materials/supplies/services/equipment): Office, Supplies
Solicitation/Contract Number: DGS -55206 SCPRS Ref. Number:
SECTION 2
APPLIES TO ALL DVBEs. Check only one box in Section 2 and provide original signatures.
(we) declare that the <u>DVBE is not a broker or agent</u> , as defined in Military and Veterans Code Section 999.2 (b), of materials, supplies, services or equipment listed above: Also, complete Section 3 below if renting equipment.
Pursuant to Military and Veterans Code Section 999.2 (f), I (we) declare that the <u>DVBE is a broker or agent for the principal(s) listed below or on an attached sheet(s).</u> (Pursuant to Military and Veterans Gode 999.2 (e); State funds expended for equipment ented from equipment brokers pursuant to contracts awarded under this section shall <u>not</u> be credited toward the 3-percent DVBE participation goal.)
All DV owners and managers of the DVBE (attach additional pages with sufficient signature blocks for each person to sign):
May 5, 2006 (Printed, Name of DV Owner/Manager) (Date Signed)
(Printed Name of DV Owner/Meneger) (Signature of DV Owner/Meneger) (Date Signed)
Firm/Principal for whom the DVBE is acting as a broker or agent:
Firm/Principal Phone: (91V)960-016 Address: 5060 Survise Blvd Suite, A4, Fair baks, GA
SECTION 3
APPLIES TO ALL DVBES THAT RENT EQUIPMENT AND DECLARE THE DVBE IS NOT A BROKER.
Pursuant to Military and Vaterans Code Section 999.2 (c), (d) and (g), I am (we are) the DV(s) with at least 51% ownership of the DVBE, or DV manager(s) of the DVBE. The DVBE maintains certification requirements in accordance with Milliery and Veterans Code Section 999 et. seq.
The undersigned owner(s) own(s) at least 51% of the quantity and value of each piece of equipment that will be rented for use in the contract identified above. I (we), the DV owners of the equipment, have submitted to the administering agency my (our) personal iederal tax return(s) at time of certification and annually thereafter as defined in Military and Veterans Code 999.2, subsections (c) and (g). Fallure by the disabled veteran equipment owner(s) to submit their personal federal tax return(s) to the administering agency as defined in Military and Veterans Code 999.2, subsections (c) and (g), will result in the DVBE being deemed an equipment broker.
Disabled Veteran Owner(s) of the DVBE (attach additional pages with signature blocks for each person to sign):
(Prinied Name) (Date Signed)
(Address of Owner) (Telephone Number of Owner) (Text Identification Number of Owner)
Disabled Veteran Manager(s) of the DVBE (attach additional pages with sufficient signalure blocks for each person to sign):
(Printed Name of DV Manager) (Signature of DV Manager) (Date Signad)

ATTACHMENT 2

Agreement # 1S-06-75-55

5.3.1b E-Services/Electronic Order Entry System (Scored)

Office Depot has been a leader in E-commerce solutions since the mid-1990s. Within the past 24 months, we have continued to provide access to e-commerce ordering both through our own website and in conjunction with other procurement systems such as Ariba, Epylon, and Intramalis.

For the State of California, we have chosen to partner with Epylon to provide a custom solution. The Solution, which includes an Epylon interface with punch-out to the Office Depot electronic catalog, will allow state users to place orders with one of the many members of the DVBE/SB consortium. Consortium members will accept on-line orders through the Epylon system, which will use the system to electronically purchase requested goods wholesale from Office Depot and correctly direct delivery to ordering customers.

Among the many benefits of The Solution are:

- Ability to monitor order status online e.g. if order is in process, has been fulfilled, is backordered, etc.
- Line item pricing loaded into the system for both core and non-core items
- All agreed-upon line items will be maintained in the electronic catalog and will not be removed without permission from the state
- The Solution will be continuously operational
- When doing product searches, core items will be visibly flagged
- Ability to produce an unique PO number for each order
- Online account setup specific for California's needs
- Ability to track SB and DVBE purchasing on demand
- Ability to track Recycled items purchased
- Ability to tag Environmentally Preferred Products
- Ability to reprint invoice copies online
- Ability to reprint Proof of Delivery documents online
- Dynamic online catalog to meet State purchasing needs
- Future customization available to meet State's changing requirements (e.g.: developing a backend integration system with the State's procurement and/or finance system.)
- Multiple users will be able to access the site at any given time, and the system will be built to industry standards to concurrently handle at least five percent of any given universe of orders, now identified by the State as 11,600 persons

Clarification to Final Proposal RFP DGS-55206

email

July 31, 2006

Ms. Mallie Stone Contract Official DGS/Procurement Division 707 Third Street, Second Floor West Sacramento, CA 95605

Dear Ms. Stone:

Thank you for the opportunity to provide clarity to Office Depot's final proposal on DGS RFP-55206 to the State evaluation team as per section 2.4.1 of the RFP. I will first address your specific questions the State has raised and summarize in a descriptive narrative of how the solution specifically addresses the State's requirements.

- 1. With regards to questions relating to order placement, invoicing, the Consortium, Epylon and problem resolution:
 - a. Orders will be placed with Office Depot orders will be accepted online, by phone, fax, mail or hand delivery. Invoicing will come from Office Depot Consortium referencing the Office Depot contract number with remittances to be made to a single, standardized lockbox address for the entire Office Depot Consortium. For all intents and purposes, to the State Accounts payable office, it will seem as if the invoices are coming from Office Depot itself although the function of generating the invoices will be done through the Epylon Solution by the consortium member handling the specific geography or agency. Again, this is a specific activity the consortium member performs on behalf of the agencies it serves, and will be seamless to the State as if it had been performed by Office Depot billing department. All invoices will be identical no matter which Consortium member generates the physical invoice.
 - b. Territories will be assigned based on geography just as if we were assigning Office Depot personnel to manage the accounts. In the Sacramento area, we will be assigning Consortium members by agency or department. Outside of the Sacramento area, each county will be assigned a Consortium member. Again, the departments and agencies do not have to worry about "who" their Consortium member is - all they have to do is call Office Depot's toll free customer service number. Of course, once they establish an account with Office Depot, they will be contacted by their Consortium representative just as they would normally be contacted by their account manager as a resource to go to for help beyond the scope of customer service. Those who choose to order online will have their Consortium representative's contact information visible once they login to the system. Those who choose to order by phone or fax can get their Consortium member contact through customer service. We can publish the Consortium members and their assigned geography in the State's custom catalog if that is desired. We do ask that all State agencies go through customer service or online setup to establish an account rather than through the Consortium member. Consortium members will be notified immediately upon account setup to solidify the relationship between the State customer and the Office Depot Consortium.

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C. The Epylon Solution is the glue which makes the Office Depot Small Business and DVBE Consortium seamless to the State user. All orders whether phoned in, faxed in or placed online will actually be entered into the Epylon Solution because it integrates many of the backend processes that allow all members of the Consortium to work together and present a united face as "Office Depot" to the State's customers. For purposes of this narrative, we will describe how the Solution works when an individual from a State Agency is placing an order online; faxed and phone orders work exactly the same except the customer service team is doing the online order entry.

The individual placing the order will go to a designated California State Specific URL. Upon going to the URL, the State Customer will see a banner that proclaims: "The California Small Business and DVBE Consortium managed by Office Depot." The login page will have general information about the consortium, and a clickable link to request an account. For purposes of this narrative, we shall assume that an account has already been established.

The California State customer then enters their login name and password and then moves from the general page into a secure ordering interface. The customer is greeted by Name and Department, for example: "Welcome, Sally Jones of CalTrans." On the login page, the customer is also given bulletin board information which includes the Customer Service number as well as contact information for the specific Office Depot Consortium member that is servicing their account. (Much as they would normally be welcomed with information about the Customer Service number and how to reach their specific Office Depot account manger.)

The California State customer then goes about placing their order. The Epylon solution interfaces directly with the Office Depot mainframe and so all the product numbers and descriptions are exactly as if they were ordering on Office Depot's system. In fact, they are ordering on Office Depot's system – the Epylon Solution "punches out" by exml directly to Office Depot. The customer completes the order and receives an email confirmation.

The Epylon Solution then goes to work seamlessly and behind the scenes. When the California State customer places an order, Epylon simultaneously generated two transmittals. The first transmittal is an email to the Consortium member stating that Sally Jones of CalTrans has just placed order number xxxxxx with the Office Depot Consortium. The Consortium member can check the status of the order, and when it has shipped to the customer, generated the invoice. In addition, if there is a "problem" with the order which requires customer contact (such as a delayed delivery or discontinued product), the Consortium member contacts the customer. If there are no issues requiring customer contact, the Consortium member simply generates an Office Depot Consortium invoice from the Epylon Solution and sends it to the address indicated by the State customer. Again, all invoices will be generated by the Office Depot Consortium member servicing the agency and will be transparent to the State's accounting offices.

Simultaneous with the email order transmission to the Office Depot consortium member, a cxml order is generated from the Consortium member to Office Depot on behalf of the State customer. Office Depot then picks, packages and delivers the product directly to the State customer the next business day. Invoices are generated from Office Depot to the Consortium member for the wholesale value of the merchandise, and Office Depot receives payment from the Consortium member when the State pays the Consortium. How this works is discussed more fully in response to the State's question #2.

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The Epylon Solution will be just as simple for the State's Customer's to use as the Office Depot website. In fact, it should be easier to use since it is being customized and tailored specific to the State of California's requirements. Use of the Epylon Solution will even allow Stale personnel to generate their own reports at any time in addition to the monthly reports generated by Office Depot. We would be pleased to organize a demonstration of the Epylon Solution to the State during the evaluation process.

- d. State Agencies will be calling Office Depot for concerns. Consortium members are part of the Office Depot team and may assist in customer site visits, problem resolution, etc. but the contract is managed by Office Depot, and Office Depot takes full responsibility for fulfillment of the terms and conditions of the contract. When Consortium members interact with State customers, they will be doing so on behalf of Office Depot and the Consortium. Office Depot, as required by the RFP, will have a full time State Contract manager to oversee the program and will work with the Consortium members and the State to resolve any and all issues.
- 2. All payments from the State will be made to the Office Depot Consortium lockbox in effect, a bank PO Box that is specific for State of California remittances to Office Depot and the Consortium. All state invoices will direct payment to be made to this same lockbox PO address, regardless of which Consortium member serviced the order. When remittance is received at the lockbox, the bank which is the lockbox trustee first pays the Consortium member who generated the Invoice, and then the bank reconciles the Consortium members invoice with Office Depot. In other words, the lockbox is the mechanism that enables the State to have one point of reference and payment for all Office Depot Consortium invoices, and yet allows each consortium member to receive their portion of the remittances generated instantly. The lockbox is a "behind the scenes" apparatus that manages the finances of the Consortium ensuring all members receive payment in a timely manner, while the State has a single payment address for all Consortium addresses.
- 3. Here is a bit of clarity as to the members that will be assigned to the State of California contract team should the award be made to Office Depot.
 - Office Depot State Contract Manager will work closely with State Contract Manager(s) and State Procurement officials in the management of this contract in fulfillment of its terms and conditions. The Office Depot Contract Manager will also manage members of the Small Business and DVBE Consortium.
 - Small Business and DVBE Consortium 9 independent office products companies which
 have their own personnel resources to dedicate to the State, which will be scalable with
 growth. (These 9 Consortium member companies and their sales resources replace the
 8-12 sales personnel who would ordinarily be hired to support a \$25 million contract as
 mentioned in response 5.10.1)
 - State of California Customer Service Team Dedicated team of 6 customer service representatives answering the phone and fax lines, and doing the new account setup. If needed, additional personnel can be added based upon the State's volume; moreover, our experience shows that 6 customer service reps solely dedicated to the State of California will handle \$25 million volume and startup.
 - Office Depot State Program Manager Ilaison with the Department of General Services Contracting and Procurement
 - Office Depot Implementation Managers 2 Office Depot implementation managers that specialize in government contracts to oversee the entire implementation (as per 5.13a, the entire implementation team may be scalable up to 24 individuals including personnel from Epylon, Office Depot and the Consortium members)
 - Office Depot Regional Sales Director Sacramento (Contract Manager reports to this individual)
 - Office Depot Public Sector Sales Director (Program Manager reports to this individual)

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4. Please see Attachment 1 for complete descriptions on the Items needing clarification. All items listed as "supplemental" will be exactly the Item number and packaging requested by the State. Details can be found on the attachment. Thank you for requesting the clarification.

In Summary, Office Depot has provided the State with an inclusive concept working with Small Business and Disabled Veterans Business Enterprises to provide the benefits of Strategic Sourcing while meeting goals important to growth and development of jobs and enterprise within the State environment. One of Office Depot's 6 core values is "inclusion" and we have embraced the opportunity to work as partners and mentors to California Small Business and DVBE companies that are already engaged and wanting to expand their enterprises in the office products field.

As Bonnie Cerleski of The Primary Source told us, "I'm excited about the opportunity to partner and learn from Office Depot. I'm already doing a lot of business with the State but I need a way to leverage my business and grow. The Consortium helps me do that."

Cliff Waldeck of Waldeck's in the San Francisco Bay Area told us that our Consortium concept is very similar to the Grainger Distributor Alliance program. "This is great," Cliff told us, "because now I'll have two product lines to sell the State. Your programs are very similar, and the Epylon Solution will make it much easier to work with Office Depot."

Bonnie, Cliff and our 7 other Consortium members will benefit not only from sales volume brought about by State sales dollars, but from a mentoring relationship with Office Depot with the customers they serve already. One of the technical challenges facing a small business is developing a robust eCommerce website. Because of their association with the Office Depot & the Epylon Solution, our Consortium members will have access to the Epylon Solution customized for use in their everyday business with their own customers – several members of the Consortium are already planning on how to market the more than 3,500 recycled and environmentally preferable products that Office Depot will make available to Consortium members to resell to their own customer base – truly a winning solution for all.

From our first meeting with Marnell Voss and her team back in January of this year, we have understood that the State wants to leverage its buying power and consolidate its buying with strategic partners, and is asking those partners to meet and possibly exceed the DVBE requirements of 3% and the Small Business goal of 25%. We have understood the goal, and endeavored to make it a reality. With the Small Business and DVBE Consortium managed by Office Depot, almost all of our business will be subcontracted through the Consortium. (The only exception being emergency orders made directly at one of our 178 retail stores in the State of California.) It was a creative challenge to come up with the concept, and the concept was first gestated by conversations with Gary Hoffman of Hoffman Technologies, who is already a Tier One partner with Office Depot in the Federal arena and with Cliff Waldeck who has a marketing arrangement with us in San Francisco. We sought to generate a solution that not only met the technical requirements for Small Business and DVBE but one that would hail the benefits of the challenge and bring forth a productive and creative business model.

The Small Business and DVBE Consortium managed by Office Depot is a solution upon which the State of California can rely. Small Business already comprises 98% of the businesses in our State and generated more than half of the jobs. Small business is the main customer of Office Depot's 178 retail stores in California, and those retail sales generated \$68 million in revenues for the State of California via sales tax in 2005. With our Consortium, we meet not only the letter — but the spirit — of encouraging partnership in a win-win-win solution for the State, Office Depot and the Consortium members. We believe that in sharing the prosperity of a State contract with a wide diversity of SB and DVBE Consortium members, we will have a model that encourages State Agencies to participate

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in the statewide contract. With a significant percentage of office supply spend dollars funneling through the state contract, Californians will benefit from lower prices, as well as allowing DGS to optimize it's financial management. Californians will also benefit from increased job creation and economic development as Small Business and DVBE get a jump start in their growth from State spending. We're proud to offer the Consortium concept, and do hope that these explanations clarify how Office Depot is meeting and exceeding the State's requirements for DGS-55206. Thank you once again for the opportunity.

Sincerely,

Kathryn Streletzky Program Manager



MEMORANDUM

Date:

August 27, 2008

To:

Rick Gillam, Chief

Office of Audit Services

Department of General Services

From:

Jim Butler, Deputy Director

Procurement Division

Department of General Services

Subject:

Office Depot Audit Report

Rick, let me thank you for the opportunity to respond to your audit of Office Depot Inc.'s performance on certain portions of The State of California's contract for office products.

The Procurement Division (PD) has reviewed the findings, recommendations and conclusions in the report. The PD remains firmly committed to effectively and efficiently overseeing the State's procurement program. As part of its continuing efforts to improve this process, the PD will take appropriate actions to address the issues presented in the report.

When the issue of sales of third category priced items was brought to PD's attention during the audit it immediately began discussions with Office Depot to promptly resolve that issue. Specifically, discussions were held with Office Depot to ensure that the items were blocked from future purchase and to pursue the recovery of an additional discount for items included in the third category of pricing. These discussions resulted in the blockage of all non-contract items from purchase under the Contract. On August 5, 2008, a broadcast was made to State purchasing officials notifying them of the electronic blocking of non-contract items from purchase under the Contract.

Regarding Recommendation Number 2, the recovery of an additional discount for third category product sales, the PD is in the final stages of discussion with Office Depot on this issue and foresees that the issue will be satisfactorily resolved.

The PD will also work with Office Depot to ensure that the other issues noted in the report are fully addressed. Office Depot has indicated its willingness to refund the amounts suggested in Recommendation Numbers 4, 5, and 7.

Also as suggested in the audit report, PD is obtaining a written commitment from Office Depot that appropriate actions will be taken to improve their internal control systems to ensure Contract compliance. It should be noted that the actions above have already been taken to block non-contract items from purchase fully address Recommendation Numbers 1, 3 and 6.

Also, as stated in the report the PD is currently taking action to improve its acquisition and contract management functions. This includes the development of new commercially useful

function and contract administration policies and procedures to ensure that those activities are effectively performed.

The PD will keep the Office of Audit Services (OAS) fully informed of the actions taken to address its recommendations.

Finally, I wish to acknowledge the professional and complete work performed by your office on this audit over the past five months. Please extend our thanks to your dedicated team.

Jun.

Jim Butler
Deputy Director

Procurement Division

Department of General Services

OFFICE DEPOT, INC. CONTRACT COMPLIANCE AUDIT

EVALUATION OF PD'S RESPONSE

We have reviewed the response by the Procurement Division (PD) to our draft report. The response indicates that appropriate actions are being taken to address our recommendations regarding Office Depot's compliance with the pricing provisions of the Contract. We also appreciate the efforts taken or being taken by PD's personnel to improve its acquisition and contract management functions. The promptness of these efforts continues to disclose their significant commitment to improving operating policies and procedures.